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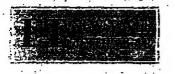
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# FINANCIAL TIMES

Europe's Business Newspaper

### **GM** prepares to oust chief and speed revamp



General Motors appeared to be preparing to oust chairman Robert Stempel (left) because non-executive directors are unhappy at the pace of restructuring of the troubled vehicle builder. GM is expected next week to report third quarter losses of up to \$850m due

operations. Page 23 Italy tries to curb deficit: Italy's parliament approved a restructuring of pensions, the health service, local government and the civil service areas where waste has fuelled the public sector deficit. Page 22

First loas for Sears, Roebuck: US retail and insurance group Sears, Roebuck reported its first quarterly loss - of \$833.7m - in its 106year history because of claims related to hurricanes and charges concerning settlement of a lawsuit.

Evidence of cold fusion: Scientists from Japan's Nippon Telegraph and Telephone claim to have reproducible evidence for "cold fusion", once hailed as a source of limitless energy and

O&Y cancels key meeting: Olympia & York has cancelled a key meeting with lenders to discuss

and its creditors will soon come to a head. Page 25 Big decline at Salomon: US trading group Salomon announced a decline in third-quarter earnings to \$6m, compared with \$85m a year ago, because of a huge drop in trading profits at its

Japanese faction may split: The largest faction of Japan's ruling Liberal Democratic party was in danger of splitting as former chief cabinet

Germans warned of further cuts: German economics minister Jürgen Möllemann said the slowdown in the west German economy, combined with soaring costs for east Germany, meant further budget savings of at least DM10bn (\$6.5bn) must

Income rises at AT&T: US telecommunications giant AT&T reported a 16.1 per cent rise in thirdsolid results from long-distance telecommunications

Political battle in Moscow: Russla's political row continued, with foreign minister Andrei Kozyrev warning of hardliners trying to control foreign policy and General Alexander Rutskoi, vice-president, saying privatisation plans were

Bush sees Vietnam progress: US president George Bush said "significant progress" had been made towards normalising relations with Vietnam.

UK business back in decline: British business suffered a "deeply disturbing" slide into a second leg of recession last month and no quick turnround is likely, British Chambers of Commerce said after surveying more than

Profits down at Albert Fisher: UK-based food processing and distribution group Albert Fisher suffered a fall in pre-tax profits from £89m (\$145m) to £52.1m because of glut of fresh produce

Tough budget for Brazil: Acting Brazilian president Itamar Franco has abandoned plans for emergency taxes in favour of a sweeping fiscal adjustment to cover an expected \$20bn shortfall

Valmet cuts losses: Finnish state owned paper machinery and engineering group Valmet has cut losses after financial items to FM213m (\$44.6m) in the first eight months from FM529m in the same period last year. Sales grew by 22.3

Cairo hit by tremor: Cairo suffered the There were no reports of injuries.

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to the inefficiency of its North American

then dismissed by many scientists. Page 6

has cancelled a key meeting with restrictions a debt-restructuring plan amid signs that negotiations between the ailing real estate developer

Wall Street securities subsidiary Salomon Brothers.

secretary Keizo Obuchi was chosen as its chairman in the face of strong opposition. Page 6

be made next year. Page 2

and financial services. Page 25

designed to "rob the country". Page 3

8,200 companies employing 1.3m people. Page 22

in the second half. Page 23; Lex. Page 22

in next year's budget. Page 7

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strongest earth tremor since last week's quake.

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THE FINANCIAL TIMES LIMITED 1992 No 31,895 Week No 43 LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO

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Trade war looms in wake of breakdown in Gatt talks

# US looks at penal tariffs on \$1bn of EC exports

TOP US officials met at the White House last night to consider imposing penal tariffs on \$1bn of European Community food exports annually following the breakdown on Wednesday of talks in Brussels aimed at settling a two-year farm trade dis-

A decision to impose trade sanctions could trigger a tit-fortat trade subsidy war between the US and the EC. It could also jeopardise six years of multilateral negotiations under the Uruguay Round of the General Agreement on Tariffs and Trade aimed at liberalising world trade. A senior US administration official said the meeting, chaired by President George Bush, was considering retaliation in the oil

seeds dispute. "There is a feeling that we have been stymied," said Mr Ray MacSharry, EC agriculthe Washington meeting would determine the fate of the Gatt round. "This has to be wrapped up within hours," he

He was due to speak to Mr Ed Madigan, US agriculture secre-tary, before the meeting, in the hope of relaunching efforts to ecure a deal and staving off the

US retaliation package. Mr MacSharry warned that the EC would "have no alternative but to counter-retallate" if Washington introduced its punitive tariffs. "The trade war will be on", he added, "It's easy to start one, but it will be very difficult to stop it."

He added: "I don't want one. Nobody should want one. Co-operation, consultation and negotiation is what we should be doing." He said he and his col-leagues were waiting there for the US to resume the negotia-

ture commissioner, said in Brus-

Commission officials, Mr Mac-Sharry intended to clarify with to achieve a result in the negotia-Mr Madigan what is the BC's "bottom line". News that the talks had broken

down on Wednesday night between Mr Joe O'Mara, a senior US farm trade negotiator, and Mr Guy Legras, his EC counterpart, drew conflicting responses from EC capitals and Washington.

Even as Mr O'Mara was flying back to Washington, having walked out of talks in which the US claims the EC had back-tracked on issues thought to have been settled just a week ago, EC officials contradicted reports that negotiations had broken down.

Leaders in other capitals were less sanguine. "In view of the very substantial progress achieved in recent days, the German government would consider it irresponsible if the negotiations broke down," said Mr Jürgen Möllemann. Germany's ecoto achieve a result in the negotia-

Mr Möllemann said a failure of the talks would be economically dangerous for Germany and other countries.

Mr John Major, the British prime minister, rejected a French assertion that a conclusion to talks on Gatt might now be several months away. "I could not disagree more strongly with that view", he said.

In response to reports that Mr Roland Dumas, the French foreign minister, believes any serious transatlantic dialogue in the Gatt negotiations is "several months" away, whatever the result of next month's US presidential election, Mr Major said that EC countries had agreed at last week's Birmingham summit to complete the accord by the end of the year.



# Bank of England's BCCI role censured

Lord Bingham concludes has gen-

any indications of fraud or mal-

Separately, a new legal unit at

the Bank is being established

which will give advice to the Bank on its legal responsibilities

and rights under the Banking

Act, following a series of mis-

judgment in the Bank's relation

In addition, the UK Banking

Act, which gives the Bank its

supervisory powers, is being

problems at other banks.

practice at banks.

ship with BCCI.

By Robert Peston and Ralph Atkins in London

THE Bank of England's regulation of Bank of Credit and Commerce International, the corrupt banking group, was censured yesterday in a report com-missioned jointly by the Bank

and the UK government.

BCCI was closed down in July 1991 after the Bank received a report from BCCI's auditor, Price Waterhouse, listing frauds carried out by the bank involving many billions of pounds.

The report, by Lord Justice 1979 and that subsequently it Bingham, said the Bank failed to missed a series of valuable opportable action on tunities to take greater responsitions. He proposed, however, only modest reforms of the UK bank-ing supervisory system, which receipt of a series of warnings over many years that fraud was taking place at BCCL It was also critical of Price Waterhouse, BCCI's auditor, for failing to brief the Bank fully about the extent of the fraud it had uncovered at BCCI in early 1991.

Abu Dhabi, the Gulf state which had a majority shareholding in BCCI, also came under attack for failing to pass on to Price Waterhouse and the Bank of England information it received in the spring of 1990 on

The Bank of England's reforms will remove primary responsibility for the investigation of fraud from the Bank's supervision department. instead, malpractice inquiries will be handled by a new special investigations unit.

Under the reform, the heads of the investigations unit and a new legal unit will have direct access to the Bank's governor and deputy governor. They will attend meetings of the Bank's board of bank-ing supervision, its supervision oversight body. The investigations unit will be headed by Mr Ian

Watt, a partner of accountants KPMG Peat Marwick. Mr Peter Peddie, formerly a partner in Freshfields, the solicitors, will head the legal unit.

bility for supervising BCCI's operations. The Bank and the Treasury do not believe Bank officials should resign in the wake of the report.
"The Bank made mistakes over

so many years, it hardly seems fair to blame officials currently at the bank rather than those who have now retired", said one government official. Mr Norman Lamont, chancellor

of the exchequer, said yesterday the Bank "was slow to impose on BCCI and appropriate supervithe scale of the BCCI fraud.

Further criticisms were that the Bank misunderstood its legal responsibility to monitor BCCI's activities closely from as early as properties supervision that the Bank continued for too long to rely on the Luxembourg authorities to play the leading [regulatory] role".

with seniority equivalent to the Bank's four executive directors. They will work with Mr Brian Quinn, executive director for banking supervision, and Mr Tony Coleby, executive director for wholesale market supervision. Staff in the supervision department will pass on

suspicions of fraud to the investigations unit, which will then handle any inquiry.

Both men will rank as advisers to the governor,

The reform moves the Bank's approach to super-vision closer to US regulators, which use a corps of professional examiners to supervise banks. The unit may employ a set of accountants and inspec-tors specialising in fraud.

erally worked well in respect of overseas operations of that bank preventing fraud and financial are not being supervised prop-The Bank is creating a new A separate amendment will special investigations unit which will be responsible for pursuing introduce a duty on any bank's auditors to pass information on

UK operations of any interna-

tional bank if the Bank feels the

the Bank of England. in the House of Commons, the Bingham report provoked fresh calls from the Labour opposition

suspected fraud at that bank to

for Mr Robin Leigh-Pemberton to resign as governor of the Bank of England and for additional government help for BCCI victims. Mr Gordon Brown, shadow

chancellor, said ministers - including Mr John Major who was chancellor before becoming prime minister - should accept responsibility for the affair. The Treasury "knew full well that there was a problem", he claimed.

But Mr Lamont said Mr. Brown's attack was "absolutely disgraceful" and cited Lord Bingham's conclusion that, "the conduct of Treasury officials and ministers is not in my view open

to criticism in any respect". But several Conservatives, including Mr John Watts, chairman of the Commons' Treasury select committee, signalled anxiety that proposals for tightening supervision should be carried through speedily. The Treasury

> Continued on Page 22 Background, Pages 10-13 Editorial Comment, page 20

### **Protesters** boo Queen in Dresden

Scores of Germans booed and whistled at Britain's Queen Elizabeth yesterday when she arrived in the east German city of Dresden which was devastated in the second world war, mainly by British bombers.

Some protesters (above) carried placards referring to the fire bombing of the city by British and US air forces on February 13 and 14 1945.

Most people in a crowd of 3,000 were silent, some cheered and others jeered at the Queen as sh came to the Kreuzkirche cathedral for a service of reconciliation between her country and Germany after the bombines of Dresden, and the city of Coventry in the West Midlands region

of England. The crowd which greeted the Queen in Leipzig later in the day was larger and more cheerful. The British monarch began a five-day visit to Germany on

# PepsiCo to finance Ukraine expansion with ship exports

By Guy de Jonquières In London

PEPSICO is to help to sell up to \$1bn worth of Ukrainian-built ships on international markets. The deal is expected to lead to rapid expansion of the US company's soft drink and fast-food restaurant operations in the former

Soviet republic. The eight-year agreement is one of the biggest western basi-ness ventures involving the former Soviet Union and the largest for the export of manufacture products yet concluded with the Ukraine.

PepsiCo expects to invest almost \$150m to treble its soft drinks production in the Ukraine, currently about 60m litres a year, and to open as many as 100 Pizza Hut restaurants there. The first restaurant will open next year. franchised bottling plants in the Ukraine from 7 to 12 in the next two years and will set up local

distribution, sales and marketing PepsiCo would not disclose its company had found international initial investment in the project

but said its planned expansion in the Ukraine would be financed out of hard currency proceeds

from ship exports. The Ukrainian treasury will share in profits from the exports. A joint venture, Ukrainian Development Corporation, has been formed to market internationally all the commercial vessels built by the Zaliv shipyard at Kerch, on the Black Sea, Zaliv sims to double its production capacity to four merchant ships

annually by the year 2000. The vessels will be sold or leased by Fram Shipping, a pri-vately owned Bermuda company which is a partner in the joint venture, along with PepsiCo, Zaliv and Ukrpivo, the Ukrainian

state beverage organisation.
Three vessels are already under construction, the first of which will be completed next spring. The joint venture is com-mitted to taking delivery of the

shipyard's output for the next eight years. PepsiCo said it was confident Fram could sell or lease all the vessels, noting that the shipping

customers for Ukrainian-made ships worth \$300m in the past

The joint venture will participate in the modernisation of the Zaliv shipyard and will assist in converting part of it to new manufacturing ventures, including planned production of prefabricated Pizza Hut restaurant units.

Ships are one of the few products which the Ukraine can hope to sell internationally. The republic contains many of the former Soviet Union's shipyards, and most of the capacity is still dedi-

cated to military vessels.

PepsiCo has relied heavily on barter deals to expand its operations in the former Soviet ness in 1974. It has 20 bottling plants in the region and operates two Pizza Hut restaurants in

Rarlier this year the compar formed a joint venture with part ners including Bastman Chemical Company to build a factory in the republic of Belarus to pro-duce plastic Pepsi bottles.

Observer, Page 21

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THE LEADING ADVISORS TO FINANCIAL INSTITUTIONS THROUGHOUT EUROPE

Salomon Brothers



LONG MARCH: Spanish steelworkers on a 250-mile pilgrimage from the north to Madrid in an effort to halt closure of their plants

# Andreotti under fire over aide's Mafia role

THE former Italian prime minister, Mr Giulio Andreotti, came under fire yesterday after a magistrate's report named Salvatore Lima, his right-hand man in Sicily who was killed in March, as the Maña's link to the political establishment, Renter reports from Rome.

Reuter reports from Rome.

The report also disclosed that Tommaso Buscetta, the Mafia's most famous turncoat, has decided to talk to investigators about relations between gangsters and politicians – a topic he had earlier refused to

discuss on the grounds it was too delicate. The report issued on Wednesday said the Mafia murdered Lima, a former mayor of Palermo, because he stopped protecting their interests after years of collusion.

Lima, 64, who had been a member of the European Parliament and the uncontested leader of the Sicilian wing of the Christian Democrats loyal to Mr Andreotti, was shot dead in his car less than a month before last April's national elections. Mr Andreotti, who

served in all post-war Italian governments until last April, continued to defend Lima in radio and newspaper interviews after the report was issued. "I never found one element to judge him (as a Mafioso)... but I know how much he helped us in the fight against the Mafia in these past years," Mr Andreotti told Ital-

But Mr Andreotti came under sharp fire in the media and from some politicians for defending Lima for years when many suspected him of Mafia collusion. The newspaper La Repubblica ran a front-page cartoon showing Mr Andreotti removing his face to reveal an alligator with a head shaped like Sicily. Mr Antonino Caponnetto, the retired magistrate who founded Palermo's anti-Mafia investigation unit in the early 1980s, criticised Mr Andreotti for continuing to defend Lima "in tones which seemed like a prelude to a beat-ification". "Everybody knew

said in an editorial which called Lima "the Mafia's travelling salesman".

mg salesman."

Mr Leoluca Orlando, a former mayor of Palermo and head of the maverick anti-Mafia party La Rete (The Network), criticised the Christian Democrats for sending Lima to the European parliament.

Palermo magistrates have issued 24 arrest warrants for Mafia members suspected of ordering and carrying out Lima's killing. At least five

Economy minister says new savings of at least DM10bn must be found next year

# Outlook darkens for Germany's budget

By Quentin Peel in Bonn

THE slowdown in the west German economy, combined with soaring costs for the east, means new budget savings of at least DM10bn (2Abn) must be made next year, Mr Jürgen Möllemann, economics minis-

ter, warned yesterday.

After top level talks with leaders of all Germany's industrial organisations on the state of the national economy, Mr Möllemann said they all believed that west German growth had to be revived in order to maintain the flow of state aid and investment to the

The slowdown was likely to mean a shortfall in budget revenues of between DM5bn (\$3.2bn) and DM7bn (\$4.6bn), he seld

At the same time, a string of new spending needs identified in the east, including the cost of servicing of DM50bn in housing debts and extending investment subsidies to industry, would push the budget deficit into "billions in double fig-

The German government is adamant that there can be no tax increase for 1993 (on top of a 1 percentage point rise in value added tax, already approved), and has also rejected calls for a levy or compulsory loan from the better-

Any extra spending in the east must be financed from savings in the west

savings in the west.

Mr Möllemann said his talks with industry were aimed at complementing negotiations for a "solidarity pact" between industry, trade unions, central government and the 16 federal states, to finance recovery in the east German economy.

He said that all sides agreed

that revival of west German growth was a precondition for maintaining the current transfers to the east by both public and private sectors.

Net transfers are running at around DM150bn a year. In a report to the cabinet on Wednesday, Mr Möllemann estimated growth in the east German economy this year at between 2 and 5 per cent, compared with original government forecasts of 10 per cent or more. He put west German growth at between 1.5 and 2 per cent.

He called for further radical savings measures from public spending, without specifying where the cuts would fall.

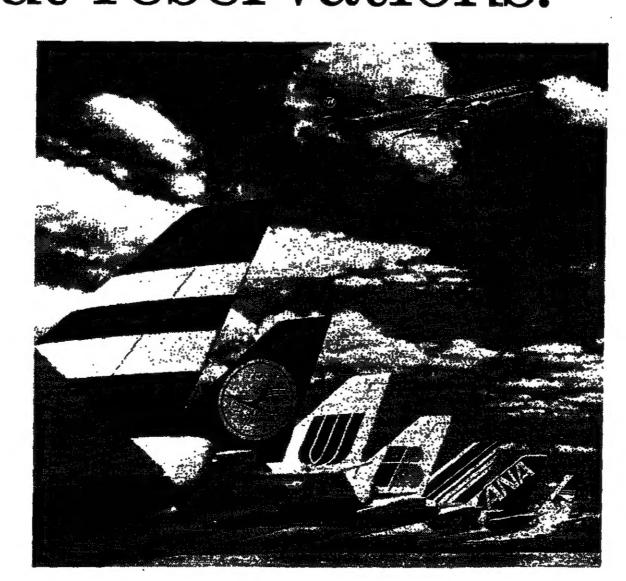
One proposal before the government, to increase investment subsidies for small and medium-size businesses in the east from 8 to 25 per cent, would cost far too much, the industry lobbyists warned.

industry lobbyists warned.

Mr Hans Peter Stihl, of the German chambers of trade and industry, said that investment promotion had to be differentiated between regions and economic sectors.

One proposal is to end subsicides for investments in the relatively flourishing retail trade t and services sectors, and concentrate simply on reviving east German manufacturing

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# UK still out to lure Euro-bank

David Marsh and Peter Bruce on London's undimmed ambition

THE British government is maintaining its battle to bring the mooted European central bank to London, in spite of sterling's exit last month from the European exchange rate mechanism.

A plan to establish the European Monetary Institute (EMI) as the forerunner to a European central bank will be high on the agenda today when EC treasury and central bank officials meet in Berlin.

However, it was not clear last night whether the officials, gathering for an informal session of the European monetary committee, will discuss the site of the EMI Under the Masstricht treaty, European governments intended to decide the venue of the EMI by the end of this year, ready for it to come into operation in 1994 in the second stage of economic and monetary union (Emu).

This timetable has since been thrown into doubt by the uncertainties over the fate of the treaty.

the treaty.

A spokesman for the British Treasury said last night that the UK was sticking to its view that London would be the best possible site for the operation of the EMI and, later, for the central bank itself. "This remains our view... We shall put it forward in all the appropriate fora," the spokesman

aid.

Britain will continue to play

a part in discussions on Emu, despite its forced departure from the ERM on September 16. But maintenance of the Treasury's line backing London as the site for the EMI may attract growing opposition, and possibly ridicule, from other EC countries.

Spain is expected to use today's meeting to make an active call for the EMI to go into operation on time. It also wants the mooted institute to play a stronger role in co-ordinating intervention in support of weaker currencies in the ERM — a key part of overall Spanish arguments for reforms of the exchange mechanism.

Mr Carlos Solchaga, the

Mr Carlos Solchaga, the Spanish finance minister, proposed earlier this month that ERM central banks pool their foreign exchange reserves to marshal greater ammunition against currency speculators.

Other countries such as France have proposed in the past that the EMI manage these reserves. This idea is, however, opposed by Germany and the Netherlands, which want reserves to remain fundamentally under national con-

Spain also wants agreement on intramarginal intervention a pact between ERM members that forces central banks to begin intervening before currencies reach their ceilings or floors.

# Danes close ranks over Maastricht

By Hilary Barnes in Copenhagen

THE DANISH government indicated yesterday that it would support potentially far-reaching opposition proposals to secure special terms for Denmark's future relationship with the EC. The proposals seek to modify the Maastricht treaty on political and economic union to make it palatable to Danes, who rejected it in a referendum last June.

in a referendum last June.

Speaking before formal publication of the plans yesterday evening, Mr Poul Schlüter, prime minister, suggested the government would support their main thrust. "We shall not have a majority against us," he said. "We shall have a majority behind us,"

Some aspects could prove too controversial for the government to accept without amendment. Nonetheless, the proposals are almost certain to cause considerable problems when Denmark starts negotiating a solution with its EC partners later this year.

The three main opposition parties want Denmark exempted from participation in a common European defence and from the third stage of economic and monetary union. They also want to avoid any obligation to co-operate on immigration and internal security on a supra-national basis.

France, in particular, strongly opposes a Danish "opt-out" on Emu similar to

that negotiated by Britain last year, as this would be tantamount to a renegotiation of the treaty. If the Danes win the special terms, the treaty would be submitted to a second referendum next year.

 Portugal's parliament will not ratify the Maastricht treaty before mid-December, a parliamentary spokesman said yesterday, Reuter reports from Lisbon.
 Parliamentary leaders on

Parliamentary leaders on Wednesday agreed on an agenda for a debate on constitutional amendments which must be adopted before the treaty can be ratified.

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on reg by this weeker weekend. The UNHCR plans to

Greece may soften its line on on EC's

THE resignation from parliament of Mr Antonis Samaras, a former foreign minister, has boosted the beleaguered Greek govern-ment's chances of defeating its populist critics on the question of recognition for the ex-Yugoslav republic of Macedonia, writes Kerin Hope in Athens.

Mr Samaras, whose hardline views on Macedonia are rejected by the prime minister, Mr Constantine Mitsotakis, stood down on Wednesday night after a stormy meeting of the ruling New Democracy's parliamentary group.

The government's one-seat majority in the 300-member Parliament remains safe, as another ND politician will fill the empty seat. There are no provisions in Greece for hold-

ing by-elections. Mr Samaras was sacked as foreign minister last April for advocating that Greece should close the border with Macedonia unless the Skopje government agreed to change the

country's name. Greece wants Macedonia to choose another name for international use, to avoid implying a territorial claim on the Greek province of the same

With Mr Samaras out of the way, the prime minister can try to win popular support for his compromise on a double

name for Macedonia. However, the government would again be in serious danger if the European Community reverses its decision last June not to recognise Macedonla under its present name.

# Serbian rivals face the final showdown

Milosevic is capable of pushing the Serbs into civil war if he fails to get his way, writes Laura Silber

HE final showdown between the Serbian president, Mr Slobodan Milosevic, and the Yugoslav authorities is approaching following the seizure this week by Serb police of the federal interior ministry in Belgrade. That action proved that Mr Milosević, although increasingly isolated, will stop at nothing to remain in power. It also indicated that he was ready to use force in his power struggle against Mr Dobrica Cosic, the Yugoslav president, and Mr Milan Panic, the federal prime minister. The latter are attempting to strengthen the constitutional powers of the rump Yugoslavia at the expense of groding Serbia's powers. Mr Milosevic may

Serb leader Slobodan Milosevic, Federal President Dobrica Cosic, and Prime Minister Milan Panic

political appointees and who see their fate depending on the

survival of Mr Milosevic. Opposition leaders, intellectuals, and the Serbian Orthodox Church have already called on Mr Milosevic to resign. They have thrown their support behind Mr Cosic, a well-known writer who is seen as the spiritual father of all Serbs. Montenegro, the other television; and many managers republic in the new Yugo-

slavia, has also swung behind

the federal governmen With these battle lines clearly drawn, and a showdown increasingly likely, as Mr Panic warned yesterday, the Serbian leadership is increasingly clashing with the Yugoslav government at every step. For instance, whenever any progress is made at the peace talks in Geneva, Mr Milosevic, through his nationalist allies, repeatedly tries to derail the

process by challenging the authority of President Cosic and Mr Panic.

Following the Geneva agreement for the Yugoslav army to withdraw from Prevlaka, Croatia's southern Adriatic peninsula, Mr Milosevic sharply criticised President Cosic.

Mr Milosevic has also tried to undermine Mr Panic's moves towards a reconciliation with ethnic Albanian leaders of Kosovo, who, if provoked by Serbia, could rebel in Serbia's

southern province. Kosovo's Serbs, who make up 8 per cent of the 2.1m population, are backed by a powerful police apparatus, and still revere the Serbian president for ruthlessly bringing the province under the direct control of Belgrade in 1990.

But Mr Cosic, a grandmaster of Balkan politics, understands Mr Milosevic's Machiavellian manoeuvres, and is prepared to abandon Serbia's policy of war in order to rejoin the international community. In an address to the federal parliament last week, Mr Cosic warned of the dangers of civil war in Serbia, and called for the immediate disarming of political parties and paramilitary groups, which are armed by Mr Milosevic and his allies.

However, the key disadvantage of the federal government is that it does not exert enough control to disband the fighters. The seizure of the interior ministry by Serb police was Mr Milosevic's way of showing he is still boss of Serbia.

Yet despite Serbian television's smear campaign against Mr Panic, and to a lesser extent Mr Cosic, the two men appear to have gained popular support in contrast to Mr Milosevic, whose popularity has slumped following a year of

war - and the imposition of United Nations sanctions which are precipitating eco-

nomic collapse.

The average annual wage has plummeted from \$3,000 (£1,840) per capita to \$1,000: that sanctions will reduce industrial output by a further 50 per cent over the next few months; 300,000 workers have been laid off; and hundreds of thousands of workers are expected to be sacked by the end of the year, increasing the possibility of social unrest.

The most obvious obstacle to

stability in Serbia and the for-mer Yugoslavia remains Mr Milosevic. Pushed into a corner, he is at his most danger-ous, believing he has nothing to lose by dragging Serbla into a civil war. Indeed, he is prepared to break up the reconstituted Yugoslavia, following the same pattern used with Croatia and Bosnia. Then, Mr Milos-evic showed that if he could not dominate the federation, he was willing to destroy it.

All expectations that Mr Milosevic would resign under forelgn and domestic pressure so far have proven false. He remains the most powerful politician in the Balkans. The chance for peace in the region hinges on the outcome of the power struggle in Belgrade.

# Political battle in Moscow becomes heated

By John Lloyd in Moscow

THE roaring political row in Russia continued yesterday, as Mr Andrei Kozyrev, the foreign minister, warned of efforts to "introduce nationalism and chauvinism" into Russian foreign policy and General Alex-ander Rutskoi, the vice-presi-dent, demanded the immediate sacking of six cabinet minis-ters and said that the privatisation plan was designed to "rob

the country". The level of polemics has become increasingly bitter, as the pro- and anti-government camps increasingly cast aside restraint. The government side is very much on the defensive, warning of efforts to destabilise the cabinet and the presidency - while the opposition, having refused the request from Mr Boris Yeltsin, the Russian president, to postpone an inevitably hostile Congress of People's Deputies from December to spring, is now hotly

demanding cabinet resigna-

tions Mr Kozyrev, one of three ministers under fire from parliament for briefing foreign jourmove against Mr Yeltsin, repeated his charges yesterday in and out of parliament.

Rariler, he had said that his warnings of a growing threat from hardline forces were meant to alert Mr Yeltsin to the threat to his position. "It is not so much a matter of attacks on the government, but of efforts to unseat the president himself - the only legiti-mate representative of the Rus-

sian people". Gen Rutskoi was reported by Moscow newspaper as saying that the question of the cabinet should be considered on the first day of the congress.

Meanwhile, a statement from the doctor of Mr Ruslan Khasbulatov, the parliamentary speaker, said that he was suffering from "extreme exhaustion" caused by intensive work, sleep restricted to five hours a day and heavy smok-ing. On Wednesday, a group of democratic deputies said that they believed Mr Khasbulatov had been under the influence of drink or drugs, following a meeting with him after he had been led from the parliament.

# out to UN resumes the o-bank Sarajevo airlift Peter Bruce despite fighting

By Judy Dempsey in London and Laura Silber in Beigrade

use the attempt, however, to

try to destroy the federation, rather than relinquish power

50,000-strong police force and thousands of paramilitary

fighters, veterans of the war in

Croatia and Bosnia, while the

top echelons of the army sup-

the lower and mid-ranking offi-

of political support include the

Socialist (former communist)

party, and its ultra-nationalist

satellite parties; Serbian state

cers is not known.

port Mr Cosic. The loyalty of

Mr Milosevic's main pillars

Mr Milosevic is backed by a

UNITED Nations relief flights to the besieged Bosnian capital of Sarajevo started again yes-terday in a desperate effort to build up stockpiles before the winter sets in.

"We have no choice but to resume the flights. We are trying to minimise the risks to the pilots. The land routes from Split across Bosnia have been closed," said Mr Ron Redmond. a spokesman for the UN High Commissioner for Refugees in

All flights were suspended on Wednesday after lighting escalated throughout Bosnia. The suspension fuelled fears that the city's 390,000 inhabitants risked death, not only from constant bombardment from the surrounding hills which are held by Serb forces, but from the bitter cold and starvation. Mr Redmond said temperatures were likely to slip several degrees below zero

Fighting in western Bosnia between Croat and Moslem forces disrupted all overland aid convoys earlier this week. Instead, the UNHCR will try to enter Bosnia from Belgrade, the Serbian capital, at the

fly in 18 flights a day to Sarajevo, but the onset of winter, coupled with beavy fog which settles on the city for several days at a time, could slow the

operation.
"The people need not only food and medicine but covering for their windows," said Mr Redmond. He added that 150,000 apartments needed

In neighbouring Croatia, **European Community moni**tors yesterday confirmed that Croatlan army units had launched an offensive around the Previaka peninsula on the

The clashes followed the withdrawal of Yugoslav federal troops from the peninsula under an agreement signed in Croatia and the rump

The EC monitors, who were confined to their hotel by Croat forces during the offensive, said Croatian artillery units fired on Bosnian Serb positions holding Croatian

The EC team lodged a strong protest with the Croatian government because Croat special army units were using white vehicles similar to those used by the EC, thus endangering the lives of the monitors.

# **UK** warns Gibraltar Macedonia regulations

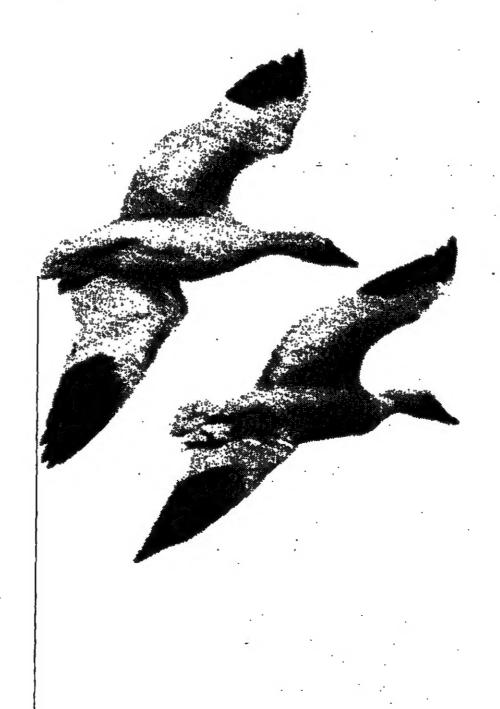
Gibraltar that it must imple ment the European Communi-ty's single market regulations even if they appear to under-mine its aspirations of becoming an international offshore financial services centre, write Tom Burns in Madrid and Robert Mauthner in London.

Britain argues that, since Gibraltar is still a crown col ony, albeit with certain self-governing powers, it is the UK which is responsible for the implementation of EC decisions. London has stressed that it is the UK government which would be arraigned before the European Court if Gibraltar

failed to apply EC rules.
The Gibraltarians, however do not see the problem in quite the same light and, in tough discussions with British officials, have made clear their deep reservations about applying some EC rules.
In addition to the longstand-

ing fears among Gibraltar's 30,000 population over Spain's claim to the colony, there is now concern over a possible constitutional crisis should London and the EC try to enforce their views. Mr Joe Bossano, Cibraltar's chief minister, warned this week that, if the colony's economic progress was hampered by major differ-ences with London, the situation could become "critical." Mr Bossano said that although no decision had yet been taken by London, the issue has been brought to a head by Gibraltar's ambivalent status as a dependency of an

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By Leslie Colitt in Leipzig

Mr Manfred Stolpe, the Social Democratic (SPD) prime minister of Brandenburg state and east Germany's best-known politician, was strongly condemned at the opening of hearings yesterday on his contacts with the former Stasi security

Mr Rainer Eppelmann, a former east Berlin pastor and sident, told a parliamentary investigating committee in Potsdam that Mr Stolpe had been "objectively compro-mised" by his links with the Stasi. "Mr Stolpe's confidence in the Stasi was greater than in the Church," Mr Eppelmann

charged. He called on the Bran- Stolpe of breaking his Church denburg leader to present longawaited evidence which would exonerate him instead of acting like an "informer who is on

Mr Stolpe has admitted having contacts with the Stasi while serving as a senior Protestant Church lay official. But he says the regular meetings with Stasi officers were part of the Church's efforts to help east Germans persecuted by the communist authorities.

Last week the Green party, a partner in Mr Stolpe's coalition government in Potsdam, threatened to break up the coalition if he did not resign. However, it then backed down. Mr Eppelmann accused Mr

yow to remain silent and of disclosing intimate details to the Stasi about the former pastor's private life. Mr Eppelmann, a Christian Democratic member of the German parliament and head of the govern-ment commission on the history of East Germany, said he had learned this on reading his own Stagi file.

Mr Stolpe will be questioned today over the circumstances in which he was awarded East Germany's Order of Merit in 1978, Mr Klaus Rossberg, a former Stasi officer who is also to testify today, said he person-ally handed Mr Stolpe the medal in a clandestine Stasi

### **Danube row hits** industry plan to widen EC

SLOVAKIA'S plan to block and divert the Danube river into the Gabcikovo power plant is causing strains within the joint campaign by Hungary, Poland and the Czech and Slovak republics to join the European

Community, Although all sides are trying to play down the impact of the Hungarian-Slovak row, Mr Gyorgy Granastzoi, Hungary's ambassador to the EC, warned yesterday that any move to divert the Danube would be a 'violation" of Hungary's bor-

Mr Granastzoi was speaking at a joint news conference by the three east European countries which made public an 11page memorandum to the EC aimed at strengthening the integration of the former communist countries into the Com-

The EC has described as "catastrophic" the dispute between Slovakia and Hun-

NOKIA, the Finnish electronics

group, is taking a further step

into Japan's multibillion dollar

cellular phone market after

reaching a co-operation agree-ment with Kansai Digital

Under the accord, the two

companies will design a digital

handheld phone for introduc-

tion onto the Japanese market

auspices of the EC took place in Brussels yesterday in an effort to defuse the row and allow technical experts to consider the effects of the planned dam project on the environ-

The EC has agreed to mediate on condition that the talks are technical rather than political; and that Slovakia does not carry out any work on the project which is irreversible.

The prime ministers of the three east European countries are due to meet Mr John Major, UK prime minister, and Mr Jacques Delors, European Commission president, in London next week to press their case for starting negotiations on EC accession no later than

So far the EC has reacted coolly because the huge economic disparities. A full response to the joint memorandum is not expected until the EC summit in Edinburgh in

the domestic market in 1995.

The agreement represents a

further important break-

through for Nokia, as Japan,

with 1.5m users, accounts for

around 10 per cent of the

worldwide mobile phone mar-

laboration accord in place with

Nippon Idou Tsushin Corp and

is one of only two foreign sup-

# Polish car investment delayed

By Christopher Bobinski

FOREIGN investment in Poland's motor car industry is being delayed by a lack of agreement between Warsaw and the European Community on the distribution of 30,000vehicle tariff-free annual import quota worth Ecu100m into the country.

Yesterday, Mr Louis Hughes, the head of GM Europe met with Ms Hanna Suchocka, Poland's prime minister and confirmed his company's continuing interest in assembling Opel Astra cars at Warsaw's

But GM, who agreed a letter of intent with the Poles last February, are waiting to see what share of the quota they will get before going ahead with the agreement. GM also wants to ensure

that car imports will continue to be regulated to minimalise competition from other car

Volkswagen who are plan-ning to assemble delivery vans at the FSR factory near Poznan are also waiting for the outcome of the car quota talks Only Fiat have disregarded

the quota issue and gone ahead with their \$2bn takeover of the FSM small car factory in southern Poland. Ideally the Poles would like between those companies investing in the country but this is being resisted by other car makers in Germany and

Holland who are eager to

secure access on equal terms.

Imports of new and used Romanian nationalists were cars into Poland fell this year with the introduction of a 35 boosted by the strong campaign of their presidential canper cent import tariff.



Dangers of Iliescu's victory

Virginia Marsh on why ethnic divisions are growing

RESIDENT Ion Iliescu secured a sizeable majority in this month's Romanian election, but doubts remain whether he will be able to unite the country and transform it into a modern European state.

He was re-elected with 61 per cent of the vote in the October 11 presidential run-off, more than 20 points clear of his opponent, Mr Emil Constantinescu after his party, the Democtatic National Salvation Front, (DNSF) came out top of the parliamentary poll two weeks earlier.

But the 62-year-old former Communist received a striking vote of no confidence from the country's 1.7m ethnic Hungarian minority. In Covasna and Harghita, two Transylvanian countries where ethnic Hungarians form the majority, Mr Diescu and the DNSF received less than 15 per cent of the

Mr Iliescu and his party, won comparatively little support throughout Transylvania, Romania's ethnically mixed western province which was part of Hungary until 1918.

In Transylvania, an unprecedented 42 per cent of the electorate voted along ethnic lines for either Romanian or ethnic In particular, the polls revealed a surge in support for Romanian nationalist parties who trebled their share of the country-wide vote to nearly 12 per cent since February's local elections.



tion the coalition of reform

minded opposition parties

which lost out narrowly to the

DNSF in the parliamentary

polls, they believe the election

results will lead to increased

tension in the region, espe-

cially among ethnic minorities. In March 1990 rioting

between ethnic Romanians and

ethnic Hungarians in Tirgu

Mures, a town east of Clui.

One immediate concern is

that Mr Funar or other leading

members of his party, be given

cabinet posts in return for

But Transylvanians, most of

whom voted for the DC or

other parties favouring a fast

transition to a market econ-

omy, also fear a DNSF

government will slow down

reform, allenate foreign inves-

tors and prolong the country's

severe recession raising fears

claimed three lives.

minority government.

didate, Mr Gheorghe Funar, the mayor of Cluj, an elegant Hasburg town, once capital of Hungarian-ruled Transylvania. Even before the elections, Mr

Funar who characterises Hungarians as "barbaric, migratory people" had achieved national notoriety for his anti-Hungarian stand. Since becoming mayor in February, Mr Funar has attempted to ban public signs in Hungarian and to close down Hungarian schools with little censure from central government even though ethnic Hungarians make up a quarter of the city's popula-

Ethnic Hungarians and Transylvania's gipsy and fast diminishing German minorities say Mr Funar's behaviour shows that, despite the over-throw of the tyrannical Ceausescu regime in 1989, they still do not have sufficient

Together with other support-

their strong European traditions, fear Mr Iliescu's re-election will mean continued isolation from the west. "Europe is dividing once

again. Countries like Hungary have shown they can break with the communist past. These elections mean Romania will be left behind once more: lliescu pushes us back towards the CIS," one young doctor, an ethnic Romanian, said. Like many other young peo

of more ethnic violence.

Many Transylvanians with

ple, she believes the only solution for Transylvania's ethnic tensions is a better dialogue with Hungary and stronger links with the west.

As for rapprochement with Budapest which has repeatedly aired its concern over Romania's treatment of its ethnic Hungarian minority, Mr Iliescu's second term has not got off to a good start.

In the past few weeks Romania has blamed the virulence of the Hungarian lobby in Washington for Congress's decision not to grant the country most favoured nation sta-

By externalising Romania's problems, Mr Illescu and nationalist groups may achieve popularity in a country struggling with the bitter legacy of severely under-performing economy

But such statements are also likely to fuel nationalists in Hungary and further radicalise ethnic Hungarians in Transylvania, deepening rifts within Romanian society and destabllising a region already threatened by the Yugoslav crisis.

### Witnesses afraid to speak out about mass grave

appealed yesterday for witnesses to come forward with information on a mass grave containing scores of bodies being excavated in woodland near Bucharest, Reuter reports from Buchares

"We have difficulties in our investigations. People are afraid to talk to the prosecutor...We are willing to receive any helpful information," Mr Adrian Vartires, the prosecutor of Bucharest said.

Mr Vartires was referring to a grave dating from the com-munist era at Caciulati-Snagov, about 40 km north of the Romanian capital, where scores of bodies, possibly vic-tims of the communist secret police, have been discovered. In the period from 1949 to 1951 some buildings in the area were used as a base of the dreaded Securitate secret police. Romania suffered one of

eastern Europe's harshest communist dictatorships from 1947 to December 1989 when Stalinist ruler Mr Nicolae Ceausescu was deposed and shot in a bloody

Only Mr Ceausescu and a few cohorts were tried and sentenced for abuses. No thorough official probe has been conducted by post-1989 gov-ernments into communist atrocities, and many former senior communists remain in positions of power.

Dr Vlorel Panaitescu, manager of the Bucharest Forensic Institute, said a first group of 28 skeletons which had been examined showed they were men and women aged 13 to 65 when they died, 30 to 40 years ago, between 1950 and 1960.

This would have been during the 16-year rule of Romania's first communist leader Mr Gheorghe Gheorghiu Dal. Ceausescu's predecessor, who used brutal methods to crush

All the bodies were burled only 40-50 cm below the sur-face with no trace of coffin wood, cloth or clothes, and four of them showed evidence of having been shot at very close range with 7.63 mm calibre gun, he said.

"It is strange the skeletons are in such an advanced state of decay. The moment you they fall apart. is possible that after death some caustic substance was Panaitescu said.

"The area being in a wood, it is hard to believe that wild animals did not smell the bodles and try to dig them out,"

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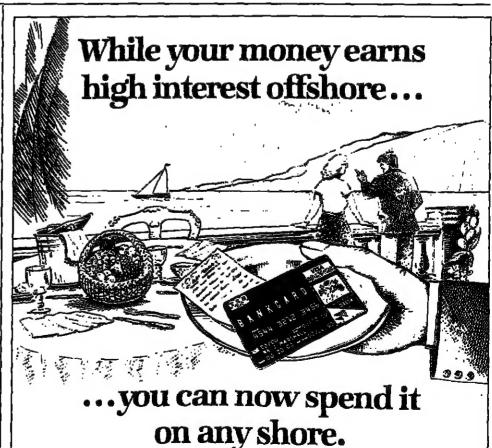


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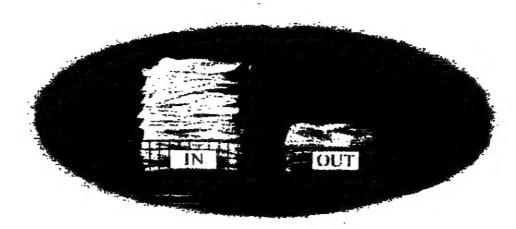
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# Japanese likely to revive cold fusion debate Cairo struggles

By Clive Cookson in London and

THE DEBATE over "cold fusion". once hailed as a source of limitless energy and then dismissed as a deception by many scientists, is likely to revive following an announcement yesterday that Japanese researchers have got reproducible evidence for the phenomenon.

The scientists from Nippon Telegraph and Telephone will present their full results tomorrow at the third international cold fusion conference in Nagoya. Other research groups from the US and Japan are

 heat production or nuclear fusion millions of degrees centigrade. products or both - but the NTT work The NTT experiments appear to will be particularly influential as it answer a serious criticism of the origicomes from one of the world's leading industrial laboratories.

Mr Eiichi Yamaguchi, senior NTT scientist, said it was too early to draw firm conclusions about cold fusion as a practical source of energy. But he said: "Now I believe we can use this in real energy generation, sometime."

Cold fusion releases energy by joining together light atoms such as deuterium at relatively low temperatures, in contrast to hot fusion research which attempts to harness the process in large and Mr Yamaguchi used a plate of palla-expensive reactors operating at dium, which was saturated with deu-

nal cold fusion discovery, announced by Professors Martin Fleischmann and Stanley Pons in 1989 - that positive results could not be distinguished clearly from background effects and could not be repeated in a predictable

Unlike the Fleischmann-Pons fusion cell, which had a palladium electrode immersed in heavy water, the NTT experiments were conducted in a vacuum, thus eliminating most background effects.

terium gas, placed in a vacuum and heated to 100 deg C. After several hours the temperature rose to 200 deg C and helium-4, which was not previously present, appeared in the vac-uum chamber.

The helium-4 could only have been produced by the fusion of deuterium atoms, the researchers said. They believe the reaction occurs as the deuterium atoms collect beneath the surface of the plate before they are drawn out into the vacuum.

But there are still many questions to be answered. The heat released (one kilojoule) was 100,000 times less than expected - and less than the heat output claimed by other cold

fusion experimenters, including Profs Fleischmann and Pons, who are now working in a private laboratory in France with Japanese funding.

According to Prof Pleischmann, several hundred researchers around the world are working on cold fusion. Unlike many others, Mr Yamaguchi has been able to repeat the procedure five times with identical results.

If laboratories elsewhere can repeat his experiment, some of the doubts about cold fusion may start to disappear. A lot more evidence will be needed to convince mainstream scientists that cold fusion not only exists but is a practical energy source for

De Klerk

move on

amnesty

By Philip Gawith

draws fire

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who committed apartheld

The African National Con-

gress (ANC) yesterday

described the step as unaccept-

able and repeated its warning

that it would nullify any

amnesty legislation introduced

by the existing government.
The Further Indemnity Bill,

described by one parliamentar

ian as a "charter for crooks,

criminals and assassins", was also severely criticised by Mr

Colin Eglin, chairman of the

Liberal Democratic party.

This is really minority domi-

nation when they should be

demonstrating a sensitivity for

power-sharing. They are forc-

ing this through despite over-whelming opposition," said Mr

Following the defeat of the

bill in parliament on Wednes-

day, Mr de Klerk decided to

refer the legislation to the

President's Council, the

appointed body widely consid-

ered to be a means of rubber-

stamping legislation that has

failed to gain parliament's

# to deal with Islamic zealots

in Egypt, they will have been dispelled by a string of incidents in recent months, culminating the killing of a British tourist on Wednesday.

The slaying of 28-year-old Ms Sharon Hill by gunmen, who ambushed her tour bus near the extremist stronghold of Assiut, south of Cairo, could hardly have delivered a more unpleasant message to a gov-ernment that seems bereft of new ideas as to how to deal with the fundamentalist chal-

lenge.

For a hard-pressed country
heavily whose fortunes are heavily dependent on tourism revenues - now easily Egypt's main foreign exchange earner, apart from workers' remittances - it was a disturbing development which the authorities cannot ignore.

The death of Sharon Hill may come to be regarded as a critical moment in the continuing war between the security forces and Islamic extremists. If nothing else, it underscored the enormous difficulties faced by the authorities in combating zeelots, now well established in the dusty, decaying towns and villages of the Egyptian hinterland.

The episode is almost certain to add to persistent domestic criticism, some of it voiced from within the ruling National Democratic Party, of methods used to cope with the many faces of the Islamic ten-

Official tactics have been to seek to co-opt the Islamicists by allowing the ostensibly derate mainstream Moslem Brotherhood limited access to institutions such as parliament, while cracking down hard on militants who espouse a more confrontational Islam. But an increasing problem for the authorities is how to distinguish between the mainstream and those zealots committed to the violent overthrow

While formal relationshins may not exist, the two streams

IF ANY doubts lingered about a resurgent Islamic movement in Egypt, they will have been getting rid of the status quo. As President Hosni Mubarak and his advisers review options available to them in light of the latest rash of incidents - a Nile ferry was fired on earlier this month, among other instances of Islamic-inspired violence - the temptation will be to crack down even harder on individuals suspected of association with the al-gama's al-Islamiyah or Islamic groups, but this is likely to prove counter-productive.

The government risks forther alienating individuals who already feel confined to the

Tony Walker reports from Cairo

margins of society without jobs or the reasonable hope of a bet-

Throughout Egypt, disaffected youth is inevitably drawn to the deceptively simple proposition that "Islam is the solution" to all their

Many Egyptian liberals, who feel increasingly beleaguered in the face of the Islamic tide. are openly critical of what they regard as the government's failure to deal effectively with the threat of extremism.

These critics advocate more openness, rather than more repression, and a greater com-mitment to democracy to allow countervailing secular forces

They fault the government for seeking to co-opt the fundamentalists by facilitating increased raligious influence in the education system and in the media. These tools are now being used, critics say, to undermine Egypt's broadly secular institutions. The govern-ment, in effect, is helping to sow the seeds of its own down-

Economic reform efforts are lagging and political liberalisation seems stymied by entrenched political interests. Inertia is not likely to solve

make life any safer for visitors.

of the established order. Egypt's internal problems - or

# Threat of split in Japanese faction By Robert Thomson in Tokyo

THE largest faction of Japan's ruling Liberal Democratic party (LDP) was in danger of splitting last night as a former chief cabinet secretary, Mr Keizo Obuchi, was formally chosen as its chairman in spite of continuing opposition to his

Mr Obuchi, 55, is supposed to replace the fallen LDP "godfather", Mr Shin Kanemaru, who resigned last week. But he will have far less control over the faction than his predecessor and could be quickly replaced in an attempt to keep the 109-member faction together.

The selection followed a plea yesterday from Mr Kiichi Miyazawa, the prime minister, for the faction members to reach a conclusion quickly, as the continuing negotiations had been mocked by the Japanese media and inspired protests in front of the party's offices.

larly concerned that Mr Tsutomu Hata, the finance minister, has spent the last week in hotel rooms arguing over the choice of his faction's leader, instead of focusing on the weakening Japanese economy or the troubled banking sys-

The finance minister is at and has wide support from



Reporters sit on the floor of a hotel lobby at a press conference by Ichiro Ozawa who is disputing the succession of Keizo Obuchi

and Mr Ichiro Ozawa, two of the faction's most influential officials, opposed Mr Obuchi and boycotted the announcement of his appointment late

Mr Ozawa, a former LDP secretary general, was chosen by Mr Kanemaru as his successor

younger members of the faction, who were not directly involved in the appointment of

the new chairman. He argued that the five of eight senior officers who chose Mr Obuchi were merely following orders from Mr Noboru Takeshita, the former prime minister, who claims credit for founding the faction and is attempting to reassert his

anthority.

Mr Kanemaru resigned after month of controversy over his having received a Y500m (£2.5m) donation from a scandal-tainted parcel delivery company, Tokyo Sagawa Kyu-bin, in violation of the Political Funds Control Law. His resignation was prompted by the

public outcry over his lenient treatment by prosecutors, who fined him only Y200,000 and did not directly question him. The lingering dispute over the succession has encouraged further public debate over the role of the LDP's factions, which are small parties in themselves with their own

office buildings and staff.

# UN plan to allow oil sales as way out of arms impasse

By Robert Mauthner,

WESTERN countries are still adopting a cautious attitude towards United Nations suggestions that Iraq should be allowed to sell oil as part of a deal to break the impasse over Baghdad's refusal to destroy its weapons of mass destruc-

This was stated yesterday by Mr Rolf Ekens, the bead of the UN special commission on Iraq, after talks in London with senior British officials. In the talks he explored the possi-bility of adding "a carrot", the sale of oil, to "the stick" of the

old Kuwait deal

embargo, introduced in August 1990, was costing Iraq an estimated \$30m (£18.6m) a day. Stressing that Baghdad con-tinued to obstruct UN weapons inspectors, he said: "We have to ask whether those weapons are so valuable that they (the

oil income? If they are so valuable, then we have reason for Mr Ekeus emphasised that the oil embargo and the pro-gramme to destroy Iraq's nuclear, chemical and biologi-

Iraqis) are prepared to lose the

programme to eliminate Iraq's linked in existing Gulf war

drop after Mr Kkeus's remarks London December futures for the world benchmark crude oil, North Sea Brent Blend, were quickly down by about 25 cents to about \$20.15 per barrel.

A resumption of Iraqi oil exports would create a difficult situation for Opec (the Organisation of Petroleum Exporting Countries), which might have to reintroduce quotas to prevent a glut, according to oil industry analysts.

Opec ministers due to meet in Vienna on

### Australian miners go on strike

TS EASIE

have called a 48-hour strike the country's first national coal stoppage for almost a decade, writes Bruce Jacques in Sydney. Miners in all but a few operations walked out yes terday over a dispute involving changes to work practices.

This followed a decision by the Coal Industry Tribunal notto grant immediate industrywide wage increases to underground workers in return for agreement to more flexible work practices. The tribunal decided that

productivity gains would first have to be demonstrated to have resulted from the new practices, then wage rises could be negotiated at individ-ual mine sites. The only mines still operat-

ing last night were in the northern district of New South Wales, where a number of companies are more advanced with wage and work practice deals on an individual mine basis.

### Japanese tighten household spending

Japan's household consumption in August fell 0.4 per cent on the same month last year, reflecting a continuing fall in consumer confidence and heightening government con-cern about the health of the economy, writes Robert Thomson in Tokyo.

The Management and Co-ordination Agency said person spending appeared unlikely to recover before the end of the year. Spending on furniture and household sundries was down 10.8 per cent, transportstion and communications down 7.1 per cent and clothing and footwear down 6.2 per cent.

### Stand-off over Palestinian talks

Palestinian negotiator Elias Frelj called off a planned meet-ing with a British minister yesterday because Britain would not allow a Palestine Liberation Organisation representative to be present, Renter reports from London.

Mr Freij, mayor of Bethle hem, said a PLO rule that the local PLO representative must attend any meeting between a Palestinian official and a government minister in Europe had prevented him from seeing Mr Douglas Hogg, junior for-

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# West cautious on Iraqi deal

# Airbus in new for

AIRBUS Industrie has agreed to buy back from Kuwait Airways six older widebody aircraft as part of a deal to supply the airline with a fleet of new aircraft, writes Paul Betts, Aerospace Cor-respondent. Airbus will take back five A310 jets and one A300 jet worth around \$200m starting

The six aircraft built in the late 1970s and early 1980s were captured by Iraq when it invaded Kuwait two years ago.

Iraq subsequently flew the six jets with its own aircraft to safety in Iran when the western powers launched their campaign to force Iraq out of Kuwait in January 1991. All six aircraft have now been returned to Kuwait.

### Chinese growth rate put at 10.6%

CHINA'S economy grew by 10.6 per cent during the first three quarters of 1992, slowing slightly from rates as high as 12 per cent earlier this year, the State Statistical Bureau said yester-

day, Reuter reports from Beijing. The bureau said China's gross national product rose to 1,700hn yuan (\$314hn) between January and September, an increase of 10.6 per cent increase over the same 1991 period.

"Overall, economic performance is showing fast production, fast growth of demand, and better circulation," the statistics bureau said. The high growth rate raised fears among economists and officials that the economy might be veering back toward another period of disas-

# **Board sackings raise doubts** over Nigerian LNG project

and Reuter in Lagos

THE NIGERIAN government yesterday sacked its representatives on the board of the country's liquefied natural gas joint venture, two months ahead of a financing deadline for the \$4.5bn (£2.5bn) project.

The unexpected decision raised concern about the completion timetable of a venture which dates back over two decades and which has suffered sethacks in the past.

Nigeria LNG is 60 per cent owned by Nigerian National Petroleum Corporation, 20 per cent by Royal Dutch/Shell and 10 per cent each by Italy's Agip and Elf Aquitaine of France. The plant would draw on Nigeria's proven natural gas reserves of 2,600bn cubic produce up to 4.5m tonnes a rear of liquefied gas. The decision comes two

weeks after the board discussed bids by international consortia for the \$2.6bn main contract at Bonny, 540km from Lagos, project officials said Bids will become invalid if at least tentative financing. including some \$3bn in guaran-

teed loans, is not in place by

December 22, they said. The officials said there were doubts over prospects for financing by the deadline. One consortium bidding for the main contract includes Kellogg of the US and France's Tech-nip. The other is led by Bechtel of the US and Japan's Chiyoda.

The news was greeted with astonishment by western bankers and donors, anxious about technology to Nigerla.

metres, and would be able to the future of a proje But industry officials were cautious in their assessment of the impact on the project. "The Nigerians have three compe-tent international partners," said one last night. He went on to warn, however, that "if momentum is lost because of political or other uncertainties, the project will unrayel. And if they don't make this one they

> Mr Chu Onkongwu, the petroleum minister, said that the government representatives on the board of Nigeria LNG had been "unable to share government objectives". These were to ensure the project incorporated best available technology, the most favourable investment terms and the maximum possible transfer of

can forget it."

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yesterday urged Americans not to "waste" their votes by sup-porting Mr Ross Perot, the independent candidate, in the presidential election.
Turning his fire on his fellow Texan at last, Mr Bush said, in a television interview during his southern campaign swing, that Mr Perot "has some nutty ideas and makes some crazy statements about me giving

Kuwait." The world, he said, was a bit more complicated than Mr Perot's simplistic approach implied. "I don't think he can possibly win," Mr Bush went on, "and I think he knows that and I think the people support-ing him know that. They want to make a statement, a state-

Saddam Hussein permission to

take the northern part of

ment of anger. The president, who has been hammering Governor Bill Clinton, the Democratic candidate, with loyous abandon all week. predicted he would emerge victorious on November 3.

He said he had just spoken to Mr Brian Mulroney, Canadian prime minister, who had recal-led that, in 1988, he was 11 points behind in the polls shortly before the Canadian election but had gone on to

PRESIDENT George Bush has spent much time on his campaign trips lamenting that this

is the dirtiest political year he can

Some commentators have agreed

but the presidential race has seemed

genteel in comparison with some of the mud-wrestling contests in Con-

Incumbent members have faced

uphill struggles against opponents

who have gleefully leapt on, and often

distorted, the number of cheques they

may have overdrawn at the now

defunct House of Representatives pri-

Some, however, have been accused

of much, much more; Congressman

Steny Hoyer of Maryland, chairman of

the House Democratic caucus, for ing Mr Gingrich a "deadbeat dad" for

gressional elections across the US.

remember.

vate bank.

him 12 points behind Mr Clinton. The latest rolling CNN/ USA Today poll puts the gap at 13, with Mr Clinton on 45 per cent, Mr Bush on 32 per cent and Mr Perot 15 per cent.

An ABC survey found more of a surge for Mr Perot, whose support went from 11 to 19 per cent in a week, with Mr Clin-ton down from 52 to 48 per cent, Mr Bush unchanged at 29 per cent and undecided drop-ping from 8 to 4 per cent. His attack on Mr Perot not

only returns Mr Perot's assault on him in the Monday televised debate, it also follows the assertion by aides to the independent candidate that Mr Bush himself is "no longer a factor" in the election. "We think Bush is down so

far he can never recover," Mr Clay Mulford said. "If you take 30 per cent of Clinton's vote and put it with ours, we can Mr Orson Swindle, the cam-

paign director reprimanded by Mr Perot for his criticisms of Mr Clinton, repeated them and said only Mr Perot represented a vote for change. This is being pressed in a massive new television adver-

tising blitz. Mr Clinton conceded yesterday that he thought Mr Perot took more votes away from



STILL ON THE RAILS: President Bush greets people of Burlington, North Carolina, from the caboose of a traditional campaign train

their child support to pay his own legal fee. He even claimed his own fee

mattered more than the children's

food, medicine and shelter," the ad

The level of abuse in the race is

viewed by campaign managers as an indication of how close it is likely to

be. The district ought to be Republi-

can, but Mr Gingrich is a newcomer

to the area, and won his party's nomi-

nation by only 980 votes after a

heated primary. In the Colorado Senate race, dirty

tricks have also run wild. Mr Ben

Nighthorse Campbell, the pony-tailed

Olympic judoka and jewellery

American in Congress, had to fire two

signer who is now the only Native

evident in the mountain states

example, is the target of radio adver- failing to make child support pay-

tisements which stop a whisker short ments to his ex-wife.

of charging him with condoning cocaine sales by employees of the House post office, under his authority.

Mr Hoyer, however, can take com-

Others have seen their personal

lives come under close and critical

scrutiny. An election in a Georgia dis-

trict just north of Atlanta is widely

seen as the most vituperative battle

so far. It is between Congressman

Newt Gingrich, the minority whip in the House and number one on the

Democratic hit list of Republicans

they would like to see defeated, and

Mr Tony Center, a trial lawyer. The

latter ran radio advertisements call-

fort from the fact that it is his institu-

tional role which is under attack.

George Graham finds candidates slinging mud as they seek seats in the Senate and House

the Center ad said.

Skulduggery on the low road to Congress

"The same Newt Gingrich who used

texpayer money for his limo had to be ordered by the court to pay for his

kids' heat and electricity. No more

t also accused Mr Gingrich of

serving divorce papers on his wife

the day after her cancer opera-

tion. A Gingrich spokesman said

Center of working to withhold child

support payments from two children

whose mother had not paid him the

divorce papers were never served. Mr Gingrich countered with a tale-vision advertisement accusing Mr

perks, no more lies, no more Newt,"

ing the Republican monopoly. where Mr Perot has long been Beyond the debate sparring, popular but where the Demo-

\*Center actually sued to strip a sides who called in under false names

four-year-old and a one-year-old of to a radio show featuring his oppo-

The concern is particularly crats hold real hopes of break- a direct Clinton attack on Mr tana - that he, like Mr Perot, Perot. He has preferred to has an economic plan, that it is

nent, Mr Terry Considine, and tried to

lure him into expressing an extreme

Sometimes, however, the mud flies

back in the thrower's face. Mr Rick Reed, the Republican with the near

-impossible task of challenging Hawaii's popular Senator Daniel

Inouye, resorted to advertisements

claiming that he had forced his atten-

tions on his hairdresser 17 years ear-

lier. The advertisement included a

tape-recording of the hairdresser made without her knowledge and

Mr Reed has been forced to with-draw the ad, and has been rebuked by

Hawaii's state Republican party chairman, Mr Jared Jossem. "I think it cost Reed votes," Mr Jossem said.

used without her consent.

view on abortion.

# Franco seeks far-reaching fiscal reform

MR Itamar Franco, Brazil's acting-president, has abandoned plans to impose new emergency taxes in favour of a sweeping fiscal adjustment to be introduced by the end of the year, in order to cover an expected \$20bn shortfall in the

budget next year. He rejected proposals from his economic team on Wednesday night to introduce two stop-gap taxes - one on cheques and another on items such as fuel and telecommunications - that would have left restructuring for next year.

Instead, he said he wanted to take advantage of his current political support in Congress to push through structural changes requiring constitu-tional amendments in an "all

or nothing" strategy.

"Let us be daring!" he was quoted by ministers as saying, as he outlined ambitious plans to redress completely the bal-ance between the federal government and states and munic-

Under the constitution, most

responsibilities remain in the hands of the cash-starved cen-

Mr Franco is well placed to tackle this controversial issue. Brought to power three weeks ago by a popular movement and a Congressional vote to initiate impeachment of President Fernando Collor, he has the most support in Congress of any president in recent Brazilian history and intends to

exploit that. Unlike Mr Collor, Mr Franco is working closely with politicians, involving congressmen,

state governors and mayors. Fiscal reform has long been viewed as vital for the struggle against inflation, but has always been put off because of the difficulty of obtaining Congressional approval. A 25 per cent real fall in tax revenue over the last two years and the rise in inflation to 27 per cent a month have injected new urgency.

• The Brazilian Senate has approved the issue of \$7.2bn in bonds for unpaid interest on the country's foreign debt, accumulated during a debt

### revenues are divided among moratorium in 1989-90. US banks challenged on Brazil tax claims

By George Graham In Washington

THE US Internal Revenue Service is challenging several hundred million dollars of tax credits claimed by US banks on

loans to Brazil. In a test case brought to the US Tax Court by Riggs National Bank, a small Washington DC bank, the IRS says US banks claimed "phantom" credits for withholding taxes paid in Brazil in the mid-1980s. Although the Riggs case

involves relatively small sums, the IRS said in court filings that Citibank, the big New York-based banking group, "presumably has the largest stake in the outcome".

Citibank officials declined to

comment on the case, but the bank is involved in a suit with

the IRS on the same subject. The IRS says Riggs produced receipts for taxes paid on loans it made to the Brazilian central bank, but contends that the central bank in fact never paid any such tax to the Brazilian

treasury. "The fundamental purpose of the foreign tax credit is to avoid double taxation, and there simply was not taxation in Brazil," the IRS said in documents filed with the tax court.

The IRS has been broadly successful in similar cases it brought earlier against banks involved in lending to other Latin American countries such as Mexico, but some of the legal issues remain in dispute.

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# Gatt hopes sink into electoral morass

By David Gardner in Brussels

HAVE six years of negotiations on liberalising world trade finally ended in nought? According to the Americans it's all over. The talks between the European Community and the US aimed at resolving the key outstanding issues have broken down. According to the EC, it's all an American negotiating ploy. Either way, there is little doubt the talks stand on

the brink of collapse. On Monday night, US negotiators said the talks were at a dead end. They accused the EC of reopening arguments over agriculture secretary Mr Ed

trade in cereals and cereals substitutes which the Americans thought had been settled. This further poisoned the separate dispute over the EC's oilseeds subsidy regime. where a narrow but rigid gap remained to be closed.

The EC yesterday insisted that negotiations were continu-ing and would continue. Mr Joe O'Mara, of the US agriculture department, saw Mr Ray MacSharry, EC agriculture commissioner, yesterday before returning to Washington. But there is so far no date for Mr MacSharry to meet US

# Talks failure highlights rift in commission

By David Gardner and Lionel Barber in Brussels

THE latest frustrating episode in the effort to get a world trade deal has highlighted a bitter rift inside the European Commission between its president, Mr Jacques Delors, and

Ray MacSharry. According to senior officials in Brussels, Mr Delors and Mr MacSharry have clashed over how far the commission should go in granting concessions to the US. Mr Delors is understood to feel that Mr MacSharry has already yielded

On the eve of last week's EC summit in Birmingham, Mr Delors, who is said to nurse ambitions to succeed President François Mitterrand when he steps down from the Riysée, said "the adolescent [European] community should be

able to say no to its big brother [the US], provided it

Mr Delors' words left the impression in Brussels that he was taking his native country's side. Last week, Mr Delors acknowledged there were rumours to this effect but he vigorously dismissed this as "pure slander".

However, it is clear Mr Delors faces the dilemma of reconciling his duties to the community as a whole with his emotional commitment to French farmers. Mr Delors denied that he

had been sitting on the fence during Gatt talks led by Mr MacSharry and Mr Frans Andriessen, external affairs

But both EC negotiators are understood to be privately disnot come out unequivocally

Madigan. They had been expecist government faces defeat in ted to seal a deal this weekend.

EC officials claim the US is trying to exert pressure by negotiating through the media. They are trying to create the impression that the EC has kicked over the table" and backtracked under French essure to safeguard its lucrative food exports.

They know that we know that they have a deadline," an EC official remarked, referring to President George Bush's hope for a Gatt deal to boost his re-election chances.

There are political problems for both sides. France's Social-

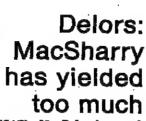
next spring's elections. Under pressure from its farmers, it is retreating from its commitments under May's radical reform of the Common Agricultural Policy. The reforms entail cuts in farm prices and output which enable the EC to make farm trade cuts within the

The US says it has no further room for manoeuvre on the oilseeds dispute. The Gatt has twice ruled against the EC oilseed subsidy regime, and pressure from powerful US soya producers and trade lobbies mounted as a deal on farm

trade came closer last week. Yet the two sides seem so tonnes of soya appears to separate their positions. Washington wants EC oilseed output cut from an estimated 11.4m tonnes for this year to 9m tonnes. The EC says reform of the CAP, imposing cuts of 5.128m hectares in the area sown with oilseeds, would yield 9.5m tonnes. "We can't do any more than that without opening up the CAP reform; they're playing into the hands of the French," one EC official

On subsidised exports, the

MacSharry: lack of backing from Delors



(CAP). Mr Delors' remarks came shortly after senior French officials had made clear in Brussels that they did not believe the CAP reform would work or be adhered to.

Likely battle plans if war breaks out

cut in volume. Last week the close. Only half a million two sides were discussing how to give flexibility to EC farmers, so they could make biggers cuts in, say, barley, while exporting more wheat, as long as after six years the full cut was made. The US this time is understood to have offered a straight 22 per cent cut instead, while the EC has offered a formula delivering less, both sides confirm.

The older dispute over "rebalancing" - EC protection against cheap US cereal substitutes like corn giuten feed was also reopened, both sides

Breaking this impasse appears to depend on whether the Commission can hold the French to their CAP undertakings, for which they will need the vigorous support of France's 11 partners, especially Germany. Brussels will also have to work out some formula on oilseeds which will safeguard the EC's farm reform and relieve some pressure on Mr Bush. Otherwise the chance to reform the world's trading regime may sink with the seemingly electorally moribund governments in Washing-



retreat from its commitments under the new CAP. "It is clear now that France never really intended to comply with CAP reform," one

even greater as exports are lost

A long-standing dispute over

also quickly spill over, perhaps

vailing duties on imports from

countries deemed to be dump-

ing steel into the US market. A

and farm export prices fall.

ship it has had for 25 years. Mr MacSharry and Mr Andriessen, along with other commission colleagues, are

# **Farming** lobby in **US** wields its power

By Nancy Dunne

1979, thousands of American farmers rode their tractors into Washington to protest about low farm prices.

Their timing was unfortu-nate. The protest blocked traffic for hours during a Washington blizzard. The farmers' "tractorcade" is still referred to with bitterness.

Since then farm groups and their agribusiness colleagues have developed more effective methods of bringing Congress and the White House to heel They have built strong coalitions with other farm groups and with both Democrats and Republicans in Congress and the administration. Their influence is reflected in letters signed by dozens of senators and congressmen, distributed to the media and dispatched to apply pressure on officials in the executive branch.

Europeans are often bemused by the power of these lobbies. A breakthrough over agriculture in the Uruguay Round was all but achieved last week, when it was vetoed by Mr Dean Kleckner, presi-dent of the American Farm Bureau Federation, who tele-phoned Mr Ed Madigan the US agriculture secretary, during

Well-placed political contributions buy access for adroit Washington representatives. Relationships are cemented in lunches and other social functions, bought by the lobbyists, mer government officials.

Direct financial backing is distributed through political action committees, (PACs) funded mostly by agribusiness, chemical and food companies, and related manufacturers. Among the PACs financing the congressional elections in 1990 were: the American Soyabean Association, the American Sugarbeet Growers, Dow Chemical Company, General Mills and Phillip Morris.

The hard times in the farm belt have stretched the budgets of many farmer organisations. The populist American Agriculture Movement has little extra cash, but it helps farmers who come to Washington to lobby their Congressman.

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The American Soyabean Association - the group which filed the complaint over EC oilbrought to the Gatt and won - receives contributions from agribusiness and funding to promote exports of soyabeans from the proceeds of some agriculture department.

The group, which has strong ties all over Washington, has been urging the administration to take strong action against the EC for refusing to phase out its oilseeds subsidies since August.

It has no illusions about the stakes. Mr Steve Yoder, president of the American Soyabean Association, says: "I lay awake nights worrying about a trade war." But he also worries about the shrinking EC market, and sees no alternative to sanctions.

# **UK** rejects French view on timetable

By Ivo Dawnsy in London and David Buchan in Paris

MR John Major, the British prime minister, yesterday rejected a French assertion that a conclusion to talks on the General Agreement on Tariffs and Trade may now be sev-

eral months away. In response to reports that Mr Roland Dumas, the French foreign minister, believes any serious transatlantic dialogue in the Gatt negotiations is "several months" away, what-ever the result of next month's US presidential election, Mr Major stated that European Community countries had agreed at last week's Birmingham summit to complete the accord by the end of the year.

Reminding the House of Commons that he spoke as president of the EC council, Mr Major said that the differences between the EC and the US could be bridged. "What is needed is for both sides to stay at the negotiating table and I

He added that his position was shared by Mr Frans Andriessen, the trade commissioner, and "the majority of member states."

France, like other EC mem bers, yesterday contested US suggestions that the EC-US talks on Gatt and agriculture had come to a final nunture in Brussels this week. But, in contrast to London and Bonn, Paris regards negotiations to break the Gatt impasse on agriculture as effectively in abeyance until a new US administration takes office in January. By that time, however, France will be weeks away from its own legislative elections, strengthening the gov-

French, farm exports. Mr Major's counter-claims come against a background of mounting concern in the UK that any delay in a conclusion of the Gatt talks would seriously jeopardise the prospects will do all I can to bring that of economic recovery.

ernment's resistance to US

demands on cutting EC, chiefly

# By David Dodwell, World Trade Editor

MR Arthur Dunkel, the ever-patient director general of the General Agreement on Tariffs and Trade (Gatt), remains resolute that the latest setback in farm trade negotiations nity and the US will not be

behind efforts which only last

week appeared on the brink of

Mr Delors said last week

that the subsidised farm trade

dispute was "not just a French

"I can't imagine that the US or the EC would take the responsibility of breaking down the round at a time when we need so much a success as a signal for the very sluggish world economy," he said yesterday. Over the past 40 years, trade liberalisation under Gatt has been credited with much of the global economic growth that has marked the post-war

But what if the unimaginable happened? What if the US administration announced the immediate imposition of \$1bn (£600m) of punitive tariffs on EC farm exports as a sop to oilseed farmers who have argued for six years - and won

# World trade

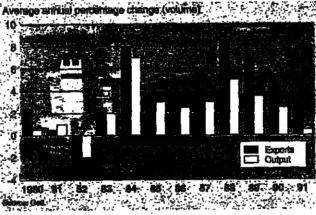
ment" in any Gatt deal. His criticisms of the food

production restraints required

by Gatt nevertheless centred

largely on tighter limits already put in place in May

mon Agricultural Policy



- that the EC's oilseed subsidy regime is damaging their

The immediate response would be retaliation from the EC, which has already drawn up, but not made public, a "hitlist" of US farm exports that would be targeted.

From here, the slippery slope to trade war is more difficult to

David White reviews

propositions and

positions on the

European Fighter

stay, its share of the project,

geared to the number of air-craft bought, would be expec-

ted to drop from 38 per cent to 25 per cent; and Britain's to

rise from 83 per cent to over 40

UK experts believe the "sig-nificant cost savings" would

still apply if Germany quit the

project. How the sums would

work out if Britain decided to

pursue EFA completely on its

own are still unclear, however.

The report was produced by Eurofighter, the Munich-based

consortium of British Aero-

space, Deutsche Aerospace,

Alenia of Italy and CASA of

Spain, together with the Euro-jet engine grouping of

per cent.

Aircraft project

Gatt support in their case chart. It is likely that subsidy wars would be declared on a number of farm product - wheat and beef would be early candidates. The price for taxpayers in the EC and the US could be considerable, as funds are channelled into such subsidy wars. The price for other farm exporters, like Australia,

Argentina, Canada, and many

developing countries; could be

number of other disputes have been held in abeyance while Uruguay Round negotiations have continued in good faith and these would quickly rise to Another casualty of a deteri-

oration in trade relations would be the Gatt's dispute settlement system - the only multilateral forum in which trade complaints can be dealt with. Already Mr Dunkel has talked of "non-implementation of many (dispute) panel findings continuing to undermine the effectiveness of the Gatt system".

He said in his annual report in March that two-thirds of panel reports since 1986 needing domestic action had not been acted upon. Many coun-

tries have linked action to a

guay Round. Nine out of every 10 cases involve Japan, Cansteel exports to the US would ada, the US or the EC. The US has already warned that it has exhausted its nationce with the Gatt dispute

successful outcome of the Uru-

settlement system as far as its dispute with the EC over oilseeds is concerned. Implicit is that the US will in future settle disputes bilaterally rather than use Gatt.

A number of recent suc-

cesses by the US in using its domestic "Section 301" legislation to force trade, or market opening compromises from countries like China, India and Taiwan suggests that a Uru-guay Round failure would see rapid abandonment of multilateral dispute settlement

A further price of failure would be that areas of trade still outside the multilateral framework - like trade in services, textiles and farm products, and in protection of intellectual property - would remain hampered by national trade barriers or regulation.

engine as the twin-engined EFA. More powerful engines

would make them costlier.

They would not, according to

Eurofighter, fare well against

improved versions of the latest

already slipped nine months, and the target for bringing it

into service has been moved

back from by two years to the

A new aircraft, according to

The EFA programme has

Russian-made fighters.

### Seoul seeks talks on dumping ruling By John Burton in Secul

SOUTH Korea is to seek talks

with Washington to try to per-suade the US to reduce dumping charges on Korean semiconductor companies. The US Department of Com-

merce has ruled that several Korean companies, including Samsung Electronics and Goldstar Electron, are selling dynamic random access memory (Dram) chips at far below fair market rates in the US.

The Korean semiconductor industry fears that if the preliminary dumping ruling stands it could cripple exports to the US, its biggest market. The US accounts for 44 per cent of Korean Dram exports.

# Dresdner Finance B. V. Amsterdam

The Role of Interest applicable to the Interest Penod Irom October 23, 1992 to April 22, 1993, inclusively, was determined by Morgan Guaranty Trust Company of New York, Landon, as Reference

Note of U.S.\$ 10,000 principal

amount is due on April 23, 1993. the relevant interest Payment Date, in the amount of U.S.\$ 265,42.

Principal Paying Agent

Frankfurt am Main,

Dated: October 23, 1992

mauring after the Redemption Date. Coupons due on the Redemption Date shall be detached and collected in the usual manner. If the Senior Notes called for redemption are not redeemed on the Redemption Date, such non-payment shall not constitute an Event of Default under the Indenture.

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MITSUBISHI CAPITAL INC. US \$ 9,000,000 GUARANTEED DUAL BASIS BONDS

NOTICE OF REDEMPTION At the election of Pearl Street N.V., the entire principal amount of U.S. \$114,800,000 Guaranteed Senior Floating Rate Notes due May 15, 2002

(the "Senior Notes") have been called for redemption on November 16,

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outstanding principal amount thereof, plus accused interest thereon to the date of redemption (the "Redemption Price"). All of the Senior Notes are to be paid in full and interest thereon will cease to scenue on the Redemption Date.

On or after the Redemption Date, Senior notes will be paid upon

presentation and surrender thereof at the office of the Paying Agent located at the main offices of Banque Internationale à Luxembourg S.A. at ① 2.

Boulevard Royal, 1-2953 Luxembourg, (ii) London Branch, 1 Mitre

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payment in the United States, nor will any transfer be made by payment to

Bearer Notes surrendered for payment shall have attached all coupons

ount or by mail to an address in the United States.

DUE 2000 (B BONDS) In accordance with the provisions of the Bonds, notice is hereby given as

Interest period: October 22, 1992 to January 22, 1993

Interest payment date: January 22, 1993 Interest rate: 4.2875% (margin included)

Compon amount: US\$2,739.24 per Note of US\$250,000

# EFA weighs costs and commitment

IN SEVEN thick volumes, the industrial partners in the Euro-pean Fighter Aircraft have set out to meet the demands of the German government and try to rescue Europe's most impor-tant collaborative military pro-

But their report, sent to the UK, German, Italian and Spanish governments last Friday, could be shutting the stable door after the horse had bolted. The horse in question is Mr Volker Ruhe, the German defence minister. He is adamant that the EFA programme, worked on by the our nations since 1984, is a thing of the past.

The study was commissioned by defence ministers in August after Mr Rühe announced that Germany would not go ahead with EFA production. Its target was to find a way of producing a fighter for 30 per cent less than the price put forward six months ago and which Ger-

many rejected as far too high. It concludes that the 30 per cent target could be met using the current EFA airframe and engines. These have absorbed most of the £5.5bn (\$8.96bn) already spent on development.

Responding to Mr Rühe's call

for a new aircraft instead of

the RFA, the report examines

seven alternative designs but concludes that these would

either be more expensive or

Rolls-Royce, Deutsche Aerospace's MTU subsidiary, Flat and the Spanish company FTP. Mr Rühe has so far been dismissive of UK hopes of keeping even the basic EFA plan, arguing that the partners should start with a clean sheet of paper and design an aeropiane for today's needs rather than a world war against the Warsaw fall well short of requirements. Pact. He attaches more weight

Even if Germany were to to a parallel study being car-

ried out by the four chiefs of using a current radar instead els using on the same EJ200 defence staff.

Britain believes the defence chiefs will want an aircraft

similar to the EFA, but Mr Rühe has other ideas. The crunch is expected to come at a defence ministers' meeting in early December. Meanwhile, British proponents of EFA hope to exert pressure on other members of the German gov-

Eurolighter's proposed cuts are set against the "system price" it submitted in April. This is a price definition used only by Germany, including production tooling and the cost of keeping aircraft in service for 10 years. Its figure was DM127m per aircraft, or about £43m at the exchange rates of the time.

Eurofighter now says this can be reduced by 13 per cent without changing the aircraft by reshuffling some of the work share arrangements and reducing the allowance for logistical support. The aircraft is designed to be more reliable and therefore cheaper to maintain than its predecessors.

Downgrading some equipment - with a loss of perhaps 4-5 per cent in performance would lower this cost to DM100m, a 31 per cent reduc-tion. Eurofighter has dubbed this aircraft the New EFA. Further cuts would offer more savings. With a limited electronic warfare capability and

of the one being specially developed for EFA, Germany could achieve a target price of This would also be within the levels that Mr Rühe savs

Italy and Spain regard as a maximum. Both have initially made positive noises about the report's conclusions. Proponents believe that offering a family" of aircraft will also boost prospects for export to other countries.

Among the alternative new designs considered, only two worked out cheaper than con-

tinuing with EFA, and then only fractionally. Both these would be single-engined mod-

Eurofighter, would not be ready until at least 2005. Industry representatives warn that such a delay could force some of the companies involved out of business.

U.S.\$ 400,000,000 Floating Rate Notes 1983/1993 with Warrants

Agent to be 5.25 per cent per annum. Therefore, Interest per

Dresdner Bank Aktlengesellschaft

October 1992

r in offing

# Kevlar\* makes Audi engines last longer. Tyvek\* gives every Audi a lifetime identity.

Every Audi is unique. Even cars of the same model have differences in equipment, and keeping track of them is vital. At Audi these equipment differences are encoded and printed on adhesive labels which are then placed inside the boot and in the vehicle's service handbook. Any subsequent repairs or parts replacement are thus made much

To make sure this system runs smoothly Audi uses labels made only from Du Pont TYVEK, because of its tremendous wear resistance and other exceptional properties. Like TYVEK, KEVLAR is also made by Du Pont, and is no stranger to automotive manufacturers; they've known about the merits of this high strength, low weight fibre for years. KEVLAR, for example, is used to reinforce cylinder-head gaskets and cooling system hoses in high-performance engines. It is also widely used in brake pads, clutch

coul seeks tak

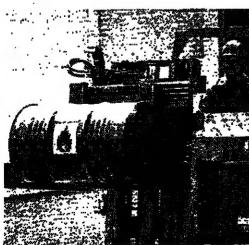
n dumping roll

linings and tyres. The many strengths of Tyvek. In developing TYVEK Du Pont was able to combine many of the best properties of paper, fabric and film. This unique spunbonded polyethylene material is extremely light, yet strong and tear resistant. TYVEK shrugs off water and most chemicals. resists puncturing, is approved for contact with foodstuffs, and retains its remarkable properties down to -70 °C. It is also highly printable, with a smooth, white surface that's suitable for all processes including computer printers. TYVEK is easily recycled or disposed of, with no adverse environ-

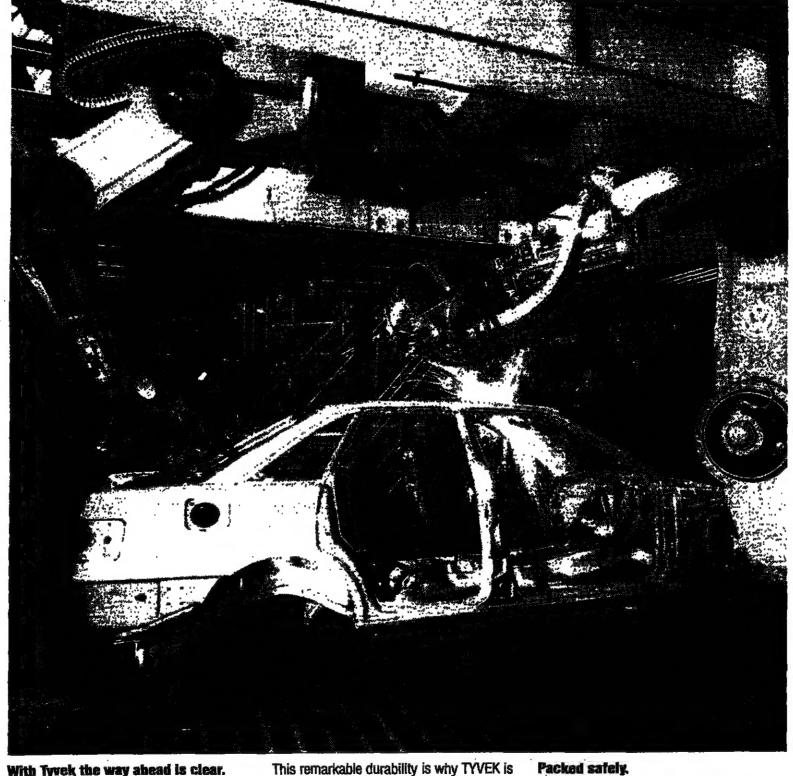
mental effects. Lost label... big problem. Labels that get torn, worn or waterlogged can't be read - and an unreadable label is

as useless as no label at all. For instance,

what's the point of urgently shipping spare



parts if no-one knows what they are? And chemicals that have lost their identity can be downright dangerous if wrongly stored or handled. It is because of the exceptional physical and chemical resistance of TYVEK and the labelling integrity it provides, that it is specified by such leading companies as Ciba-Geigy, ICI and Schering.



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of their products. Tyvek delivers, safe and sound. When you send something by mail or courier you want it to arrive in the same condition as when it was sent. Envelopes of TYVEK resist pilfering or accidental exposure of the contents through tearing, puncturing, bursting and abrasion. Add to these qualities their postage-saving light weight, water resistance and highquality appearance, and it is little wonder

that they are the primary choice of many

banks, insurance companies and legal

specified by many leading map makers,

Few things take more of a beating than

children's books and games... and few

materials can take the punishment better

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Ravensburg Games use it to extend the life

Maritimes and Delfino Editrice, and why the

yachtsman's "Blue Book" of Mediterranean

including Edison Cartographiques,

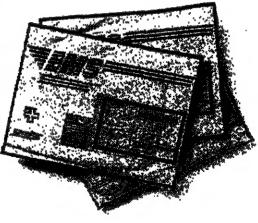
ports is printed on TYVEK.

No surprise, either, that courier services such as Federal Express, and several postal authorities use envelopes of TYVEK for their important and urgent

application where the message must get through - display materials such as banners and posters, freight waybills and shipping documentation, ID cards and season tickets, wiring diagrams and instructional manuals... the list is almost

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durability lend themselves to almost any



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the packaging industry. Its versatility is

laminated, heat-sealed, bonded with

packing applications.

protection.

### THE MAIN RECOMMENDATIONS

# Call for exercise of informed judgment

Lord Justice Bingham concludes that the BCCI shutdown should not lead to greatly intensified supervision of all banks, or to the substitution of a code of detailed rules for "the exercise of informed judgment".

He does not recommend "any radical recasting" of bank supervision. Supervision ultimately relies on the "skill, alertness, experience and vigour" of supervisors, but he makes a number of detailed suggestions to

### UK banking supervision



 The Bank of England's board of banking supervision lacked important information needed to fulfil its role over BCCI. The board's members should be alerted to "any fact which even might cause their antennae to twitch".

 The Bank's traditional techniques of supervision based on trust, frankness and a willingness to co-operate

"on the whole have served the community well". But the Bank needs to be alert to the possibility of fraud, astute in recognising it, and active in investigating it.

The Bank should establish a trained and qualified special investigations unit within the supervision division to consider all warnings and suspicions of malpractice, and ensure that they are investigated

effectively.

The Bank should take steps to strengthen its internal communications, which were exposed by the inquiry as "a significant weakness".

● The Bank should strengthen its legal unit following BCCI. The main value of such a unit is not to warn supervisors of what they cannot lawfully do, but to ensure they are aware of the full extent of their powers under the law.

 The Bank has powers to refuse or revoke authorisation on the grounds that a bank cannot be effectively supervised, and to make banks locate their head offices in the country of authorisation. If its hand would be strengthened by a change in law, this should

### **European Community**

• The principles that European Community states should stop supervisory "forum-shopping", that a bank's place of incorporation is treated as its home, and that head offices should be in the same state as registered offices should be articles of the Second Banking Co-ordination Directive.

 The directive should explicitly confer on EC states the right to refuse or withdraw banking supervision in the case of bank structures considered inappropriate for bodies carrying out banking activities.

There should be an EC directive establishing a

banking deposit guarantee schemes in all member states, and imposing the guarantee obligation in respect of qualifying liabilities in member states other than the bank's home state.

### International supervision

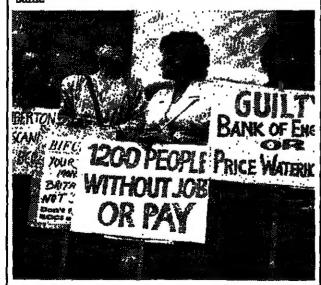
 There should be some form of international monitoring of supervisory standards, possibly by the Bank for International Settlements.

 Whenever a "financial centre that offers impenetrable secrecy" is involved in the affairs of a bank, that should be sufficient reason for any supervisor to refuse or revoke authorisation.

### Disclosure

 There should be a UK review of the circumstances under which bodies discharging public functions should be allowed or required to pass information about a bank's activities to each other and to regulatory authorities.

There should be an international database listing those who a supervisor has found to be not fit and proper to be a director, manager or controller of a bank.



### Auditors' duties

 Auditors should have a legal duty to report to the Bank anything they know to be relevant to a bank's fulfilment of criteria in the 1987 Banking Act. They should also have a duty to provide information reasonably requested by the Bank for supervisory

 All companies in a banking group should have the same accounting dates.

 A report covering all aspects of accounting and annual controls should be commissioned annually from the reporting accountant of a bank incorporated outside the UK, rather than every four or five years as

 The Bank should consider introducing checks and remedies to prevent organisations under the common control of banking groups from having opportunities for fraud and manipulation.

• The Bank should have the power to require a separate audit of banks domiciled outside the EC.

'Auditors have a crucial role to play but the duty to supervise is a duty the Bank of England cannot delegate'

Lord Justice Bingham

'He [Robin Leigh-Pemberton] should apologise to BCCI's victims and you, Mr Chancellor, should sack him'

Brian Sedgemore, Labour MP

'The scale of the fraud was unique and was concealed from auditors and supervisors for many years'

Robin Leigh-Pemberton

# Attack on Major rejected

By David Owen

MR NORMAN Lamont, the chancellor, told MPs yesterday that he would vigorously pur-sue all the recommendations made by Lord Justice Bingham in his report into Bank of Credit and Commerce International, which was closed by the Bank of England in July last

year.

Mr Lamont leapt to the defence of Mr John Major, the prime minister, and other Treasury ministers past and present over their role in the supervision of BCCI before its

Claims by Mr Gordon Brown, the shadow chancellor, that Mr Major must accept a share of the blame for the BCCI debacle were "absolutely disgracafui", Mr Lamont said. The report made "quite clear", he added, that the conduct of Treasury ministers including Mr Major was "not open to criticism in

any respect". Labour should accept that the real responsibility for what had happened lay with the criminals who "perpetrated the fraud", rather than seeking "to get whatever miserable political advantage they can out of

Mr Lamont also defended the conduct of Mr Robin Leigh-Pemberton, Bank governor, in the face of repeated Labour calls for him to resign. "I do not believe it would be right to call for the resignation of the governor of the Bank of England," he said, adding that he had "every confidence" in

Repeatedly questioned on the subject of compensation for BCCI depositors, Mr Lamont offered no additional help over and above that provided by existing schemes. He said that 250m in compensation had already been paid to 9,000 people out of a figure of up to £85m that could be paid out.

"I do not believe we should have a system of 100 per cent ation," he added, seeking to differentiate the position of BCCI depositors from those affected by the Barlow Clowss collapse on the grounds that, in the case of Barlow Clowes, no relevant compensation scheme was in existence.

sive of the recent report into regulate the regulators".

BCCI published by Senator John Kerry, saying that he did not accept its findings. The document made "some wild allegations which were incorrect", he added.

Mr Brown focused his remarks on the question of it was "right that junior Bank of England officials should alone shoulder the blame".

Mr Lamont should accept that Mr Leigh-Pemberton's statement in April 1991 that BCCI was in pretty good shape constituted "something of a misjudgment". Far from the Freasury being uninformed, they knew full well that there was a problem and chose to do nothing more.

The theme was returned to by Mr Alistair Darling, a Labour Treasury spokesman, who said that "many people think it is high time that those up and take responsibility then things go wrong". Mr Keith Vaz, the Labour

environment spokesman who has campaigned on behalf of BCCI depositors, was among those to demand Mr Leigh-Pemberton's replacement.

Mr Vaz said: "The credibility
of the governor of the Bank is

no more. He should apologise for what has happened and you should sack him. A series of written questions tabled by Mr Vaz later elicited

the information that the "total direct costs" of Lord Justice Bingham and his inquiry team had amounted so far to

Mr Brian Sedgemore, Labour MP for Hackney South and Shoreditch, asked whether Mr Leigh-Pemberton stood "outside the laws of England". In an early-day motion, Mr

Sedgemore had suggested that a Serious Fraud Office inquiry into allegations of corruption concerning Bank of England employees related to BCCI may have been prematurely wound up "for political reasons" sing the difficulty of

international supervision of banks, Mr Terence Higgins, former Tory chairman of the all-party Treasury and Civil Service committee which published its own BCCI report earlier this year, said it was essen-



LORD JUSTICE BINGHAM completed his 11-month inquiry into BCCI this summer shortly before his appointment was announced as Master of the Rolls, the most senior civil court judge in England and Wales. Sir Thomas Bingham, 59, is regarded by the legal profes-sion as having one of the best intellects on the bench. Those he interviewed during the inquiry describe him as personable but very rigorous.

at Sedbergh and Balliol College, Oxford. He was posed reforms of the legal profession.

called to the Bar in 1959 and rapidly earned a reputation as one of the brightest commercial lawyers of his generation and a brilliant advo-cate. He was appointed to the High Court beach in 1980 and to the Court of Appeal in 1986.

He is no stranger to controversy. In 1977 he was appointed to head the inquiry into Rhodesia sanctions-busting by UK oil companies. In 1989 he was the first judge to speak out gly in favour of the Lord Chancellor's pro-

# Court agrees \$1.7bn US investigators compensation plan

By Andrew Hill in Luxembourg

A LUXEMBOURG court yesterday approved the \$1.7bn compensation plan worked out by BCCI's liquidators and the Abu Dhabi majority shareholders.

Assuming creditors do not appeal against the decision, the judgment clears the way for compensation payments to begin next year. Mrs Maryse Welter, the prin-

cipal judge in a three-person tribunal, said yesterday that creditors who objected to the plan had not come up with a credible alternative. Separate legal action against Abu Dhabi would be "long and costly", and the result uncertain.

She authorised the liquids-

tors to sign the \$1.7bn "contri-bution agreement" with Abu Dhabi, and the "pooling agreement", which would pool the proceeds from liquidation of BCCI's various operations.
Courts in the UK and in the

court's decision to approve the package.

court in Luxembourg, where plan, arguing that the court BCCI had its brass-plate head-quarters, demanded more US report on the bank's collapse by Senator John Kerry and the UK report published information from liquidators and the majority shareholders before taking a decision. The first court hearing was in yesterday by Lord Justice Bingham. But the court decided not to take the reports

Mr Julien Roden, one of the Luxembourg liquidators, said after yesterday's formal judg-ment that he believed the plan into account. Once the agreement between Abu Dhabi and the liquidators is signed, creditors will be was in the best interests of all asked to prove their debt and to waive all further legal creditors and an appeal would be counter-productive. "If an claims against Abu Dhabi. appeal is made, then the whole Mr Roden said yesterday story of payments to the credi-tors will be postponed for months and months," he said. that the liquidators hoped to recover "a dividend" of 30 per cent-40 per cent for creditors. In a ballot on the package, conducted at the Luxembourg

He warned that liquidation would be slow, taking at least three or four years. He said the first tranche of payments, based on the com-

pensation scheme, should be paid by the middle of next year. Further payments would be made each time a further 5 per cent dividend was realised

# back criticisms

By Alan Friedman In New York

US OFFICIALS investigating the BCCI affair were cautious in their reactions to the Bingham report yesterday but generally agreed with criticism of the Bank of England, Price Waterhouse and Abu Dhabi. Mr Jonathan Winer, an aide

to Mr John Kerry, the Massachusetts Democrat senator who released his own BCCI report earlier this month, said the Bingham conclusions appeared to be "consistent with our own report". Mr Winer said the underly-

ing problem was "that the rules governing bank regulation and the international movement of capital need to be reviewed in order to make sure there is not a repetition of

The Senate BCCI investiga-tor pointed to a danger underscored by the Bingham report that "national boundaries are readily permeable". Mr Winer said that without greater transparency, as well as co-operation among regulators in the leading Industrialised coun-tries, "we will continue to be

The Kerry report used harsh language to criticise the Bank, and Mr Kerry even said that the Bank had effectively cov-ered up the BCCI affair by not acting in 1990 when it received initial indications of the fraud. The Bank rejected Mr Kerry's conclusions.

also disclosed that Abu Dhabi, BCCI's majority shareholder, was the target of an investiga-tion by the office of Mr Robert Morgenthau, the Manhattan district attorney. In New York Mr John

Moscow, the assistant district attorney who has spearheaded the Morgenthau BCCI investigation, said the Bingham report showed that electronic funds transfer technology "may be defeating regulators". He said a new generation of regulators or a new philosophy would be needed in order to tackle the problems posed by such technology.

# Governor outlines stronger measures

MR ROBIN Leigh-Pemberton, the governor of the Bank of England, made this statement yesterday in response to the Bingham report:

"Lord Justice Bingham has made some significant criti-cisms of the Bank's supervisory approach and draws attention to a number of very important lessons to be learned. I have announced today a series of important changes in the Bank which will strengthen our supervision in the future, and especially our approach to fraudulent or criminal activity.

"The changes include the appointment of Ian Watt, a distinguished and experienced accountant, to head a new spe-cial investigations unit at the Bank; this will pursue any sug-gestion of fraud or criminality and ensure that necessary action is taken either by the Bank or by other authorities.

"They include the appoint-ment of Peter Peddie, who has great experience of the City and the Bank, to head a new legal unit to make sure that the Bank uses its Banking Act and other powers to the full.

"They include measures to make the contribution of the Board of Banking Supervision

"And they include strengthening of communications within the Bank and between the Bank and government.

"I believe our supervision will benefit greatly from these measures, taken together with the new minimum standards for international supervision agreed earlier this year in the Basle Committee, and the measures announced by the chancellor to strengthen our Banking Act powers and to create inter-departmental machinery for the investigation and pursuit of fraud. "I am conscious of the acute

distress that the fraud in BCCI has caused to thousands of innocent depositors and businessmen. The scale of the fraud was unique and was concealed from auditors and supervisors around the world for many years. No supervisor, cated, can give an assurance that fraudulent conduct will never occur, or that people will not lose money because of it. Our objective is to make such frauds increasingly difficult to perpetrate and to conceal.

"Our supervisors do an exceptionally difficult job, in circumstances where their successes are necessarily unseen and I am pleased that Lord Justice Bingham has com-mended the professionalism with which the UK region of BCCI was supervised by the

"There have been many cases where our supervisors have played a crucial role in successfully protecting depositors by ensuring that banks maintain prudent standards, by identifying and dealing with weaknesses before they become a serious threat, and by

programmes of remedial action.
"The general record is good, and I believe that Lord Justice Bingham is right in saying that the present system of supervision has served the community well I want our supervisors to have the resources, training and above all the support they need to do this difficult but critical job. That is why Lord Justice Bingham's recommendations are so important, and why we are implementing them in full."

# Appointed men are no strangers to regulation



lan Watt: investigation work and liquidations his specialty BOTH Mr Ian Watt, the man named to the Bank of England's new special investigations unit, and Mr Peter Ped-die, the head of the new specialised legal unit, are no newcomers to the regulatory scene, Norma Cohen writes.

court's request over the sum-mer, the scheme received the

backing of about 90 per cent of

creditors who voted. The Lux-

embourg judge said that had been a deciding factor in the

Mr Watt, 59, a partner at KPMG Peat Marwick, has made investigation work and liquidations his speciality. In 1971 he was a joint liquidator of Rolls-Royce, while in 1982 he became the Department of Trade and Industry's investigator into insurance brokers Alexander Howden. In 1986 he headed the DTTs investigation into the share-support operation engineered by Guin-

Most recently he was one of

Drexei Burnham Lambert, the US-based investment bank which collapsed along with the so-called junk bond

Mr Peddie, 60, who recently retired as a partner at Fresh-fields, the City law firm, has been involved in work for the Bank of England since 1975. He has been a member of the Law Society's committee on company law for the past 20 years. Mr Watt, who has been one of the assessors to Lord Bing-

ham's enquiry, said he feels his primary role is "to help banking supervisors develop some antennae for smelling out fraud" rather than to mastermind a radical overhaul of the supervisory process. "There is

the joint liquidators to parts of an overriding need for the regulators to identify the suspect banks and show their willingness to deal with them firmly,"

Among the early warning signs which ought to alert bank supervisors are corporate re-organisations that place key parts of a bank in geographic locations not easily reached by regulators. Also, the existence of large loans to a handful of organisations or a sudden shift of auditors ought to alert regulators, he said.

Mr Watt said he will also increase the use of outside expertise such as audit firms by the Bank of England and step up communication with

Mr Watt will report directly

to Mr Robin Leigh-Pemberton, governor of the Bank of ngland, and Mr Eddie George, deputy governor.

Mr Peddie will have direct access to both men but on a daily basis will report to the director of banking supervision and the director of money market supervision. "I see my task as bringing a legal focus to supervisory issues," said Mr

Critical to their effectiveness, both men say, are proposals outlined by the chancellor to make it easier for regulatory bodies to share information with each other and for punitive measures that the Bank of England can take short of the so-called "nuclear option" of closing a bank down.



Peter Peddie: involved in Bank of England work since 1975

### UK NEWS: Investigation into the BCCI scandal

'For Robin Leigh-Pemberton this is a bungle too far'

> Calum Macdonald, Western Islas MP, whose council lost £23m with the collapse of BCCI

The Bank of England supervisory work has, in Lord Justice Bingham's words, served the community well'

The British Bankers' Association

Penzance that "a policeman's

When regulatory duty is to be done, the Bank has cer-

tainly had a miserable time

over the past 20 years. Starting

with the secondary banking

crisis of the 1970s, and continu-

ing through episodes such as

the rescue of Johnson Matthey

Bankers in 1984, it has suffered

a series of embarrassments in

its efforts to maintain a wellordered banking system.

The BCCI debacle has pro-

voked the most stinging criti-

cism of its supervision since

the JMB rescue, when Mr

Robin Leigh-Pemberton, the

governor, was described in nar-

liament as "that appalling

deadbeat". It has renewed

questions about whether the

Bank is too much the product

of a bygone era to manage unruly banks in an age of

This re-examination comes

at a sensitive time. Although

BCCI was in many respects a

unique mishap, bank supervi-

sors are faced by many other

challenges. The weaknesses of

large banks exposed to bad

loans in a recession mean that

the Bank holds the reins in one

of the most awkward periods

for bank supervision in two

Perhaps inevitably, there is

little consensus within the

banking industry on the appro-

priate balance between regula-

Some bankers grumble that politicians are in danger of pro-

viding excessive protection to

consumers by over-protective

regulation. If consumers come

to believe that a bank can

never fail they will not dis-

criminate between good banks

and had hanks when choosing

tion and *laissez-faire*.

where to place funds.

financial deregulation.

lot is not a happy one".

'I believe it is right that the governor should remain the governor and I have every confidence in him'

Norman Lamont

The prime minister must accept his share of the blame. The Bank of England was a soft touch for a crooked bank

Gordon Brown

# Support for End to regulation by a nod and a wink reporting requirement

By Richard Donkin

From auditors and for many years

stronger measure

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**ACCOUNTANCY** bodies last night supported the recommendation by Lord Justice Bingham that auditors should have a legal duty to report to the Bank of England in certain circumstances outlined in the 1987 Banking Act.

In addition to the recommendation of legal duty to be incorporated into the act, other recommendations directly concerning bank audits were:
That auditors should have a

duty to provide information reasonably requested by the Bank for supervisory purposes. All companies in a banking group should have the same accounting dates.

 A report covering all aspects of accounting and annual controis should be commissioned from the reporting accountant of a bank incorporated outside the UK annually, rather than every four or five years.

• The Bank of England should consider checks and remedies to prevent organisations under the common control of banking groups from having opportuni-ties for fraud and manipulation. They might include requiring full disclosure of details of such organisations. • The Bank should have the power to require a separate audit of banks domiciled out-

side the EC. The Bingham conclusions on auditors were greeted with little surprise by the accountancy firms, which had been widely expecting the move.

In a joint statement they said: "The particular circumstances when a legal duty is to be imposed will need to be considered with great care to ensure the obligation is effective, without either encouraging over-reporting by accountants or auditors or imposing a needless formality into the which may cause delay in their issue to the Bank of England." Ever since the 1987 Banking Act gave accountants the right to report suspicions without

the knowledge of their clients, the profession has resigned itself to greater responsibility for acting upon suspicions of

fraud or deceitful practices. Mr John Tattersall, a partner

report's criticism was shouldered by the Bank of England. it also focused on the Bank's relationship with Price Water-bouse, the BCCI auditors. It said the Bank relied too heavily on the auditors.

ures of communication between Price Waterhouse and the Bank of England after the Section 41 report into BCCI had been commissioned. That report would not have come as the "devastating surprise" it did, said Lord Bingham, had the Bank been more alert and had Price Waterhouse more plainly and comprehensively brought them to the attention

The report cleared Price Waterhouse of criticism by the Abu Dhabi majority shareholders, who have been angered that the auditor did not inform them of the investigation. It also appeared inconclusive about whether Price Waterhouse acted correctly in signing off the 1989 accounts - an area for which the firm has been criticised in the past.

Last night Price Waterhouse welcomed the report and singled out Lord Bingham's remark that "the problems came to light in large measure through the work of PW and

and Whinney - now part of Ernst and Young - both former auditors of BCCI, are pre-

at Coopers and Lybrand, said be believed the legal duty "might well clarify the statutory duty" of auditors. He added that he did not believe that the duty would produce any different response from auditors than they would have felt obliged to perform anyway under the 1987 act.

While the weight of the The report referred to fail-

of the Bank

the investigating team".

However, other bankers say ally too complacent and that their institutions could benefit if their business decisions were paring to defend actions claiming about \$8bn in damages. challenged more rigorously by



in reflective mood: Robin Leigh-Pemberton, the Bank's governor

taker" licence.

appeal since, but it remains

wary about risking such a

• It started to set formal

requirements for banks' expo-

sure to risk. The Bank estab-

lished a minimum capital ade-

quacy ratio of 8 per cent. Those it felt unhappy about could be

asked to ensure that capital

comprised 15 per cent of assets, which are principally loans.

political and consumer pres-

From these foundations, the

blow to its authority.

The part of the Bank surrounded by this controversy barely existed before 1974. There were 13 officials in the discount office, which supervised discount houses (the intermediaries between the Bank and the money markets). They largely operated by "gos-sip" with bankers. Although lighter supervision could hardly be imagined, this worked well enough. The insularity of the financial system made regulation a simple mat-

The first changes were forced by a liquidity crisis among the unregulated secondary banks in 1973, which compelled the Bank to organise a 21.2bn "lifeboat" with clearers. The crisis showed the importance of financial institutions that could not be controlled as easily as the first tier of banks.

Five significant aspects of the Bank's supervisory style were formed in the mid 1970c. • Its primary aim was to establish confidence in the banking system. Banks accepted regulation in the early 1970s "because we convinced them it would be good for them." says one official. • It opted to rely on banks'

accounts rather than carrying matter of principle, but it started for mundary rousons. It sures have grown. had too little time to train inspectors in the rush to start

regulation, and it feared commal regulatory requirements. petent ones would be recruited by the banks they inspected. The drafting of the 1979 act was largely in the hands of the It took the view that there Bank, and it preserved much of were two sorts of banks; solid its preferred freedom of manones that did not need much ocuvre behind the scenes. But supervision; and less trustworthe JMB rescue brought fierce thy ones that had to be criticism of the Bank, and a watched carefully. The 1979 stiffening of its duties. Banking Act enshrined this by JMB was a supposedly com-petent fully licensed bank, yet

allowing the Bank to grant two forms of licence: a full banking it lent 115 per cent of its capital licence and a limited "deposit to two borrowers. It evaded the net of regulation by making • It was forced to accept the late and inaccurate returns to unwelcome notion that it Bank supervisors. The Bank was forced to take it over, and might be wrong. In spite of pressure from Bank officials to went on to make a tactical be allowed to remain the sole error by transferring £100m of arbiters of good banking praccapital to JMB without telling tice, the 1979 act set up an the government. appeal mechanism. The Bank has not been defeated on The ensuing 1987 act also

changed some founding principles of regulation. It ended the divide between first-tier and second-tier banks, and put the focus of regulation on protecting depositors. A consequence was that BCCI was upgraded to full banking status automati-Since then the Bank has set-

tled into an uneasy compromise between comfortable tradition and the new formality: It has resigned itself to regulating according to the book, supervision department has grown to the point where it employs 190 officials. As marwhile trying to preserve some defended by Bank officials as a kets have been deregulated, wre. This compromise means the banking establishment and the Bank's critics tend to draw This growth in staff has been contrasting morals from BCCL.

Bank's fondness for "working with the grain of the market' for upsets such as BCCL They say the delay in shutting BCCL in spite of intimations of trouble as far back as the 1970s, is symptomatic of a cautious stablishment culture.

Ms Shelagh Heffernan, a senior lecturer in international finance at City University Business School, argues that the Bank should take more fraud inspectors on its visits to banks, and exploit the element of surprise. "If British banks conduct their own branch audits without warning, why does the Bank let them know when it is coming?" she says.

Another policy cited as a symptom of attachment to the past is the Bank's reluctance to act until it is utterly sure something is wrong. It values its air of infallibility too highly to risk it on appeal. According to a senior banker: "There is still a large element of nods and winks in the system, and the Bank would not want to lose that."

The result in the BCCI case was that a bank many people had suspected since was founded was only closed 20 years on. Even within the Bank there is a recognition to lead to a greater willingness tions. The question for the to risk its rulings being overturned on appeal.

Even some bank chairmen Many of the critics blame the have recently said in private finished agonising.

wided verbally and not written.

In their evidence to the

that they would support a move towards more adversarial supervision. They say that it could be a useful discipline. Some say they might have lent less to the property sector in the 1980s - now the cause of hig losses - if supervisors had challenged their lending policies more forcefully.

Yet others in the banking establishment tend to view BCCI as holding the opposite lesson. Clearing banks were not happy at first about being regulated at all, and some bankers have become more uneasy as supervision has become more onerous. Some bankers chafe at inquiries from, as one puts it, "really quite junior Bank people who seem to get intoxicated with their power, and constantly try

to second-guess you". Such griping does not unduly dismay the Bank, Officials are happy to have some evidence of tension between banks and the Bank as they are often accused of having too cosy a relationship.

Yet the Bank feels sympathy with the idea that regulation has become too inflexible. It would like back the freedom to act informally against problem banks without having to stick to rigid rules.

There is also a fear in banking circles that the Bank is slowly being pushed into removing all the risk from making deposits at banks. "The essence of good regulation is that when there is a choice between protecting the integrity of the system and protecting every single depositor, the system should come

first," says a bank official. Such an argument does not impress many politicians or depositors. Most observers agree that BCCI is likely to shift regulation further towards formality and aggression. "The Bank will inevitably have to become more sceptical and less chummy," says Mr Richard Dale, professor of banking at Southampton Uni-

versity. Thus the BCCI scandal is likely to mark a further step away from nods and winks. Bank is whether it can finally shed nostalgia for the past. The banks' policeman has not yet

# Monitors move to plug international loopholes

By Robert Peston

THE international system of benk regulation failed to put an effective brake on the fraudulent behaviour of Bank of Credit and Commerce International.

Thus one of the Bank of England recommendations for reform following Lord Bingham's report is that the UK Banking Act should be amended to prevent an international bank from exploiting loopholes in the international regulatory system. The Banking Act is will be

reformed so that a bank will not be able to operate in the UK if the Bank is concerned that it cannot obtain sufficient information on the bank's overseas operations.
One of BCCI's consummate

skills was in playing regulators in one country off against those in another. These regulators are already taking steps to try to prevent any other bank from using BCCI's devices to avoid proper scrutiny.
BCCI's success in eluding

effective supervision stemmed from a separation between its domicile and the location of the bulk of its operations.

Its overall holding company

was incorporated in Luxembourg, as was one of its subsidiaries. Prime responsibility for ensuring BCCI was sound and properly managed therefore rested with the Institut Mone-

taire Luxembourgeois.
In theory, this meant that the IML was responsible for monitoring all BCCI's international operations on a consoli-

dated - or unified - basis. However, the bulk of BCCI's activities - 98 per cent of them, according to the IML took place outside Luxembourg. As a result the IML, with its limited resources, found the task of overseeing all these international operations "rather beyond them", accord-

notified BCCI's other regulators that it was uncomfortable with the task of supervising this corporate octopus. A college of regulators was estab-lished in 1987, on the IML's initlative, so that regulators from eight countries would jointly take responsibility for BCCL

This college proved to be incapable of monitoring BCCI closely enough. It was not until 1990, when the Bank of England began belatedly to take a close interest in BCCI's activities, that regulators began to learn of the fraud at the bank. Not until early 1991 did the scale of the fraud become apparent.

Regulators now agree that it would have been sensible for the Bank to have taken a closer interest much earlier. More of BCCT's business was in the UK than anywhere else. Only in a technical sense was it domiciled outside the UK. Over the past year, regula-tors have been trying to devise

a way of closing the loophole that prevented BCCI from being properly supervised. The forum for debate has been the Basie Committee on Banking Supervision, which comprises the supervisory authorities of the Group of 10 leading industrial countries and is chaired by Mr Gerald Corrigan, President of the Federal Reserve Bank of New York.

In July the Corrigan committee issued new minimum stanagreed to apply in the supervision of international banks.

The committee made an unambiguous commitment that international banks would be policed rigorously on a worldwide basis by a single regulator. A bank not supervised in this way would be barred from the territories of signatories to the agreement. The minimum standards had

four main features: Any international banking

To IML's credit, in 1985 it group should be supervised on a "consolidated basis", taking account of its operations any-

where in the world, by a single home country authority.

To set up branches in a jurisdiction outside its home country, a bank would need regulators' consent in both home and "host" countries. • A home-country supervisor should have the right to

receive information on the international operations of banks under its supervision. • if a country was unhappy about the international supervision of a bank whose domicile was elsewhere, it could impose "restrictive measures" on branches of that bank on its territory. These could extend

to closing down the bank. These standards will not be easy to implement. Legal impediments, for example, prevent supervisors in some jurisdictions - even the US - from passing information on banks to supervisors elsewhere.

Some regulators are concerned that the reforms do not go quite far enough. There is, for example, no mechanism for ensuring that signatories to the standards implement them. Meanwhile, the reforms of the Banking Act proposed yes-terday by the Bank and the government will give the Bank necessitated by its participation in the Corrigan committee

The Bank will be able to refuse authorisation to a bank if it sets up branches in countries lacking an effective supervisor, irrespective of the quality of the supervision in the hank's home country.

To prevent a repetition of BCCI, trust and co-operation between regulators is essential. But equally important is the need for individual regulators to make their own judgments about the fitness of a bank and not pass the buck to other

# Abu Dhabi bitter over bank closure

ABU DHABI, the majority shareholder in BCCI, said last night it agreed with Lord Justice Bingham that the Bank of England's supervisory role had been deficient, but defended itself from criticism of its role in the BCCI debacle.

in a carefully worded statement, Abn Dhabi said: "The majority shareholders are surprised that, as the principal driving force behind efforts to uncover the fraud in BCCI and

criticism... particularly in the light of their reliance on the regulation of the bank by the Bank of England, and on the audit reports issued by Price Waterhouse,"

Privately, Abu Dhabi officials were making it clear that they remain bitter about the way BCCI was closed by the Bank after restructuring negotiations had reached an

advanced stage. They admit that Abn Dhahi

that it could operate on a sound and proper legal basis, they have been the subject of chief executive of BCCI, that deposits belonging to Sheikh Zayed al Nayan, ruler of Abu Dhabi and president of the United Araba Emirates, had been misappropriated, but say that this did not constitute a

reliable statement. They argue that Mr Naqvi, currently detained in Abu Dhabi along with 17 other former BCCI executives, had pre-viously shown himself to be an unreliable witness, and that

Bingham inquiry, Abu Dhabi and its solicitors, Simmons & Simmons, have argued that there is no evidence that the Bank would have behaved differently if it had received details of the Nagvi interview. They also cited the pressure the Emirate faced during the

Gulf War as a reason for the alleged lack of communication with the regulatory authori-Hes.

In recent weeks British Foreign Office officials have been offset any potential diplomatic fall-out from the Bingham

But the strength of criticism contained in the report could have a negative impact on crucial defence contracts that the UK is hoping to sign with Abu

Defence officials say UK companies are currently competing with US and French companies for contracts worth millions of dollars for the sup-ply of military hardware such

# Outsider on the inside



Brian Quion: 'A very fair-minded man; a man who cannot abide hypocrisy or deceit,' says Nat Solomon, former chairman of Icisure group Pleasurama, of the friend he met 25 years ago. 'He can he very tough — and probably toughest of all on himself'

### R BRIAN QUINN, executive director for banking supervi-John Gapper and Bethan sion at the Bank of England, is accustomed to struggle. But his brush with Bank of Credit and Commerce International has propelled him into the hardest fight of his career. Mr Quinn took the decision

to shut down BCCI, and it was tion of natural privilege from he who chose not to do so earlier. Were it not for his unshakable conviction that he did the right thing, both practically and morally, he would proba-bly have resigned yesterday. It is still not clear that he and his deputy, Mr Roger Barnes, can ride out the turmoil.

Silver-haired Mr Quinn, the son of a Glasgow shipyard worker, has none of the arrogance that might be expected from one in his position: his manner is friendly and affable. Yet visitors to his office are struck by his alert, slightly tense air as he pores over papers or discusses a bank's

performance. Bankers speak with one voice about Mr Quinn. All of them smile first, with affection and amusement. "Tough," says one; "A real Glasgow street and that both will happen. fighter," says another. Doubts It is this combination that emerge only after a discreet pause. "Does he have quite the

stature?" one finally asks. If stature means the assump-

# Hutton profile hard-fighting Brian Quinn

an early age, the answer is no. Mr Quinn penetrated the inner circle of the English establishment from outside. He managed it because of two character traits. One is a combination of meritocratic qualities: intelligence, hard work, clarity and

energy.
"He is very, very cautious,"
says Mr Rattan Bhatla, a friend from the International Monetary Fund. "Cautious and far-sighted. Where you and I look at four sides of a problem, he finds a fifth one."

The second facet is a strong sense of probity. Mr Quinn is a practising Roman Catholic, though he has questioned aspects of church doctrine. He has the Catholic's faith that wrong-doing should be punished and virtue rewarded -

has led Mr Quinn to remain in his job. Friends attest that since the BCCI scandal broke

ing that he acted correctly. Mr Quinn moved on from his Scots working-class roots when he took a degree in economics at Glasgow University, then a masters degree at Manchester and finally a doctorate at Cornell University. He moved to the International Monetary Fund's Africa department as an economist in 1964, and with his teacher wife Mary spent two years on secondment in Sierra Leone. They returned to London in 1970, when he joined

has never wavered from believ-

the Bank's economic division. After a seamless rise through the Bank, he became the head of banking supervision in 1982. It was a rough time to start. Just as he was starting to settle down, the Johnson Matthey Bankers storm broke.

Mr Quinn survived the subsequent outcry, and moved in 1988 to his current role. The job is a curious mixture of elevated intellectual analysis and hard-nosed practicality. His responsibilities include everything from planning the future framework of international supervision to tackling senior managers of domestic banks about ill-advised policy.

The pity of BCCI for Mr Quinn is that he finally collided with a bank that proved too tough and deceitful for him

# BCCI problems not spotted early enough

Bingham warns against the case being viewed in isolation, pointing out the considerable workload of supervisors trying to halt the frauds. Richard Waters reports

authorities is a long story, extending over 19 years. It is also a complex story, involving a number of different authorities and parties in the UK and abroad. And it is a very dense story, because the supervisory attention paid to BCC1 over the years was very great. It is not a story which readily lends itself to simple and categorical judg-

Lord Justice Bingham's introduction to his own report into the BCCI collapse may warn against jumping to sim-ple conclusions, but the overall clear: the Bank of England failed to take serious note of the BCCI problem early enough, and senior officials were often kept in the dark on the debacle that was develop-

The report warms also warms against viewing the BCCI case in isolation. "The supervisory problems which BCCI presented were tackled by busy men and women, often overstretched and with other problems competing for their atten-tion. Reading the story of BCCI alone may give a misleading impression that these events occurred in isolation. Of course they did not they were to the supervisors part of an often very considerable workload . . . The systematic frauds now thought to have been practised in BCCI were on a scale which had never been

There was little reason to resist BCCf's arrival in the London in 1972.

"Abedi himself appeared to be an experienced and successful banker . . . It would not have been consistent with the City's role as a dynamic financial centre to have resisted entry by this apparently promising newcomer." The backing of Bank of America, which owned 25 per cent of the new bank. Was also seen as a strong

However, constant - though unsubstantiated - rumours about the bank's probity and its unusual structure led in time for a proposal to incorpo-rate the bank in the UK. It was only then - in 1978 - that the Bank discovered the worrying news that Bank of America was planning to pull out of

"It revealed its intention. over a period, to withdraw from BCCI," says the report.
"The reasons it gave were commercial, and it was at pains to disavow concern about BCCI's business as a cause. But the loss of this prestigious backer significantly undermined the Bank's confidence in BCCL and Abedi's failure to reveal this important development to the Bank (or the LBC (the Luxemburg regulators)) confirmed the Bank in its suspicion that he was a man whose frankness could not be relied on."

Under the 1979 Banking Act. the Bank was faced for the first time with the need to licence BCCI in the UK. It was aware

"THE history of BCCI's of several adverse factors. "The supervision by all the UK ownership of the group was not clear. The largest bloc of shares was owned by a Cayman company, ICIC Overseas, owned by another Cayman company, ICIC Holdings. But despite considerable probing by the Bank, satisfactory details of the ownership of ICIC Holdings were never forthcoming. It was suspected that BCCI was financing the purchase of a considerable tranche of its own shares."

Other factors included: • "The general balance of market opinion, at home and abroad, was adverse, ranging from wariness of the unknown through unease to outright (but unsubstantiated) hostil-

"The group was dominated by and excessively dependent upon the personality and skills of a single man, Abedi. He could not be trusted to disclose unwelcome news to the Bank or any other supervisor."

"The group's operations

were characterised by ostentatious expenditure and lavish

A further consideration, says Lord Justice Bingham, was whether the bank should have been regarded as having its main centre of activities in the UK - a question the Bank never addressed. "In my view the evidence is clear that London was by 1979-80, if not much earlier, the effective head office of . . . the group."

The Bank did not face these questions, and therefore did not consider it necessary to consider granting the bank a licence. That, says the report, could have been a crucial moment in the bank's history. "Refusal of a licence would, in all probability, have caused loss to depositors and other creditors and exposed the Bank to accusations of racial prejudice, xanophobia and so on. In the real world such considerations are bound to intrude. But in the real world the choice did not lie simply between the grant and refusal of a licence

"Had Abedi been denied the use of a banking name, as he should have been, it would have been a bitter blow and would have been a strong additional inducement to do all in his power to meet the Bank's supervisory requirements with a view to obtaining recognition, if not at once, at least in

1280-88 By 1962, Mr Brian Gent, a deputy head of banking supervision, had come to the conclusion that the only way to supervise BCCI properly would be to force it to incorporate in the UK and regulate the whole group from there. "The thrust of his argument was that no supervisory authority other than the Bank could reasonably be expected to take on the supervision of BCCI and that the Bank should do so, rather than let a large international group continue in business on

a largely unsupervised basis." However, by the time this plan had been developed and





Rodney Galpin (bottom) opposed locally incorporated units. Lord Callaghan (top) wanted UK relocation

quickly squashed. "Abedi, usually compliant (at least overtly) and ingratiating, was on this occasion truculent and angry. The Bank's initiative, under consideration for nearly two years, thus fell at the first

"It is true that there were no grounds for fearing imminent catastrophe. There were, indeed, no substantiated grounds for immediate apprehension. But it was appreciated that no one had a clear

put to BCCI in 1984, it was overall view of the group's stronger line with Mr Abedi operations. There was concern about what might be happening out of sight. And it was understood that if the worst were to happen it would be citizens of the UK and elsewhere, not Luxembourg, who would be the biggest losers. If a sail has to be changed, it is better to change it before, not after, a storm has blown up. It is unfortunate that this promising initiative was so quickly

snuffed out." The Bank's failure to take a prompts some concern, "Given the potential importance of the and in view, I find it surprising that no effort was made to bring the Bank's traditional authority to bear on Abedi to seek to secure his compliance. But as matters appeared at the time, the Bank was, I think, rather easily deterred." By 1985, however, the Bank no longer favoured the idea of supervising the whole of BCCL "I find it harder to understand

so long before, was now so firmly rejected. The answer is perhaps to be found in Johnson Matthey Bankers. In the aftermath of that episode substantial additional demands were made on the Bank's supervisory resources and the Bank may well have been wary of undertaking new and risky assignments which, if the worst happened, would expose

it to renewed criticism. Concerns were quick to resurface. Late in 1985, Price Waterhouse was brought in to investigate large losses in BCCI's treasury division, It identified losses of \$285m.

The UK authorities' reaction: encourage BCCI to move its treasury operations to the Gulf region. "The central treasury osses also caused the Bank to back away from the scheme for local incorporation. That was an understandable decision, but I think a questionable one. It was understandable, because the central treasury losses epi-sode underlined the difficulty of supervising BCCI and reinforced the Bank's distrust of the management's willingness to disclose had news. It was questionable, because supervision is not a reward for good behaviour but a safeguard against bad, and this episode should have strengthened the Bank's existing view that closer and better supervision

Shifting problems overseas was not "an adequate supervisory response," says Lord Jus-tice Bingham. "The place for a refractory pupil is in the front row, not in a dark corner at the back. The central treasury's recent history did not suggest that supervision was unnecessary, and the UAE Central Bank (which only heard of the move some time later) was not, as yet, well-equipped to provide it." In the following year, Lux-

embourg made a direct appeal to the Mr Leigh-Pemberton for the Bank to take over world-wide supervision of BCCI. Mr Leigh Pemberton declined. The clear balance of opinion in the Bank, particularly among the most senior supervisors, was strongly against the Bank undertaking this responsibility. The view was put that it was Luxembourg's problem and Luxembourg had to solve it. That was only partly true. Certainly Luxembourg had a problem, because SA was registered and licensed there and the IML was the lead supervisor under the Concordat. But it was also the Bank's problem because BCCI's effective base (apart from the central treasury) was in the UK, it was bank and UK depositors stood to lose much more than those of Luxembourg if things went wrong," The Bank of England's reservations about taking on the job were understandable, though. "Had the Bank accepted the burden of supervising the worldwide operations of a BCCI incorporated and based in the UK, its task would indeed have been formidable. The group traded in over 70 countries, in many of which supervision was weak or non-

existent. In the absence of

trust, a more intrusive style of

supervision than the Bank

ordinarily practised Would

by the Bank, endorsed at the highest levels of the Bank not demands on trained supervisory personnel would have been very difficult to meet. But this was by far the most hopeful solution, possibly the only hopeful solution." By 1987, another idea was

proposed by the Luxembourg

authorities: a network of locally incorporated subsidiaries around the world. Rodney Galpin, then in charge of banking supervision, resisted this idea, concerned that "supervision of a UK subsidiary was likely to lead the Bank into the role of lead supervisor which it sought to avold." Also: "The Bank doubted whether it could be satisfied (as required before an institution could be authorised under the 1987 Act) that it would be run prudently and with integrity, although the Bank could continue to rely on [the Luxemburg regulators] assurances in respect of SA. He offered the Bank's co-operation by intensifying its supervision of UK branches of SA, sharing information and discussing changes in the central role of

This response, says the report, was inadquate. "Even allowing for the fact that Jaans and Galpin were engaged, however politely, in a negotiation, I find Galpin's reply disappointing. There is no doubt of the Bank's intense desire at this time to avoid being drawn into a leading supervisory role. But that risk very largely arose because of the leading position occupied by the UK in the group, however unwelcome that position might be (and was). The commercial realities would not be changed by pre-tending they did not exist."

London in the group."

Eventually, banking regulators agreed to set up a "college" arrangement in which they would co-operate to over-sea BCCI. "The college was seen by the supervisors and PW [Price Waterhouse] as an advance on the clearly unsatisfactory supervisory regime then in force," says Lord Jus-tice Bingham. "But it was a second-best solution. No one thought it likely to be as effective as a single, efficient consolidated supervisor, and the establishment of the college did not of itself do anything to tackle the root of the problem. which lay in the structure of the group.'

By 1988, accusations of fraud were becoming stronger: the City of London Fraud Squad was investigating an aspect of the bank, and diplomatic sources passed on concern reported by a chartered accountant working in the Guif. Aithough both were "serious and specific," there was no follow-up. "In view of the critical opin-

ions widely held about BCCI and the considerable detail which the police supplied, I find it hard to understand the Bank's apparent lack of interest in establishing the truth. In the second case, the incident occurred outside the UK and had nothing to do with the UK branches of . . . the group. But it appeared to have a direct bearing on the ownership of the group and the integrity of its management. It may be that the Bank discounted the reliability of this report because of other suggestions it contained, if so, I think, its source justified more serious

treatment, and it is indisputable that follow-up was possible. In this instance also I find it hard to understand how any supervisory official could think it right to leave such allegations unexplored."

"On 9 February 1988, while in Pakistan, Abedi had a heart attack. Two weeks later he suffered a second, more serious attack. A heart specialist flew out to examine him and diagnosed serious damage. Shortly afterwards he was flown to the UK and a heart transplant operation was performed at Harefield Hospital on 9 March 1988. After a long stay in hospital he was followed up as an out-patient until December

With the consent of Mrs Abedi the inquiry obtained a report from Abedi's UK surgeons. This disclosed severe neurological damage sustained before the operation. Although this report was based on an examination about a year ear-lier, the surgeons did not expect major improvement and their report is consistent with accounts given by those whohave seen him recently."

Lord Justice Bingham's views on the founder and guiding light behind of BCCI cast him in a more generous light than some other commentators, principally for his ambition of opening a bank to benefit the developing world. "There was nobility in this energy and flair, he did much to realise. The vices which brought BCCI down should not obscure the virtues which it showed in some places and which, perhaps, inspired its

While my impressions of Abedi are inevitably secondhand, I have had the opportunity of speaking to many who knew him well and had dealings with him. He remains something of an enigma," says Bingham. "His hold over the staff, particularly the Pakistani staff, of BCCI was almost mesmeric, and he very favourably impressed a number of seasoned politicians. But there were others who recoiled. His oft-expounded and much- publicised semi-mystical philosophy, seen by many in BCCI as an inspiration, was viewed by others as tedious rubbish. While preaching the need for humility, he was thought by some who knew him well to be a man of overweening arrogance and considerable personal vanity. He combined his advocacy of the poor and oppressed with a personal life of flamboyant opulence and a driving ambition for power. If he is to be given credit for his ideals, he is to be debited with low cunning, manifested in many ways and not least in his assiduous cultivation of those who by virtue of their wealth or position could be used to his advantage. "The conviction of BCCI employees on moneylaundering charges in the US in the late 1960s brought some of the deepest soul-searching among regulators, with the Bank of England for a while imposing a daily reporting requirement on BCCI to detect any run on the bank. Bingham himself remains concludes, though, that there is no evidence that senior executives were involved in the crime. "It has never (to my know-

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### How the years of fraud unfolded

1972: Start-up of Agha Hasan Abedi's dream to create a world-class bank serving Third World interests. His Bank of Credit and Commerce International begins to operate in Abu Dhabi and Karachi with total capital of \$2.5m. Part of this comes from Bank of America and the rest from Arab stockholders. Shelkh Zayed of Abu Dhabi provides initial backing. Early customers Include Gulf Shipping Lines run by the Gokal family. BCCI Holdings is established in Luxembourg. 1973: Oil crisis. BCCI expands. It opens branches in four Gulf states and in mainly Asian-immigrant areas of UK (Bradford, Birmingham, Wolverhampton, Southall).

1974: Further branches open in London, focusing mainly on rich Arab clientele. 1975: BCCI registered in Cayman

1976: BCCI moves central offices to London. Branches in UK rise to double figures, with plans for further expansion announced. New York regulators turn down BCCI's attempt to buy Chelsea National Bank. Bank of America official Tony Tucher writes internal memo expressing concern over general lack of control of BCCI's activities. 1977: Abedi touts BCCI as world's fastest-growing bank. Total assets have grown from \$200m in 1973 to \$2.2bn. Over the same period. branches have grown from 19 in five countries to 146 in 32 countries including 45 branches in the UK. Abedi, keen to expand in US, considers acquiring National Bank of Geor-

gia, but cannot do so because of

BCCI's links with Bank of America.

Bert Lance, Jimmy Carter's former budget director, and other NBG shareholders sell stock in NBG to Saudi Arabian businessman Ghalth Pharaon. 1978: Bank of America discovers problems with BCCI loan portfolio, and sells stock in BCCI. Clark Clifford, former US defence secretary and former chairman of First American Bankshares, taken on as BCCI US adviser. BCCi nominees acquire shares in Financial General Bancshares. Bank of England asks BCCI to freeze its

1979: Ernst & Young expresses concern in letter that BCCI has two audi-

1980: BCCI opens in Panama. Gulf shipping accounts now so badly in default that BCCI starts plundering other accounts to conceal losses BCCI's nominees acquire control of

1981: Amjad Awan appointed to BCCI Panama. Manuel Noriega, describing himself as head of Panamanian Intelligence, opens an account with the

1982: Abu Nidal terrorist organisation begins to channel funds through BCCI. 1983: Ricardo Bilonick of Medellin drugs cartel opens account with BCCI

1984: Awan appointed BCCI representative in Washington. 1985: Luxembourg bank supervisor



Sheikh Zayed (left) and Agha Hasan Abedi



Criminal charges: Clark Clifford, former US defence secretary and BCCI US adviser

tries unsuccessfully to get Bank of England to assume full responsibility 1986: BCCI's treasury department

loses very large sum of money in irregular transactions, and plunders other accounts to cover up. Abedi takes \$150m out of the staff fund to plug gap in the balance sheet. Khalid Salem bin Mahfouz and his brothers acquire 10 per cent of BCCI stock. 1987: Basle supervisors from eight countries form a college to oversee **BCCI. US Senate subcommittee led** by Senator John Kerry begins investigation into BCCI's connections with Noriega. Abedi has heart operation. Swaleh Nagyi, Abedi's number two takes over BCCI on acting basis. Price Waterhouse appointed as single audi-

1988: Noriega, leaders of Medellin cartel, and assorted drug traffickers indicted on drug and conspiracy charges in Florida; Awan and 10 other BCCI employees indicted on money laundering charges in Florida. Those indicted include BCCI Holdings In Luxembourg, BCCI in Cayman Islands, Banco de Credito y Comercio de Colombia, and Capcom Financial Ser-

1989: Price Waterhouse audit shows extensive loans from BCCI to Kamal Adham and other CCAH shareholders. Information passed on by college of

regulators to US Federal Reserve. **1990:** 

Spring: Price Waterhouse uncovers "false or deceitful transactions". But regulators approve a bail-out by Abu Dhahi to save BCCI from what they consider to be the graver threat of collapse. Sheik Zayed pumps in \$1bn, Naqvi said to "confess" to Abu Dhabi.

May: Control of BCCI moves to Abu Dhabi. BCCI restructured, hundreds of employees laid off, 20 branches closed in UK, some other offices around the world closed. Abu Dhabi starts own investigation into BCCI. Nagyl and Abedi resign from BCCI. November: Florida court sentences Awan to 12 years' imprisonment and a fine of \$100,000 for his role in money-laundering operation. Other BCCI

from seven to 12 years. Auditors seize Nagvi's private files detailing fraud. December: Investigation of BCCI turns up large sums of unrecorded deposits. January: Bank of England told of latest

employees given sentences ranging

March: Bank of England orders report

from Price Waterhouse under Section 41 of the Banking Act to determine whether BCCI should be closed. June: PW delivers Section 41 report detailing "probably one of the most complex deceptions in banking history". Regulators decide to shut BCCI. July 5: Shutdown of BCCI worldwide. July 19: UK government announces inquiry into BCCi affair.

July 29: US grand jury indictment alleging worldwide scheme to defraud spanning 20 years. Charges levelled against Abedi, Naqvi, and five corporate entities within BCCI group. September 5: US grand jury indicts six BCCI officials, including Nagvi and member of Medellin cartel, on charges of laundering drug money. Capcom Financial Services also named. Syed All Akbar, former head of BCCI's treasury department. arrested in France.

September 8: Former BCCI employees, Including Naqvi, detained in Abu

September 18: Fed announces \$37m fine against Pharaon for acting as



Swaleh Naqvi: number two to Agha Hasan Abedi, he quit the bank in May 1990





Clients: Abu Nidal (left) and Manuel Noriega BCCI front in US and freezes his

November 16: Federal grand jury charges Abedi, Pharaon, and Naqvi with secretly taking over a California bank and fraudulent dealings in the shares of a Florida-based financial

December: BCCI liquidators in US agree to plead guilty on SCCI's behalf to fraud, racketeering, and money laundering, \$550m of BCCI US assets are forfeited as part of settlement.

March 12: Touche Ross issues writ claiming damages against Price Waterhouse and Ernst & Young, the other of BCCI's original auditors. June 12: UK High Court sanctions \$1,7bn compensation settlement for creditors negotiated with Abu Dhabi. July 24: Plea-bargaining agreement reached in US with Adham. He agrees to pay \$105m in costs and fines but is not indicted. Agrees to give evidence if called as witness. July 29: Charges in US brought against Clifford, Abedi, Nagvi, and Pharaon alleging "sophisticated and corrupt criminal enterprise" that bribed and cheated its way across the world to gain power and money. October 1: Four-year US Senate subcommittee investigation into BCCI by Senator Kerry concludes by accus-

ing Bank of England of "wholly inade-

quate" regulation of BCCI.

# . . officials in the dark as debacle developed

ledge) been suggested that the directors or controllers of SA were party to the money-laundering conspiracy. Nor is there evidence known to me that senior managers were implicated. Those indicted were not managers of SA within the statutory definition, as the Bank rightly held.

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"But the Schedule (to the Banking Act] makes clear that fitness and properness involves not only probity but also com-petence, soundness of judgment and diligence. Elsewhere, the requirement of prudence is stated in general terms. There were, as it seems to me, questions to be asked about the judgment and competence of the board and management when BCCI bought its minority interest in BCC Colombia in 1983 and its majority interest in 1985.

"The likelihood of involvement in handling the proceeds of drug-trafficking could scarcely have eluded a competent and diligent banker contemplating such an invest-ment, particularly if he had branches in Panama and agencies in Florida. While it is true that money-laundering became an increasingly high-profile subject throughout the 1980s, it was not an activity in which a banker of probity would know-

ingly have engaged in 1983.
"Whether BCCI failed to recognise the risk, or recognised and discounted it, or recognised and accepted it, or recognised and took what were thought to be adequate precautions, I do not know. This inquiry was never made. I think it was a pertinent inquiry, to which a rigorous supervisor would have wished to know the answer."

By the end of the 1980s, BCCI's structure had once again returned to the top of the supervisors' agenda and was the subject of discussion between Lord Callaghan, the former Labour prime minister, and the governor of the Bank of England. "Partly at least as a result of approaches made to the Bank by Lord Callaghan a little earlier, fresh thought was given to structural and supervisory questions," says the

report.
When Abedi was unable, through illness, to continue running the group, he shared his thoughts with Lord Callaghan, who also on occasion acted as an unofficial adviser to the group. Lord Callaghan came to feel that the group had somewhat lost its direction in the absence of Abedi's leader ship and that its best future lay (once the Tampa prosecution was completed) in relocation of the group in the UK, subject to the supervision of the Bank. A meeting was arranged with the governor on May 25 1989 at which Lord Callaghan advanced this proposel." Once again, however, due in part to a lack of agreement among bank executives over the best way to proceed, nothing was done.

Meanwhile, events were moving swiftly towards the final closure of the group. Price Waterhouse, which had become sole group auditors of the bank, were approached by an employee of the bank who claimed evidence of fraud. The man, not named in the Bingham report, seems to have precipitated the events that led to the closure.
"The informant was a senior

officer of BCCI outside the UK with access to good information. To protect his personal safety his identity must be withheld, although it has been made known in strict confidence to the Inquiry. He began to give information to a PW partner ("P") in October 1989.

"The informant was not easy to assess. He tended to speak in riddles, to make suggestions about areas to be investigated, to drop hints. P followed up the leads and hints he was given. Some led, or appeared to lead nowhere. But over a period P increasingly came to regard the informant as fundamentally honest and accu-

"P's partners, who did not enjoy P's direct relationship with the informant, were more sceptical, and took longer to be convinced of the Informant's reliability and good faith. There was accordingly a period during which, within PW, there was some doubt about the reliability of the Informant's often rather enigmatic communications.

By February 1990, Price Waterhouse felt able to go to the Bank to discuss their growing fears. "In communicating with the Bank in this way, [Tim] Hoult and [Christopher] Cowan felt they were taking an exceptional step. They went to the Bank and entered separately to avoid any risk of being seen by any representa-

They agreed with Barnes, who was alone, that because of the extreme secrecy of the meeting no note should be

taken. It was a short meeting and recollections of it differ. I am, however, sure that Hoult communicated PW's doubts about the probity of BCCI, giving some of their grounds . . Barnes asked whether they considered [Swa-leh] Naqvi [BCCI's chief execu-

tivel to be fundamentally hon-"Hoult said that Cowan had very serious doubts about Naqvi's honesty but he himself was as yet unconvinced of his dishonesty. Barnes' recollec-tion, that PW came to tell him that the audit was not proceeding too smoothly and that they

were having difficulty getting the information they needed from Naqvi, is in my view mis-taken, although he thinks that if the Informant had been mentioned he would have remembered it.

"I find it surprising that this meeting made so little impres-sion on Barnes," Bingham concludes. "After years of criticism, and after Tampa, here was a suggestion of dishonesty from an unimpeachable source pointing at the chief executive of the group. Barnes' impassivity on receiving this message seems to me to show a rooted unwillingness to believe ill of

A second meeting with Barnes was arranged for March 2nd. And although Barnes reported five days later to the Bank's board of banking supervision, "he gave the Board no hint of PW's communication. He judged it inappropriate to tell the Board of what were no more than suspicions. While respecting his motives, I consider this a misjudgment. This was, after all, PW's second visit, and no one but he knew of the first.

"Even unsubstantiated suspicions from such a source are of significance. One of the results was that the Board of Banking Supervision, and the Governors, were not at this point alerted to serious doubts about the integrity of the chief executive of the group. In April 1990, PW produced

its most damaging report on the group so far, prompting another visit by Hoult and Cowan to the Bank "to deliver a copy." However, what followed was a a catalogue of bad communication: "Barnes declined to receive a copy because of the Bank's delicate position vis-a-vis the IML. So Hoult went through the salient points in the report.

"It is, I think, clear from the only note of the meeting (which was made by Miss comprehensive, was substantially accurate) that Hoult concentrated on the immediate financial crisis and the need for very substantial shareholder support.

"He mentioned the CCAH loans, "minor bits and pieces" warranting a provision of \$50 million, the two borrowers mentioned above, ICIC and the \$300 million of loans to offshore companies for which the Gokals had agreed to accept responsibility.

"But it seems he made no express reference to fraud or malpractice of any kind, and he went into little detail save. to some extent, of the Gokal loans. It is surprising, and unfortunate, that the Bank's attention was not expressly drawn to the fitness and properness implications of the

report. Despite this, the PW report was more widely circulated in the Bank later in the month. PW "accordingly assumed that the inferences to be drawn from the report, as they thought clearly, would be drawn by the Bank. This was

not what happened.
"Although Beverly read the report and found it a "shock" and a "devastating report to read", it is questionable whether he drew from it any inference of deception or malpractice. Barnes, if he read the report at the time at all, read it briskly and understood it to concentrate on the financial problem outlined by PW on 18

Quinn saw the report at the time and appreciated it disclosed a serious financial crisis, but may not have read the whole of the text very carefully and the report raised no real doubt in his mind about the integrity of Naqvi and

PW's report failed to set alarm bells ringing at all levels of the Bank. "In April 1990 (and for a number of months afterwards) the Governors, the Board of Banking Supervision. Quinn and Barnes were unaware of the serious doubt thrown by PW on the integrity of the bank's most senior man-

Abu Dhabi As BCCI's problems became more serious, it was forced to rely more heavily on the Gulf state whose interests had become its major shareholder: Abu Dhabi. The result was that Abu Dhabi



Jones and which, though not Brought to account in July 1961, BCCI was shut down worldwide and the UK government announced an inquiry into the affair

BCCI before the Bank of PW, says Bingham.

When, in the spring of 1990, it was plain that BCCI faced financial disaster, Naqvi appealed to the Abu Dhabi shareholders to rescue the group. He admitted to them that the group had made large losses. An attempt to staunch these losses by Central Treasury dealing had, he said, ied to even greater losses.

"To try and prop up the bank he and Abedi had misappropriated funds amounting to \$2.2 billion from the Ruling Family's portfolio which they mand. It seems clear that this misappropriation was admitted by Naqvi, and understood by the Abu Dhabi shareholders, to have been dishonest. But Naqvi pleaded that BCCI was basically a sound and profitable enterprise and begged the Abu Dhabi shareholders to

> Bingham warns that his report has been produced without substantial input from Abu Dhabi. Naqvi "is under restraint in Abu Dhabi," while "Mazrui's own understanding is not easy to assess." But he adds: "The Abu Dhahi authoritles are not, however, untutored innocents in the world of international finance, and I cannot think they were as greatly decrived as they sug-

"Unhappily, the Abu Dhabi shareholders did not at the same time communicate to either the supervisors or the what Naqvi had revealed to them. It was to be nine mouths before the misuse of the Ruling Family's portfolio became known to PW and the Bank.

"I have to regard this as a serious and potentially influential omission, even if the Abu Dhabi shareholders' understanding was as they say. They point out (quite correctly) that Naqvi's estimates were unverified and unsubstantiated, and suggest that they viewed them with some scepticism. I find this unconvincing."

The final year of BCCI's existence could have been cut short had Abu Dhabi acted differently: "Had the full facts known to them been communicated to PW and the supervisors in April 1990, it seems likely either that all concerned came to learn of problems at would have embarked on a majority shareholders again

group restructuring programme with a much fuller investigation and understanding of the malpractice which had existed in the past and of the level of support required, or that the bank would have been closed or would have collapsed there and then." The blame was not all on

Abu Dhabi's side: banking regulators themselves failed to encourage better communication. "It is... unfortunate in retrospect that the supervisors did not at this critical juncture in BCCI's affairs, seize the opportunity to establish direct personal contact with the top levels of the Abu Dhabi Government: had senior representatives of the Bank and the IML succeeded in discussing the existing situation and the future at this stage, all involved might have had a clearer understanding of the others' position over the months shead and it is to be hoped that more detail of Naqvi's revelations would have emerged." Communication was not

helped by the Bank's traditional ways of going about its business. For "presentational" reasons, the banking supervisors did not want to travel themselves to Abu Dhabi in the summer of 1990. "I think this was unfortunate. City tradition is coul for world attends upon the Bank. This is, no doubt, a beneficial tradition. But the Bank was dealing with a proud and independent Government not reared in this tradition and in the throes of a serious local crisis. There was an urgent need, in the interests of UK and other depositors, to impress on the Government the finality of the IML ultimaturn and the necessity to find a

Meanwhile, more evidence revealed to PW by senior BCCI employees showed that the size of the whole in the bank was even bigger than they had feared. "PW were shocked to learn of these new facts, because of the figures involved, because Iqbal had apparently not been free to make the revelations before and because of the deception apparently involved.

PW once more feared for the survival of the bank and thought it necessary to see the

urgently. So Hoult and Cowan returned to Abu Dhabi on 29 September 1990. They told the Bank they were going, but not of the reason for the visit beyond referring to financial problems; asked for a ball-park figure, they thought that the shortfall on certain assets might be \$1.5bn, which would be needed in the form of new capital, the take-out of certain loans by the shareholders, provisions and guarantees."

Again, the Bank was not told of fears about deception at the bank. A lack of communication meant that "both PW and the Bank were restricted in their understanding of the situation . . . The majority shareholders had not told PW or the Bank of Naqvi's revelations, even as to the misuse of the Ruling Family's portfolio. PW for their part had not told the Bank of Habroush's remarks about manipulation of Gokal accounts, the ownership of First American by BCCI nomi-ness and the failure of BCCI to make a profit... Nor had they mentioned lobal's remarks on 26 September and the fact that he had not apparently been free to make these revelations October 1990

In October, PW produced their latest in a series of damning reports on the bank, leading eventually to Naqvi's departure. Yet even this failed to produce a strong reaction from the Bank of England.

"Bartlett, who read the eport, was understandably struck by the serious financial situation it disclosed. He did not at the time read the reference to collusion with major customers to misstate or disguise the underlying purpose of significant transactions as 'a very strong suggestion of dishonesty", although with the benefit of hindsight he now

"He did not wonder why the recorded shareholders of CCAH were unlikely to accept liability for any shortfall, nor why the \$514m loan had been placed as reported. This report was not widely circulated within the Bank. Neither Barnes nor Quinn saw it until after the closure of the bank in July 1991."

The Bank of England was concerned mainly about the financial predicament of the

behaved, had no place in the future plans of the group. It was a matter between the shareholders and the former "Quinn confirmed that no thought was given to revoca-tion at this time since SA was regarded as effectively dead anyway. It was doubtless for reasons of this kind that no indication of this sizeable theft was made to the Board of

related to past events and for-mer management who, how-

ever disgracefully they had

Ranking Supervision and the Governors until after the closure of the bank. I consider this reaction strange." Even as late as April, less than three months before the closure, the Bank was not particularly worried about BCCI's

future, believing as it did that Abn Dhabi support assured the Bingham says: "It is not easy in retrospect to understand how the Bank and PW could in

early April 1991 have been other than pessimistic about the future. The IML deadline had three months to run. The financial package had not been finally signed, so the group was still technically insolvent. The accounts, already overdue, would be still further delayed and would show huge losses. The final outcome of the various investigations in progress was not known but must on past experience have appeared likely (particularly to PW) to produce disturbing revelations. The prospect of hostile pro-ceedings and adverse publicity in the US had not receded. Even the basic decisions on the future structure of the group had not been taken, and there was no realistic possibility that a detailed structural plan. approved by the shareholders and the relevant supervisors, would be available by the end of June. The directors and managers of the new banks (wherever they might be) had not for the most part been appointed.

"I find it surprising that there was not a sense of impending crisis, and that the Bank did not judge this [latest] College meeting ... to merit the personal attendance of one of its most senior supervisors. But it must be very doubtful whether anything the Bank could reasonably have done at this stage would have averted the ultimate collapse of the

The Rank meanwhile contin ued to look for an Abu Dhabi bail-out of BCCL "There is room for very real doubt whether, in view of what it had learned (and should have understood) about the business of BCCI, particularly over the preceding eighteen months, the Bank was well-advised to give even provisional blessing to these restructuring plans until the past had been comprehensively explored or a clear understanding for the future

bank. The implications about

the behaviour of senior executives did not appear uppermost in its mind. Bingham says: "I

find it hard to understand why

the fitness and properness

aspects of this report made so

little impact on the minds of

those who did read it in the

Bank. For any bank to be

accused of colluding with cus-

tomers to misstate or disguise

the underlying purpose of sig-

unicant transactions should be

a very serious thing to a super-

visor responsible for monitor-

ing compliance with the statu-

tory criteria.
"In failing to appreciate and

react to the implications of this

report the Bank was in my

view at fault. But it was not

solely at fault. The report did

not convey, in a blunt and

unmistakable way, the full extent of PW's concerns follow-

ing their conversations with

the majority shareholders

revealed the full effect of

By early in 1991, the picture

was beginning to look even

worse. Naqvi revealed for the

first time the existence of sub-

"PW were conscious that Naqvi's revelations had not

heen verified by detailed inves-

tigation and they were scepti-

cal of his assumption of sole responsibility. But they could

see no reason why he should

make damaging admissions

which were untrue and much

of what he said corroborated

They were inclined

in all probability, a fairly com-

prehensive account of the

fraud practised in the bank. They did not report this con-

versation to the Bank... Again, I find this puzzling and think the omis-

In April, PW conveyed more

ion was very unfortunate."

of their concerns to the Bank.

Yet the reaction was inade-

quate, says Bingham;

"Although . . . Bartlett was much concerned at the size of

the financial support which

this conversation showed to be

necessary, the reported theft of wery large sums by Abedi and

Naovi from the Ruling Family of Abu Dhabi caused remark-

ably little stir in the Bank.

regard Naqvi's disclosures as,

what inbal had said earlier.

stantial fictitious loans.

Naqvi's revelations in April."

The Bank's lack of preparation for the impending crisis is shown by the fact that its head of supervision was actually on holiday at the time BCCI was finally closed.

"Reading the Bank's contemporaneous records, I discern no sense of impending crisis, Had any crisis been expected, it would hardly have been thought satisfactory for Barnes, as Head of the Banking Supervision Division, to go on holiday on 21 June without plans for his return or consultation in case of emergency. (As it was, and although he left a telephone number, the Bank did not communicate with him during what turned out to be the crucial fortnight which culminated in the closure of the bank. The first he knew of the closure was when he returned from holiday on 6 July 1991 and read of it in the newspa-

"With . . . the overdue 1990 accounts unapproved, the shareholders' support uncon-firmed, their global restructuring plans incomplete and the continuing threat of damaging US revelations, it is hard in retrospect to understand why the course ahead did not appear more hazardous."

It was against this background of apparent complacency at the Bank that, in shell: a final, damning report, which the Bank of England had itself commissioned three Its effect on the regulators

was immediate. "Bartlett was clearly somewhat shaken by the report, both by its strong language and because it went further than earlier reports. Cowan thought there was not very much new in it, and suggested that its impact was the result of including all the various threads in one place... "Quinn read the draft section

41 report overnight on Wednes-

this meeting was copied, did not attach great importance to this aspect of it because it this aspect of it because it taking. His mind was in no way prepared for it. Had he been fully alive to the story as, in a piecemeal way, it had unfolded to the Bank (from the confidential meetings in early February and on 2 March 1990, through the reports of 16 April and 3 October 1990, the doubts raised about Chowdry and the detailed allegations of Rahman), he would still have been much struck by the compre-hensive and cumulative effect of the draft report, but its contents could scarcely have come as quite such a complete sur-

Within days, BCCI had been closed - at least one action which draws applause from Birgham: "Given the decision to close BCCI without advance notice to the majority shareholders or management, the closure itself was well-planned and very skilfully executed."
The decision to close BCCI

something which has itself drawn widespread criticism ~ is also supported by Bingham, "There was no course open to the Bank which offered a quick and complete solution to all outstanding problems without loss, or the risk of loss.

"All the courses open were to a greater or lesser extent unattractive as liable to cause loss. But the Bank had a statutory duty to protect the interests of UK depositors. Its judgment that those interests were best served, as matters stood, by closure was strongly supported by the Board of Banking Supervision.

"And while a judgment based on that ground alone might be open to criticism (the Banking Act 1987 apart) as unacceptably chauvinistic, it was a judgment which commanded very wide assent among other supervisory authorities. It cannot be plausibly argued, in my opinion, that the course which the Bank took was not an appropriate one, even though it was not the only possible course . . .

"That, however, leaves unanswered an important question, whether PW's draft section 41 report should have come to the Bank as the devastating surprise it did. In my opinion it certainly should not.

"It would not have done so if the Bank had been more alert in receiving and understanding the messages it was given, if those messages (received and understood) had been more consistently brought to the attention of the most senior echelons in the Bank and the Board of Banking Supervision and if the Bank had more actively pursued the leads it

was given. The Bank's decision to close BCCI without first talking to Abu Dbabi also receives support from Bingham. Abu Dhahi "felt deeply wounded that such action should have been taken in this way by a country with which Abu Dhabi has, over many years, enjoyed close ties of trust and friendship. I am not at all surprised by these reactions, fired as they were by an unjustified but potent suspicion that the Bank was guilty of duplicity, and they must be a matter for deep regret. But I do not think the Bank's deciaion to give no effective advance notice to the majority ahareholders can be criticis as wrong."

Bingham's conclusion: "This history was, in its later stages, a tragedy of errors, misundermunication . . . "Public attention has natu-

rally focused most closely on the last fifteen months of BCCI's active existence, which was indeed a period of crucial significance. But the problems which then came to light, in large measure through the work of PW and the investigating team, had their roots deep in the past Prime responsibility of course rests with those who devised, directed and implemented the frauds which were practised. Whether the frauds could and should have been discovered by the auditors earlier is an issue I have not been asked to investigate." At the end, the Bank of England which remains central, says Bingham. "The Bank did not pursue the truth about BCCI with the rigour which BCCPs market reputation justified. In the later stages the Bank came to rely to an excessive extent, in my opinion, on the auditors: under the British system of supervision the auditors have a crucial role to play but the duty to supervise is placed on the Bank and it is a duty which cannot be deleauditor, which is the supervisor. In these respects the Bank's supervisory approach deficient. How different the course of events would have been had these deficiencies not existed, one can only specu-

Inquiry into the Supervision of the Bank of Credit and Commerce International, HMSO

# Watchdog to contribute to energy policy review

By David Lascelles Resources Editor

THE electricity industry regulator, Prof Stephen Littlechild, is to step up his investigations into two developments which have been widely blamed for the threat of pit clo-

He announced yesterday he would appoint an independent assessor to examine recent decisions by National Power and PowerGen, the two large electricity generators in England and Wales, to shut several coal-fired power sta-

Prof Littlechild, director general of electricity supply, will also bring forward his own review of the way electricity distribution companies buy their power supplies. The growing practice among dis-tributors of building their own gas-fired power stations has triggered suggestions of "sweetheart" deals which may be squeezing coal out of the

Prof Littlechild promised to report publicly on both matters

review of energy policy which has been promised by Mr Michael Heseltine, trade and industry secretary, in January.

The two big generators announced on September 30 that they were closing 12 power stations Although these represented less than 5 per cent of generating capacity in England and Wales, most of the stations were coal-burning.

Under new licence conditions. Prof Littlechild has the power to investigate plant closures to ensure that they will not drive up electricity prices. If he thinks they will, he can recommend an inquiry by the Monopolies and Mergers Com-

Prof Littlechild was already reviewing power purchasing practices to ensure that they are economic before the coal crisis broke. He said last week he would accelerate the review because of concern about the gas deals, but yesterday's announcement was the first indication that he would try to fit in with Mr Heseltine's time-

of its output.

Special tax

squad urged

A specialist team should be set up within the Department of

Customs and Excise to co-ordi-

nate efforts to crack down on

VAT avoidance, the National Audit Office (NAO) said. In a

report on the Department's

efforts to counter VAT avoid-

ance, the NAO said that over-

all, the total measures taken to

tained it. "Nearly all signifi-

cant avoidance schemes count-

ered over the years have come

to light as a result of the vigi-

lance of the Department's VAT

control staff." the report said.

mortgage rates

Lloyds and Midland bank fol-

lowed National Westminster

and Barclays banks in announ-

cing mortgage rate reductions

The new Lloyds rate is a 0.69

percentage point reduction to 9.3 per cent and is available

for both new and existing bor-

rate to 9.29 per cent from 9.95

per cent with immediate effect

for new borrowers and from

December 1 for the bank's

Retailers urged

Retailers will have to restruc-

ture their businesses to cope

with a permanent era of low

margins, according to a report

from the Verdict retail consul-

tancy. The report sees weak

demand and overcapacity con-

tinuing to depress the sector's profitability for the foresecable

future. It also predicts inflation

in shop prices will remain

steady at about 4 per cent for the next year, rising to just

Company perks

Perks such as company cars

have been cut during the

recession according to a sur-

vey of personnel staff by the

Reward Group, the employ-

ment consultancy. The survey

said the provision of company

cars had fallen this year to 25

per cent of respondents com-

pared with 31 per cent last

Perks series, Page 17

over 5 per cent by 1996.

cut back

to restructure

existing borrowers.

Midland's new rate of 9.25

Banks cut

ity supply, can only be asked by Mr Heseltine to carry out certain tasks. But Prof Littlechild said last night: "This was a decision I made myself. I think it is important to have an impartial and objective review. The most useful contribution I can make is to ensure that the electricity industry is

operating efficiently. PowerGen said the power station review was "not unexpected. We fully understand the pressures currently facing Prof Littlechild".

Dr Bob Hawley, chief executive of Nuclear Electric, the state-owned nuclear utility. denied suggestions yesterday that nuclear power stations should be shut down to make way for coal. He said this would be a "quick fix" that would overlook the long-term benefits of nuclear power.

Nuclear stations could gener ate electricity at a competitive price and without emitting gases into the atmosphere. he said. Although Nuclear Electric will receive £1.2bn in subsidy this year, it aimed to be profitable by 1995.



### Pit leader ends sit-in protest

Mr Roy Lyak (above), leader of the Union of Democratic Mineworkers, yesterday ended his seven day sit-in at the Silver-hill mine in Nottinghamshire, central England.

Mr Lynk also hinted he may change his mind about not standing again for the union leadership in next month's election. UDM members, mainly based in Nottinghamshire, have been as outraged by the pit closure amouncement as their fellow miners in the Yorkshire-based NUM, but there is little chance of a

# Government to cut regulations on oil industry

MR TIM Eggar, UK energy boost to the North Sea oil industry by reducing the burden of regulation to speed up development of new fields.

Speaking at a conference on offshore oil industry costs in Aberdeen, Mr Eggar said streamline the system for approving field developments. am confident the changes

will produce very real benefits for field operators and their partners, not only in terms of cost savings, but also in greater flexibility to meet their commercial objectives," he

North Sea operators have been pressing for lighter regu-lation to enable them to develop more cheaply the smaller and less economic fields in the area.

Mr Eggar's most important proposals were for officials rom the Department of Trade and Industry (DTI) to work within company project teams during consideration of some new developments, and for the DTI to make greater use of data and materials available within companies when assess ing proposals.

He also suggested the DTl

would concentrate its resources on the largest developments, while smaller ones would be subject to less rigor-

Other proposals were: DTI officials would have greater authority to agree technical proposals during the eval-uation of "Annex B" proposals (development proposals), to give an earlier indication of the department's position. • Less information would be

required by the DTL Development consents would be tailored more closely to circumstances of the field

• The DTI would give more of the responsibility for monitoring operations to field operators, while itself taking a more selective role.

Mr Harold Hughes, director-general of the UK Offshore Operators Association, said he welcomed any move that would lessen the manpower, expense and time involved in meeting DTI requirements. "The department is moving

to a less prescriptive formula and that is a very sensible development in view of the economic fragility of some of the new fields," he said. "What was appropriate for a

massive platform in deep water may not be appropriate for a small unmanned gas platform in the southern North Sea." Mr Eggar also announced the first award of North Sea production licences outside the usual licensing round procedure. Licences were awarded for blocks 39/1 and 39/2 to Amerada Hess and Premier Consolidated Offields because

they were "prospects which merited early exploration". Mr Eggar said the new arrangements had been introduced to enable speedier devel-

opment of potential reserves.

**Pilkington** subsidiary licenses technology to Motorola

By Michlyo Nakamolo

A SUBSIDIARY of Pilkington the UK glass company, has won an agreement to license its semiconductor technology to Motorola, the US electronics group which is the world's fourth largest semiconductor manufacturer.

The agreement with Motorola is the third licensing deal for Pilkington Micro-electronics (PMel), a wholly-owned subsidiary of the glass group which specialises in new designs for semiconductor

It takes the company forward in its ambitions to establish Its technology as a world standard in field programma-ble gate arrays (FPGAs), one of the fastest growing markets in the semiconductor industry.

The market for FPGAs, which are used in computers and instrumentation, is forecast to see compound annual growth of about 60 per cent.

PMel won the agreement over hig players in the FPGA market whose competing tech-nologies were extensively eval-uated by Motorola. It will work closely with Motorola to co-develop a family of FPGA

PMel was established in 1986 for the specific purpose of licensing technologies to semiconductor manufacturers and earning down payments, royalties on semiconductor sales and levies on accompanying computer aided design soft-

The company does not disclose how much it has earned so far on down payments and rovalties.

### Olivetti wins £100m contract from Barclays

OLIVETTI UK, a subsidiary of the Italian information technology group, has won a services contract worth about 2100m from Barclays Bank which is believed to be the largest of its kind in the UK,

writes Andrew Baxter.
The five-year contract, which renews a partnership that began in 1988, underlines the growing importance of thirdparty IT services contracts in the UK market as usern seek to reduce costs and concentrate on core business activities.

The contract, placed with Olivetti UK's customer support group, covers the national equipment maintenance and support of Barclay's branch network. A team of 280 Olivetti staff will maintain more than 200,000 items of IT and office equipment for Barclays.

Mr Alan Watson, general manager of Olivetti's customer support group, said third-party business already accounted for more than half of Olivetti's UK service revenue, and was expected to grow by 20 per cent

# Unions intensify support campaign for miners

launching a national advertising campaign today to attract support for the second demonstration against pit closures this Sunday and sustaining the momentum of its broader Recovery

Campaign, writes David Goodhart. The TUC Recovery Campaign has spent about £200,000 of union money on the advertising campaign and demon-stration but hopes to raise much more. Other publicity stunts include leaflet-

Five London

face closure

Five London hospitals face the prospect of closure in the Tom-

linson report on the future of

the capital's health care.

according to leaked details of

the long-awaited report on

state health facilities in the

Leaks by the pressure group

London Health Emergency

Bernard Tomlinson, author of

an independent inquiry

ordered by the government,

Bartholomew's, Charing Cross.

Queen Charlotte's, the Royal

National Throat Nose and Ear

hospital and the Hospital for

in south London, should be

merged on a single site. Fuller

St Thomas' and Guy's, both

Tropical Disease

hospitals

ting outside the Rugby League World campaign yesterday urged affiliated Cup Final between Great Britain and unions and TUC regional committees to Australia on Saturday. The British team is sponsored by British Coal,

Although the TUC hopes that its Sunday demonstration will attract broader support than Wednesday's National Union of Mineworkers demonstration some officials fear that many miners cannot afford to travel to London twice

The TUC committee co-ordinating the

establish links with the 10 "Heseltine pits" which have won only a temporary

The TUC may also attempt to build on the success of postponing British Coal privatisation and give an extra push to the campaign against privatisa-tion of British Rail. Yesterday a campaign backed by more than 60 organisa-tions, including the main rail unions,

 The High Court action being taken by the Union of Democratic Mineworkers against British Coal has been extended to include Mr Michael Heseltine, the President of the Board of Trade. Mr Heseltine acted as "judge and jury" over the original closure propos-als and was behind British Coal's refusal to follow established colliery review procedures, Mr Peter Keenan, for the UDM, told the court yesterday.

Metrolink, operators of Greater Manchester's 2130m tram system (pictured above), yesterday announced plans to expand the network to other towns in north-west England. Further development of the local anthority-backed scheme could see light railway services to towns such as Oldham and Rochdale, according to Mr Chris Mulligan, director-general of the Greater Manche Passenger Transport Executive. Manchester's bid for the 2000 Olympics meant another possible extension to the east of the city where a cycling velodrome and Olympic stadium were planned. More than 3m people have used the system since it was launched six

### details of the Tomlinson report are due to be revealed later today when Health Secretary Virginia Bottomley addresses MPs in the House of Commons.

Maxwell moved

rowers from November 30. secret funds per cent, cut from 9.95 per Mr Kevin Maxwell used cent, is available from Monday DM1.2m last March from a Gerfor new borrowers and will man account controlled by one apply to existing borrowers of his late father's secretive from December 1. On Wednes-Liechtenstein-hased trusts to day, Barclays announced it bay a German lawyer and was lowering its mortgage ordered the rest sent to a bank

select committee has been told. Mr Peter Phillips, of Buchler Phillips - the receivers to Mr Robert Maxwell's personal estate - told the House of Commons Select Committee on Social Security that he had then ordered the funds sequestered in order to prevent further diversions of funds. Mr Phillips was testifying about efforts to recover funds stolen from pension schemes controlled by the late Robert Max-

in France, a parliamentary

Mr Phillips, however, said that the French-based funds, which may also be claimed by liquidators for other parts of the Maxwell empire, will first be subject to German taxes. and possibly taxes in Ireland and Canada as well, leaving relatively little for pensioners.

### Ford extends lower output

Ford is to extend short-time working at its car assembly plant at Dagenham, Essex to the end of November in a further move to cut production in the face of weakening sales in both the UK and in continental

European markets. Leyland DAF, the UK subsidiary of DAF, the Dutch commercial vehicle maker, is also stopping production at its van

### Britain in brief plant in Birmingham and on its light truck assembly line at Leyland, Lancashire for two Cost of drug weeks in November. The short-time working at ford, the leading UK vehicle maker, will affect around ingredients up by 22.4% 5,000 employees in the Dagen-ham car assembly plant, which produces the Flesta small car and which exports around half on last year

By Paul Abrahams

THE COST of the ingredients in prescribed drugs in England during June increased 22.4 per cent compared with the same month last year, leading to fears the UK drugs budget may

be out of control. estimates the cost of prescription medicines has increas per cent over the past two years. During the first six months of 1992, the increase in the cost of drug ingredients was 15.2 per cent compared Inflation in the UK is running at 3.6 per cent.

Although the July figures were lower, at only 11 per cent, emergency meetings have been called within the health department to deal with the increasing drug bill, according to Scrip, the independent industry newsletter. The department denies this, although regular meetings have continued, it

The most recent figures will be an embarrasment for the health ministry which is struggling with the Treasury to justify its spending during the current expenditure round.

The statistics suggest gov-

The National Health Service spent £3.138bn last year on drugs, equivalent to 9.7 per cent of its total budget. The increase in the NHS drug bill was about 10 per cent, accord-

The National Audit Office is investigating the pharmaceutical price regulation scheme which is used to set UK drugs prices. The scheme is due to be renegotiated shortly.

ment of health, according to Scrip, include: • Generic substitution, which involves the pharmacist substituting a chemical equivalent and possibly cheaper medicine. An across the board price

newsletter suggests the reduc-

tion could be 1.5 per cent,

· An extension of limited lists, removing certain items from the reimbursement list, forcing the patient to pay the drug's full price.

The Association of the British Pharmaceutical Industry says the increase in drugs spending is caused mainly by an ageing population which requires more medicines. It says British general practitioners prescribe fewer drugs than their overseas counter-

The department of health

ernment efforts to control demand for medicines have not been sufficient to keep down the bill. Last year, the government introduced budgets for general practitioners, which, if exceeded, had to be justified by the doctors. A scheme to show doctors how much they spent compared with colleagues was also introduced.

ing to Scrip.

Other measures that could

be considered by the departreduction and freeze. The

although it suggests the move is unlikely.

# Business confidence plan outlined | Political rows threaten

By Peter Norman,

BRITISH Chambers Commerce, the umbrella organisation for regional chambers, yesterday called on the government to restore business confidence through a 10-point programme embracing increased capital spending and deregulation.

But after presenting a bleak survey of business conditions, Mr Christopher Stewart Smith, British Chambers president, warned against 'a reckless dash for growth".

Members in manufacturing, construction and service industries would not be best served by a new sharp cut in bank base rates from their current 8

> By Emma Tucker, onomica Staff BRITAIN'S visible trade gap narrowed slightly last month with a fall in both exports and imports, official figures showed yesterday. The value of imported goods increase in import prices, the

cit of £1.06bn compared with £1.15bn in August

were "no simple fixee" for the ment terms so small companies Mr Stewart Smith called on

the government to: Maintain vital capital spending, giving priority to infrastructure investment, especially in trans-• Provide more support for

export promotion. • Manage the public sector pay round so that increases are s than inflation. • Push for an agreement in the Uruguay Round of trade liberalisation talks. Hold down the uniform busi-

 Proceed with deregulation. particularly by cutting red tape for small and medium sized • Improve public sector pay-

ning of the year.

Export growth is also likely

to remain subdued as Britain's

are not left waiting for hill pay-

 Exempt empty properties from the UBR. • Improve the support services given to businesses, aspecially small com-Liberalise European air

transport. Mr Stewart Smith said the cost of making business trips to Europe was increasingly prohibitive, especially for small companies.

The government was in a strong position to boost business confidence, he said. Construction of the Jubilee Underground line in London, for example, could have a positive impact on jobs "in a matter of

# Northern Ireland talks

Dy Raiph Aikins

TALKS on Northern Ireland's political future have become log-jammed by rows between Unionists, nationalists and the Irish government, which have lowered still further expectations of any deal before the

November 16 deadline. Sir Ninian Stephen, the independent chairman, is expected to report today to a committee of the talks' participants on bilateral meetings he has had with each of them this week.

Although the process started in April and resumed in September after a summer break. it has failed to agree more than a sketchy outline of new institutions for the province. Many Unionists will push for

Sir Patrick Mayhew, Northern Ireland secretary, to set out British government proposals for the province. He has taken a neutral stance so far.

The disputes are over: Unionist demands that the Irish government acknowledge at the outset that its constitutional claim over the territory of the north will be at least modified. • The nationalist Social Dem-

posals for an executive of elected commissioners in the province. Unionists want an assembly more like a local council. Whether new bodies linking north and south Ireland should

have executive or just consul-

ocratic and Labour Party's pro-

### tative powers. British visible trade gap narrows

was 2.7 per cent lower last month compared with August, while the value of exports fell by 2 per cent. This left a visible trade defi-

The current account deficit, which includes a projected £500m surplus on so-called invisible items such as financial services, government transfers and dividends, narrowed to £960m compared

with 21.05bn in August. The Central Statistical tract. The Treasury said last Office, which published the figmonths's 2 per cent fall in ures, said sterling's recent exports was "not surprising devaluation had yet to make given the slow down in world economies" an impact on the current The underlying trade deficit, account. The only indication which excludes earnings from came from a 1 per cent

aircraft and precious stones biggest rise for almost two also narrowed in September to City commentators warned stand at £1.3bn compared with £1.65bn in the previous month. that Britain's trade position The CSO pointed out that in was likely to deteriorate over the months ahead as more the latest three months, the trade picture had barely expensive imports pushed the deficit on the current account changed. In the latest quarter, the visiwider than £1bn a month. about the level at which it has been running since the begin-

ble trade deficit was £3.3bn compared with 53.2bn in the second quarter. The value of in the previous quarter, while

the value of exported goods was £0.34bn lower.

Measured by volume, exports excluding oil and erratics rose by 2.5 per cent last month, compared with August, but remained well below the peak reached in May this year. import volumes fell by 2 per oil and erratic items such as cent from August's record

> But in the latest three months export volumes fell by 1 per cent, compared with the previous quarter, while imports rose by 1.5 per cent.

There is still this puzzle of why imports are so strong given the weakness of the economy, and why the underlying trade deficit is so wide at imports was £0.2bn lower than the very bottom of a recession." said Mr Gwyn Hacche,

UK economist at James Capel. The strongest performing export sectors in the third quarter were food, drink and tobacco, fuels, cars and certain consumer goods. Exports of basic materials, intermediate and capital goods fell.

There were big increases in import volumes of fuels, chemical and consumer goods over the latest quarter. The surplus on oil fell from £251m in August to £77m last month. Exports to all areas other than to east Europe and North America, including Canada, fell over the three months to September. Exports to oil exporting countries dropped a particularly sharp 14 per cent

compared with the second

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# Pilkington subsidiary licenses technology to Motorol By Michiyo Makanob Solution of the second of the

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Fire and region

The confused and neglected state of the property mar-ket in the former East Germany is just one of the reasons why the wheels of economic reform are grinding slowly in that country. But some progress is evident in Leipzig, the east's second largest city, where the authorities are pressing ahead with modernities the property stock.

sing the property stock.

The smoke-belching chimneys that dominate the Leipzig skyline have now been joined by crames; the crumbling and blackened remains of baroque buildings have been shrouded with scaffolding, and the arcades and passages in the city centre are stacked with west Ger-

man consumer goods. Change is in the air. This feeling is reflected in a survey by Jones Lang Wootton (JLW), the chartered surveyors, of 100 property compa-nies, financiers and consultants. The respondents said Lelpzig has more potential for property investors than any other east German city; while half the respondents said they planned projects in Berlin, 60 per cent said they intended to work in Leipzig.

It is the considerable lack of office space in Leipzig that is attracting office developers. Leipzig's office stock currently totals between 1m sq ft and 1.3m sq ft, virtually all of which is obsolete by western stan-dards. An additional 2m sq ft-2.5m sq m of office space will be needed

Year to Aug 92

Quarter to Aug 92 Month of Aug 92

The east German city faces daunting tasks, writes Vanessa Houlder if Leipzig is to attain the same pro-portion of office stock to population as west German cities. For developers, there are numerons incentives, including grants, favourable tax treatment. European Community regional grants and

The shortage of space has driven rents up to unsustainable levels. Today rents are as high as DM60 a month, and some investment deals have been sealed on yields less than

But for all the apparent opportunities, Leipzig faces some daunting obstacles if it is to fulfil its ambi-

subsidised lending rates.

tions. These include:

Pollution. Before 1988, the region had the highest density of harmful emissions in the German Democratic Republic. The city's reliance on lignite is evident in the open cast mines that scar the countryside surrounding Leipzig and the layers of grime on the buildings. But emissions have halved with

the closure of factories, briquette plants, and heating stations. Today, city residents say they can see the sky clearly for the first time in

TOTAL RETURN (%) All Properties 1.8 -0.2 -0.2

neglect. Under the former communist regime, historical buildings were neglected and eventually demolished to make way for grey

Stalinist-type buildings.
Leipzig's lack of good housing is a forceful brake on development since it prevents the city from attracting skilled workers. The authorities hope that, over time, the barracktered around the

city, will be demolished. The shortage of accommodation has The shortage of hotel rooms is driven rents un to another headunsustainable levels ache. The city has only 3,370 hotel beds, mak-

Leipzig starts to rebuild itself

ing it difficult to reserve a room at busy times, such as Leipzig's famous spring and autumn trade fairs which each attract up to 100,000 visitors. The city's planning office has received more than 100 enguiries about hotel projects. · Poor transport infrastructure, Although Leipzig has good motor-way connections by east German

standards, the road system is poor compared with west Germany. Declining population. Letpzig's population has shrunk from 713,000 before 1939 to 511,000 today, due to a lack of jobs, decay, shortage of housing, poor recreation facilities

The inadequacy of Leipzig's building stock, the result of heavy bombing during the second world war and four decades of communist tively well-educated — have

migrated from the city.

• Land ownership disputes. This is the city's biggest single problem. The government's decision to give anyone whose property was expro-priated the right to reclaim their property has resulted in claims for 95 per cent of the city centre. The hope that, over time, the barrack-like prefabricated blocks of flats lit-ahip situation cleared," says Mr Albrecht Wrede,

lawyer for Erste ipziger Investi-tionsgesellschaft, a developer planning one of Leip-zig's largest

The poor state of the city's land registers has given the authorities an apparently insurmountable prob-lem. It has just a few dozen staff to deal with 23,000 applications for property restitution, each of which can take 28 days to process. Last year, Letpzig settled just 130 land disputes; this was more than half the total land dispute settlements reached in all of eastern Germany

For developers, the result is mounting frustration. "It is not that the staff at the city authority are not willing to work, they are not importance is based on its trade qualified," says Mr Douglas Holoch, fair. The exhibition grounds are

who heads JLW's Leipzig office. "They [the city authorities] can work effectively on questions of property," says Mr Michael Schi-mansky, head of the office for commercial development at Leipzig city council. The council copes with its own lack of cash by co-operating with developers. For example, developers are being asked to finance masterplans, build infra-structure and make land available at a low price for industrial uses. The city is anxious to attract industry, since the engineering, machine tools and light industrial sectors that have been the mainstay of its economy face rationalisation. Mr Schimansky underlines the city's hunger for investment. "Leipzig is one of the new sites in western Europe where the population accepts chemical plants," he says. Despite Leipzig's desire for rapid industrial growth, it is the trade and service sectors which are initially likely to see the greatest vol-ume of activity. "The service indus-tries will experience over-

proportional growth," says a report by Zadelhoff Deutschland, a prop-erty adviser, and Arthur Andersen, a management consultancy. "It is generally expected that Leipzig will become a centre for trade and banking," says the report. Leipzig has drawn on its past in targeting the areas where it hopes to expand. The city's historical

COMMERCIAL PROPERTY

Tony Andrews

Building for the future: a factory being demolished, north of Leipzig

being moved to Mockau in the north of the city, part of ambitious plans to give Leipzig the most mod-ern exhibition facilities in Europe.

The city was also the centre of the book and publishing trade in the former communist state. The town planners have created a "Media city Leipzig" project, which will cover a large part of eastern Leipzig. The project is being carried out by an association of public and private interests, which intends to build publishing houses, media centres and office buildings at a cost of

between DM2,000m and DM3,000m. But change will be more apparent on the outskirts of the city, rather than the centre. Since the farmland

On the instructions of the Joint Administrative Receivers

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FREEHOLD FOR SALE

surrounding the centre is not encumbered by disputes over land ownership, the area has been the target of much speculation.

A total of 143 industrial areas and business parks, covering 10m sq m have been planned. However, in the view of JLW, only 10 per cent of these will be built. "It will be necessary to make immense investments in the infrastructure for this purpose and this could be the death knell for some projects," JLW says. Leipzig's reconstruction is being financed by institutional and pri-

vate funds from western Germany, The transformation of the city testifies to the strength of Germany's commitment to its development.

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The Business for Sale section also appears on page 17

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fastest-growing sector in the pharmaceuticals industry. The market's expansion -34.3 per cent a year for the last five years - was phenomenal even by drug industry standards.

But cholesterol-lowering drugs have become dogged by controversy. Barlier this year a study in the British Medical Journal suggested that although patients taking these medicines may benefit from a fall in coronary heart disease mortality, they may also suffer an overall increase in mortality.

The US market for cholesterollowering drugs is now flattening out, says Jonathan Tobert of the clinical research department of Merck, the world's largest drug company. According to industry analysts, the growth in the number of prescriptions in the US has slowed from 33 per cent last year to only 22 per cent this year.

At stake is more than pharmaceu-ticals companies' earnings growth. Coronary heart disease is the devel-oped world's biggest single killer. In the UK alone, as many as 300,000 people suffer a heart attack each year. Of these more than half die. In the US, 600,000 people die every year from coronary heart disease. There is little doubt of cholester-

ol's role in increasing the risk of question is whether cholesterol-lowering drugs are safe.

Cholesterol, a natural lipid or fat. is almost insoluble. In order to move cholesterol around the body, the liver attaches it to protein molecules to create lipoproteins.

These lipoproteins come in a

number of different types, but the

### It is unclear whether patients with a low risk of heart attack should use the drugs

most important are high-density lipoproteins (LDL). HDL carries cholesterol out of cells and is therefore known as "good" cholesterol, while LDL carries cholesterol into cells and is associated with increased risk of heart disease.

Perversely, too little cholesterol can be as dangerous as too much. William Sigmund, senior director of medical research at Warner-Lambert's pharmaceuticals division Parke-Davis, explains that too little HDL is a risk because less cholesterol is carried away to the liver for

Conversely, too much LDL leads to cholesterol being deposited in cells that become trapped in blood vessels. Other cells then attach How much cholesterol is too much? Continuing a series on drug discoveries, Paul Abrahams explores the debate

# Taking health to heart

themselves and form scar-tissue. This tissue is capable of creating a blockage that prevents oxygen reaching the heart, a process known as atherosclerosis. The heart muscle then dies from lack of oxygen.

Other risk factors implicated in heart disease include smoking, alcohol consumption, stress, obesity, high blood pressure, diabetes, lack of exercise and genetic traits.

But cholesterol remains a prime target. Tobert explains that for every 1 per cent reduction in blood cholesterol levels there is a 2 per cent reduction in coronary events, auch as heart attacks.

The available treatments include: • Bile acid sequestrants. These drugs bind to the bile acids in the gastro-intestinal tract and prevent them from being reabsorbed into the body. Since bile acids include cholesterol, the amount reabsorbed

is reduced, leaving the liver to find cholesterol elsewhere in the body. Richard Stokvis, group product manager for Lescol at Sandoz, the Swiss drugs company, says these drugs can reduce blood cholesterol levels by between 15 and 20 per cent, but cause problematic gastro-intestinal side-effects.

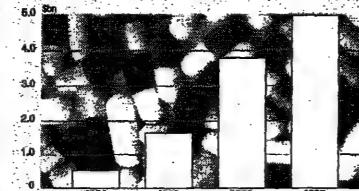
• Fibrates. These limit production of very-low density lipoproteins (VLDLs) in the liver. Since VLDLs are precursors of LDLs, their reduc-tion limits production of LDL. The most common drug in this class is Parke-Davis's Lopid.

• HMG CoA reductase inhibitors

she known as statios. These block the production of hydroxymethyl-glutary coenzyme A (HMG CoA), a key enzyme required for cholesterol synthesis in the liver and intestine. This is the latest and most effective class of drug, reducing LDL blood levels by up to 40 per cent. They also increase levels of HDL - good

cholesterol - up to 15 per cent. HMG CoA reductase inhibitors include Merck's Mevacor and Zocor, and Pravachol, a drug devaloped by Sankyo of Japan and licensed to Bristol Myers Squibb in the US.

For some, the case for pharmaceuticals appears proven. Even the drugs' critics would agree that they are essential for those who have already had heart attacks and thereWorld anti-cholesterol market





fore have a high risk of further attacks. Those of a certain age with abnormally high cholesterol levels because of their genetic make-up should also be treated.

with high cholesterol levels who have not had heart attacks and have few or no other risk factors should use the drugs. Desirable levals of cholesterol are between 200 and 239 milligrams per declitre in the US and between 5.2 and 6.2 millimcles per litre in the UK, according to the Family Heart Association, the British charity.

The problem is that although the drugs reduce coronary heart disease mortality, they may increase mor-

cult to justify the rapid expansion in the number of prescriptions issued by doctors for these drugs. Healthy people enter the doctor's surgery and leave as patients, possibly for life, even though they may not be ill. About 3.5m people in the ISC take chalanteral leaves in the surgery and t US take cholesterol lowering drugs. In an editorial last month in Circulation, the journal of the Ameri-

The critics contend that on the

basis of available evidence it is diffi-

can Heart Association, Stephen Hulley, professor of epidemiology at the University of California, called for a change in the US government's cholesterol reduction policy. He asked for a reduction in universal cholesterol screening and an end to the use of drugs in healthy patients to prevent coronary heart disease.
"Until we know for sure that they

have any benefit, we shouldn't be giving people drugs, especially when it involves decades of treat ment for otherwise healthy people,"

says Hulley. Tobert says that in the US about 40 per cent of patients presently on the drugs have coronary heart dissase, while a further 40 per cent have other risk factors. He esti-mates that only 11 per cent of patients have high cholesterol but no diseases creating the symptoms.

Scrip Reports, the market researchers, estimate that world-wide sales of cholesterol-lowering drugs would reach \$3.8bn next year and \$5bn by 1985. Merck should increase its sales of Mevacor, its best-selling hypolipaemic, from \$1.1hn last year to \$1.6bn next year, according to Mehta and Isalay, the New-York analysts. Although the overall market is slowing, sales of Merck's Zocor are growing as the drug takes market share away from

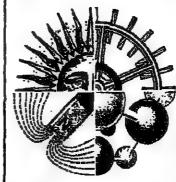
older medicines, says Tobert.
Large studies are required to esolve the drugs' overall efficacy and safety. Such a study, involving 20,000 patients, is being planned at the Radcliffe Infirmary at Oxford. The clinical trial service unit has been looking for money for two years. So far it has received only

Meanwhile, there are concerns that fears about the drugs safety may put off doctors and patients from using them even when they are clearly beneficial.

Anthony Reech, a cardiologist and epidemiologist at the Radeliffs Infirmary's clinical trial service unit, explains: "Most drugs carry some risk. You have to weigh up the benefits with the expected risk. Many people who ought to take these drugs just aren't being given them, particularly those who have sustained heart attacks or have congenitally high cholesterol levels."

The series soill continue next month by looking at the latest methods of fighting infection.

### Worth Watching · Andrew Baxter



### Putting the brakes on wasted energy

Most electric motors only reach full load for a few seconds when they start up. But the motor itself has no way of adjusting the amount of electricity it consumes wasting large amounts of energy as heat and vibration.

Now a Cornwall company omar Environmental System has come up with an innovative intelligent power controller that works with any AC induction motor and cuts energy consumption by as much as 49

The Somar Powerboss uses the ost advanced microcomputer of its type in the world to sense automatically what load is being placed on the motor, and then supply precisely the right amount of electricity.

Companies installing the Powerboss have cut their electricity bills by between 20 and 40 per cent, says Somar, so the unit pays for itself within Environmental Systems: UK, 0872

### Sizing up the human body

Rapidly-changing lifestyles — especially dietary habits — can have a big effect on human body measurements, and have implications for industries producing everything from clothing and faralture to cars. Conventional three-dimensions measuring instruments can size up a human body without

touching it, but the process can be time-consuming and suffer from poor data accuracy. NKK of Japan says it has overcome many of these problems with its Yoxelan system, which can take 187 three-dimensional easurements in 30 seconds.

The speed is due to a combination of laser-slit light

scanning and a specially developed image encoder. The system is being used to measure 50,000 Japanese men and women over the next two years in an industry-backed research project to investigate how measurements are changing. Other versions measure small and moving

articles. NKK: Japan, 33 217 2138.

### Larger than life graffiti

Doodling and defacing pictures in books and magazines is the kind of mischief that children of all ages indulge in, but this week saw the UK launch of a product enabling adults to join in without feeling guilty.

Photograffiti starts with a 35mm negative of the customer's boss, spouse, mother-in-law etc. This is enlarged, encapsulated in rigid clear plastic, and returned to the rustomer with a white plastic speech bubble and a pack of five coloured felt

tip pens. Photograffiti, from London-based Graham Associates, can be used, with or without speech bubble, as a memo board or for recreation and amuses and can be wiped clean with a damp cloth for re-use time and again. When not being used it becomes a portrait

It comes in two sizes, 10in by 14in for £12.99 and 12in by 18in for £14.98. Photograffiti: UK, 081 393 9304

### Network links get the radio signal

A low-cost alternative to digital ed lines has been introduced by UK networking specialist Layer One for companies wishing to link local area networks (Lans)

in different buildings.
The Digitiak 60 is a radio line-of-sight link which can connect buildings up to 1km apart, and comes in 2Mb/s (megabytes per second), SMb/ s and 10Mb/s ethernet speed versions. Unlike laser line of sight links, it is unaffected by rain,

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fog or snow. The product operates in the newly derestricted 60Ghz frequency which means it can be licensed by the Department of Trade and Industry for 250 a year. The 10Mb/s version costs around £13,275 for purchase, installation and license for five years. Layer One: UK, 0942 273955

# Presenting the world's widest range of PCs (From 1 to 16,000 Intel processors inside.)

Take an on-going study of Firmish huntresomen. The trials have shown so far that of 2,051 people taking the

drug only 16 died of coronary heart

lated mortality. However, 43 of

those on the drugs died from other

causes compared with only 27 in the

control group. Overall, 59 of those on drugs have died, compared with 55 of those not taking them.

The evidence is not conclusive

Although large numbers of patients

are involved, the trials are small,

with few mortality figures to evaluate. Sigmund at Parke Davis says

immense studies would be required

in the control group. This sugge

ase, compared with 28 of 2,080



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For more information, contact NCR.

Open, Cooperative Computing. The Strategy For Managing Change. rger than e graffiti

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But to many academics and conthe use of such a dramatic word.

PERKS: Philip Coggan continues the series with a look mployee share ownership is like motherhood and apple

pis; everyone seems to be in favour of it. Those on the right believe that employees who are given a stake in capitalism will be more productive and less inclined to disruption. Those on the left argue that workers are entitled to share the fruits of their compa-

ny's success The popularity of such schemes is such that nearly 1.5m employees and directors are estimated to have received shares or options worth more than £3bn in the year to March 1991. According to a recent survey by the Confederation of British industry, 44 per cent of companics offer share-ownership schemes to at least some of their employees.

During the early 1980s, however, it seemed that the benefits of share option schemes were mainly confined to directors. There was an intellectual rationale behind the trend. By creating a commonality of interest between directors and their institutional shareholders, both could benefit. The 20th century barriers between the owners and the managers of capital could be partly

broken down. The problem was the 1980s bull market. Directors made small fortunes through their options, regardless of individual or corporate performance. Institutional shareholders started to impose limits and performance targets to prevent excessive dilution of their shareholdings. In the late 1980s and

early 1990s, the problem has been turned around. Tumbling stock markets have left many directors with options which are not profitable to exercise – "underwater" in

have lost all popularity. "Options are recognised as a status symbol," says Damien Carnell of New Bridge Street Consultants. By the end of financial year 1990-91, some 4,721 companies had executive-based schemes in place.

But governments have worked hard to encourage the adoption of all-employee schemes by, for example, allowing directors to receive discounted options in schemes which are open to all the workforce. One all-employee plan achieving growing popularity is the save-as-

you-earn scheme. A total of 972 schemes had been approved by the end of 1990-91, with more than 500,000 employees taking part. Under such schemes, employees are given options to buy shares in five or seven years' time - and the

exercise price is normally set at a 20 per cent discount at the time the options are granted. In addition, employees are given

"interest" in the form of a bonus at the end of the five or seven-year the equivalent of 12 monthly contributions after five years, and 25 worth more than £24,000.

workforce of the advantages of such pound annual returns of 7.5 per schemes, more and more employees have signed up. Some companies with substantial workforces have encountered dilution constraints, where they want to issue more if the options become worthless. If shares than their institutional the share options, that is subject to

shareholders will allow. One route round the dilution problem is the employee share ownership trust. This is a body with certain tax advantages which is able to buy existing shares in the market - thus avoiding the need to issue new shares.

Trusts have often been used as part of management buy-out plans to encourage cross-company support for the deal. Usually, such schemes involve no financial commitment on the part of the employee; instead the trust buys the shares - using a loan guaranteed by the company - and then gives them to workers. Provided the employee holds the shares for five invested £50 a month (£3,000 in all) years, the gift is free from income

Savings-related share option schemes

Year 4	Number of employees	overwhich onto		erege nployee (2)
1988-89	370,000	740	2,0	χοδ
1989-90	460,000	1,000	4.7 Sept. 19 10 10 10 10 10 10 10 10 10 10 10 10 10	300
1990-91	540,000	**************************************	ana in 1970 (1989) <b>2,6</b> 1880 (1981 (1984	<b>:</b> 00
To	tal number of schemes approved			5 <b>7</b> (
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Executive sha	re option scheme	CONTRACTOR OF STATE O	Constitution of the Consti	
	Control To Indicate NAME	and the second s	ಕ್ರಾಡಲ್ಲಿ ಅಂಕರ್ ಬಿಡಗಳು	AND THE RESERVE

to whom options granted during year granted during year (2m) 90,006 1,660 109,000 1,800 65,000 1,380 1989-90 1990-91 Total number of schemes approved up to March 31,1981+4,721 (395 in 1990-91)

tax. Although many employees have prospered through such plans, whether any of these schemes actually represent an effective means of widening share ownership is doubt-

Year

In many cases, directors and employees sell their shares as soon as the tax rules allow. In effect, therefore, share schemes are often merely a complex way of giving

Carnell says that companies are trying to find ways round this prob-lem by looking at alternative strucsively that either director, or employee-based, share schemes bentures such as restricted share schemes - under which executives efit companies in the long run in are given free shares which cannot be sold for a set period - or equity partnership schemes - under which companies give matching free shares to executives who are

terms of improved profitability. And companies where employees have a significant stake in the equity are still a rarity. But as long as schemes continue

to receive the support of the politi-cians and tax authorities, it is hard to see them going out of fashion.

Christopher Lorenz argues that companies must be more radical in regenerating themselves

# All change for a successful corporate revolution

would certainly apply it to corporate reshaping of

To most business

people, the word "transformation" is

a synonym for

"change". They

the scale achieved at British Airways under Sir Colin Marshall, at Grand Metropolitan under Sir Allen Sheppard, or at SmithKline Beecham under Robert Bauman.

sultants, the word stands for nothing short of a revolution. Which is why quite a number of them are muttering that none of the three contrasting cases really justifies

Under Sir Colin BA has been transmogrifled from operations-minded laggard to marketing star, while Sir Allen has led Grand Met away from messy British conglom-eracy to focused global leadership - albeit also with a new dedication to the customer. Bob Bauman has masterminded Beecham's unusually successful drugs merger with SmithKline. In this sense, complaint about "transformation" falls into the

same category as many people's growing dislike of the loose and ubiquitous term "change management" to describe anything from the introduction of a "total quality" programma to a complete revolution in the way a company is organised, or behaves. But the trouble with "transfor-

mation" goes further than that. To use the well-trodden language of

leadership research, Sir Colin, Sir

Allen and Bauman are all undoubt-

edly "transformational" leaders

siderable indeed. But with the greatest possible respect to all three, none has had to accomplish quite the sort of transformation (in the sense of revolution) which now faces, say, John Akers at IBM. Not only are Akers and his senior colleagues having to stage-manage an internal revolution in organisational structure, market-orientation and managerial behaviour, they are trying to do so at a time when the company's competitive environment is in turmoil and its strategy in virtual tatters.

at the growth of employee share ownership schemes

Going for the

capitalist option

monthly contributions after seven

years. That translates into com-

cent and 7.38 per cent respectively.

represents an attractive return even

the employee does make a gain on

capital gains, not income tax.
Since each individual is entitled

to realise £5,800 of tax-free capital

gains (after allowance for the effects

of inflation) in a financial year,

most people can avoid paying tax on their gains; simply by selling

their shares over several years or

by placing £3,000 worth in a single

company Personal Equity Plan, on which no CGT is payable. Up to £250 a month can be saved

via this system and the gains can be

huge. In 1986, for example, Well-

come employees were given the

right to buy shares in five years'

time for £1.29. Just after the end of

the five year period, those who had

The shadow of IBM hung very clearly over the annual three-day nce last week of the international Strategic Management Society, on "strategic renaissance the transformation of economic

moves

Raymond Hunter, appointed

active underwriter of Sturge

syndicate 122 this week, is one

of a selected band of qualified

actuaries to occupy prominent

Hunter, 45, is an experienced

positions at the Lloyd's of

London insurance market.

insurer of North American

expert in medical majoractics

lines of insurance where the

ability to calculate the right

liability insurance and an

motor and personal risks.

chairman of the Lloyd's

personal accident

Non-marine Association's

■ Ian Offor, general manager

(sales) has been promoted to

chief executive of ROYAL SCOTTISH ASSURANCE; he

succeeds Bill Stewart who

returning after a three year secondment to Scottish

remains on the board as

deputy chairman but is

Owen has been at Lloyd's since

1967 and is active underwriter

of syndicate 718. Owen is also

enterprise". Held in London this also "the ability to sustain that year, it was attended by more than 500 managers, academics and consultants from around the world. Its speakers included not only Sir Allen. Bauman and BA's Sir Colin, (on "From Bloody Awful to Bloody Awesome"), but also senior executives from ABB, Shell, Unilever and elsewhere, plus a host of top business scotomics.

The talking point of the event was a speech by Richard Pascale, whose consulting, book-writing and teaching at Stanford University have made him one of the most songht-after American advisers on how to accomplish radical change. To him, transformation involves not only "a discontinuous shift in an organisation's capability", but

shift", which can be far harder. "Part of it is to do with altering the future," he declared last week.

As Pascale pointed out, the difficulty of detecting the need for a transformation even in the midst of success ("or excess") was illustrated starkly in the mid-1980s. Only five years after the 1982 best seller, In Search of Excellence, was published, all but 14 of its 48 "excellent" companies had either grown weaker or were really on the slide, in spite of the best efforts of their bosses to improve things.

In a memorable accusation at the audience around him, Pascale declared: "This shows we don't know what we're doing." In 50 years' time, today's business acajudged to be as foolish as the doctors of the middle ages, he said. The latter examined their patients and then, in all sincerity but what-

prepared to commit their own funds

ever the malady, applied leeches. And, of course, gathered fat fees. Faced with the need for change, companies come to a fork in the road, argued Pascale. About 80 per cent take the easy route, stripping themselves "back to basics", searching for the doctor's latest tools and techniques - and going on to risk stagnation or decline.
Only a fifth of companies take

the much tougher, alternative route. This involves three big steps: what Pascale called "inquiring into their underlying paradigm" (that is, questioning the way they do

everything - including think); attacking the problems systemati-cally on all fronts, notably strategy, operations, organisation and culture; and "reinventing" themselves in such a way that the transformation becomes self-switning.

This is deep stuff. So deep that it embraces not just "doing" new things but also what Pascale called "being" (or "living") them. In other words, the heart must be transformed, as well as the head. Or, in the jargon of academic "learning" theory, intellectual learning must be matched by emotional learning if any kind of transformation is to become really "embedded".

All of which is far essier said

than done, as can be attested by Grand Met, SmithKline Beecham and other companies which have accomplished deep but not quite "transformational" change. Though Pascale puts BA in the transformation category, the conference mut-terers would not. But they would concur on beleaguered IBM.

### **PEOPLE**

# Patience needed for NHS job

Alan Langlands, who joined the National Health Service as a management trainee in 1974. moves into the high-profile post of deputy chief executive on January 1.

He will replace Andrew Foster, who has been appointed to head the Audit Commission following Howard Davies's move to become directorgeneral of the Confederation of British Industry. Langlands will deputise for Duncan Nichol, NHS chief executive, and will head the

service's performance management directorate which aims to improve the quality and costeffectiveness of health care. He is currently general man-ager of North West Thames regional health authority, one

IT at Asda

Asda, the Leeds-based grocery

chain which is busily trying to

revive its tlagging fortunes, has recruited an IT specialist

from Midland Bank to work on

In recent years, Asda has lagged behind rivals such as

Tesco, Sainsbury and Safeway

in making the most effective use of the information gar-

nered from electronic point of

But Archie Norman, Asda's

sale equipment at check-outs.

chief executive, now places

great emphasis on improving

the company's performance in

this area and has recruited

Philip Langsdale to implement

the necessary changes. Langsdale, 36, is currently

Midland's director of IT plan-

ning and has been immersed in

its systems development.

of the four regional authorities



south-east England, and his new post will be filled on secondment from the region. His promotion will put him at one remove from the contro-

working life at IBM, Nolan

Norton and Coopers &

■Judith Evans has been pro-

moted to departmental director

responsible for corporate per-

■ Robert Young has been appointed a director of BULA

RESOURCES (HOLDINGS).

sonnel at SAINSBURY's.

versy about to break out over proposals to close hospitals in the capital.

A graduate of Glasgow University, Langlands, 40, has held a range of other management posts in the NHS, including manager of London's Middlesex and University College hospitals. During the late 1980s he had a spell as a health care management consultant.

The new post will test Langlands' patience with train travel. Arrangements are in progress to move the headquarters of the NHS management executive from London to Leeds, and senior officials are likely to find themselves spending a good deal of time in transit between the new Yorkshire headquarters and Whits-

level of reserves is vitally important. A mathematics graduate and an Associate of the Institute of Actuaries, Hunter was formerly senior underwriter of non-marine special risks at Terra Nova Insurance. Terry Hayday, the chief executive of Sturge Holdings,

which manages syndicate 122, escribes Hunter as "clear in ■ Patrick Brennan, who looks his ideas and clean cut" and says that members' agents after the Financial Times's who channel Names into circulation in the Americas. syndicates - have been has won a top newspaper industry award. The American impressed by his style. Association of Independent In a separate move, Colin Newspaper Distributors has named him as the 1994 Owen, 41, has been appointed deputy chairman of Sturge.

direnlation executive of the John Stableford has been appointed md, enquiry service Brennan is the first division, and Hugh McIntosh recipient of the award which information management director at BARBOUR INDEX. will be presented at a luncheon in Santa Monica Graham Kettle, formerly ceo today. The AAIND, which has of United Distillers' Schenley 700 members in 33 states, says that the award will be given Industries in the US, has been appointed md of Initial annually to the circulation Cleaning Services, part of BET. executive who represents the Tim Griffiths, md of Williams Lea Facilities Managebest example of publishing management and independent ment and Sean Williams, md of distributors working together Williams Lea & Co, have been appointed directors of the WIL-LIAMS LEA GROUP. to increase circulation. The FT has been printing

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### bits and bytes most of his Sir John Quinton heralds new era at Wimpey

Sir Clifford Chetwood, chairman of Wimpey, is saying goodbye after 40 years

with the company.

Two years ago Sir Clifford (right) relinquished the dual posts of chief executive and chairman and is now to be replaced as non-executive chairman by Sir John Quinton (left) who stands down as chairman of Barclays Bank at the end of this year.

It is the first time that Wimpey has gone outside the group for such a senior appointment. Sir Clifford, who became chairman in 1981 and chief executive a year later was groomed by Sir Godfrey Mitchell, the man who turned Wimpey from a small west London stonemasons into the country's second largest house-

Sir Godfrey, who as a young army cap-



tain acquired Wimpey in 1919, dominated the group's management until his retire-ment more than half a century later. By the time Sir Clifford took over Wimpey was in decline. The management structure for such a large group was inadequate. Financial arrangements had been handled by Sir Godfrey - who was vehemently opposed to any borrowing - and by two other directors.

Housebuilding in the UK had risen to account for a disproportionate amount of the group's annual profits which left it vulnerable to a sharp decline in the UK

Equitable.

housing market. Much of Sir Clifford's time was taken up in reorganising a hotchpotch of separate businesses run by 17 separate, largely autonomous, regional companies.

The task of turning such a large ship was always going to be difficult. Sir Clifford's efforts were eventually confoundedby the collapse of the UK residential and commercial property markets at the

end of the 1980s. The task of steering the group to better climes has fallen to Joe Dwyer, chief executive, and to Sir John Quinton.

# **PAGE 15**

A Petition by Lamont Holdings pic, whose registered office is at 26A York Piace, Edinburgh EH1 3EY, for Comfirmation of Reduction of Share Prunium Account was presented to the Court of Session, Edinburgh, on Monday, 19th October 1992. On 21st October 1992 the Court prenounced an Order to the following sermes. in the following terms:-

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Making it l

RES DE

bloodthirsty spectacle of high drama and passion has arrived in Birmingham. No not the one in which twelve men in grey suits stab each other in the back for the sake of a concept that none can define. That was last week.

\$447. D

केरी हैं। परिश्वास्त्रको कर नाम ने

This is the arena production of Bizet's Carmen, involving a huge company of performers (500 singers and dancers and ten horses, according to the press hand-out), which was first seen in London at Earl's Court in 1989. In Birmingham it is being played in the National Indoor Arena, where it opened on Wednesday after a postponement of a couple of days in order to allow the previous occupants, the world's media who had been attending the summit, to move out.

On the Chestertonian grounds that a thing worth doing is worth doing badly, the first-ever Scottish Opera production of Giulio Cesare in Egitto can be welcomed. There are no other grounds for doing so. Handel, a theatre composer of supreme genius whose greatest works now enrich the basic repertory of all serious opera houses, is here taken back to the caveman age of the 20th-century Handel revival - the age when those operas were deemed to need "help" of some form or other.

In this Julius Caesar the score is cut (bad enough) and its three-act structure broken into two long, misshapen acts (worse), in patches re-scored and re-ordered (worse still), and (worst of all) conducted with an ignorance of the basic niceties of 18th-century style that must make even the most tolerant Handelian weep with rage and despair. The staging is mounted in comic-strip style,

One of the lovellest theatres in

London, the Criterion in Picca-

dilly Circus, has re-opened

after a four year pause for

refurbishment. It looks resplen-

dent from inside and out. It

has come back with a transfer

from the Hampstead Theatre,

Making It Better by James

Saunders whose Next Time I'll

Sing to You and A Scent of

Flowers made him seem a

promising playwright in the

It is not that Saunders has

gone backwards, merely that

he has failed to develop. Here we are with a rather alight, well enough written play that is not going to offend anyone;

nor excite them either. For the

culturally aware, there are two

references to Graham Greens

within the first few minutes.

There are also the comforting

background and voices of the

Jane Asher playing Diana

Harrington must be one of the

few actresses who can claim to

sieep with the entire cast. Not

that she is a nymphomeniac;

there are only three, apart

from herself. In order of

appearance they go as follows:

her husband, who has decided

to "come out" and therefore

leaves her; an old Czech, who

has defected in the pregnant

year of 1968 and whom she

picks up in a pub; and a young

Czech who has first been the

On stage it all looks quite

innocent. The setting is London, the time 1989 - the year

of the real Prague spring.

(Saunders has previously

worked on Redevelopment, one of the plays by the Czech Presi-

male lover of her husband.

25

BBC World Service.

Opera in Birmingham and Glasgow

### 'Carmen' smoulders on

At best, it is still a spectacular show. Without turning Carmen into an all-singing, alldancing musical blockbuster, the production brings off some splendid coups de thédtre. Escamillo arrives with a torchlit procession of admirers. Gypsies descend from the roof on rope ladders. The parade of toreadors, arriving on horseback to the acclaim of the muititude, was just the grand and exciting climax it ought to be, but never usually is.

In its original staging all these ideas were said to add up to a production that was well integrated and scorchingly

with an utter lack of wit in the

heat has gone out of it. This revival in Birmingham needs a lot of tightening-up if the drama is to generate momentum. Scenes with the principals need to suggest early enough the passion smouldering below the surface.

It was not until the final confrontation ~ a splendid scene with Don José stalking Carmen around the deserted bull-ring that Wilhelmenia Fernandez and Jacques Trussel really set sparks off each other. As a soprano Carmen, Fernandez was attractive and sensual but

A 'Julius Caesar' to make

Handel weep

alive. But in that case some of lacking the darker side, the the burning Spanish midday fatalism, the rawness of emostretched. Cynthia Haymon was a lovely Micaela and Gregory Yurisich a proud, confident Escamillo. Prospective visitors should note that the casts are variously interchange

Amplification of the voices was excellent; the ensemble, though, seemed perilous. From my seat no less than 12 televi-sion sets were in view relaying the conductor's beat to the stage, but even that was not sufficient to keep singers and orchestra together across such

ques Délacôte was giving a real performance in the pit, enlivened with subtleties and insights in every corner. Nevertheless, like each of the

arena opera productions seen so far, this one is a creditably serious attempt to present opera truthfully to the masses. The local audience would seem to have taken to the idea, as thousands flocked to the first night, leaving few empty seats. No doubt the people of Birp-mingham are delighted that the city is now playing host to a show in which more than a government's reputation gets nurdered at the end.

### Richard Fairman

Performances continue until October 27 (021-200 2222 and

in phrasing), Joan Rodgers as Cleopatra (her exquisite timbre clouded by production idiocles and tempo misjudgments), Anne Mason (Cornelia), Eirian James (firm-toned as Sextus), Christopher Robson (prone to self-caricature as Ptolemy), Gidon Saks (Achillas) and Timothy Wilson (Nirenus). Brian Trowell's graceful English translation is welcome.

In sum, however, this is an achievement to place beside Covent Garden's recent Huquenots and Scottish Opera's own 1985 Weber Oberon: all three instances of works requiring some form of "period" sympathy in the mounting, and productions of the most shamingly unsympathetic and inartistic kind

### Max Loppert

In repertory at Theatre Royal, Glasgow, until October 29, then on tour in Aberdeen, Newcastle and Edinburgh



"Tobias leaves his blind father" by Bartolomeo Guidobono (1654-1709)

# Get to know the Genoese

Susan Moore visits Frankfurt

Another other full-length, a If only someone had had the nerve to call this show "The Genius of Genoa". Unsurprisingly, Art in the Republic of Genoa 1528-1815 is failing to pull crowds into Frankfurt's Schirn Kunsthelle. No doubt few passers-by would be able to even name a Genoese artist, and the rest remain uninspired by the dreary title to find out who - or how wonderful -

the republic's artists might be.

What treats the incurious are

It is, however, an uneven show. At first glance, its exhibits are not unlike those of an Italian provincial museum. incongruously transposed into the inhospitable modernist space of the Schirn. There are the requisite unframed pictures in less than perfect condition, plus a mélange of furniture, sculpture, silver, ceramics and textiles. On the other hand, most civic museums do not boast a wall of

Gennese-period Van Dycks. In Van Dyck, the immensely wealthy and ostentatious ruling families of Genoa - bankers to the world - found their perfect recording angel. These are sumptuous but sombre portraits, each muance of gossamer lace, silk and velvet rendered with consummate skill. The young gentlewoman known as the Marchese Balbi is decked out entirely in black

 but blacks encrusted with gold, trimmed with threads of silver. But this is far more than a statement of rank. Van Dyck cannot but warm to this dark, flashing-eved beauty. Looking at her we realise how unalluring by comparison he found his puddingy English

penetrating study of an aged and wordly Genoese senator, makes for a striking contrast to the informality of the portrait of his two friends from Antwerp - the painters, engravers and dealers Lucas and Cornelis de Wael with whom Van Dyck lodged during his stay in Genoa during the 1620s. Cornelis sits with one arm casually draped over the back of the chair, the black sleeve of the other highlighting the delicious cut white silk of his brother's doublet. Sadly we are unable to compare the

In an attempt to be encyclopaedic this show has spread itself too thin

pupil with his master: there is not one of the great Genoese portraits that Rubens had painted some 20 years before. Rubens was to exert a profound influence on Genoese art, not least on the Capuchin friar turned painter Bernardo Strozzi. Strozzi is a painter's painter who wields a generously loaded brush with brio; nowhere is the vitality of surface more evident than in the "Allegory of the Arts" on loan from the Hermitage, and a vast "Rape of Europa" from Poznan. Strozzi works from a black ground and drags layer upon laver of rich tints across the canvas to lend an earthy substance to his figures. Ideal with the North Italian realist

Here, too, is a marvellous lute player, a dark, swagger portrait of an unknown man, plus the only known Strozzi bozetto – or oil sketch – for a silver basin, illustrating various episodes from the life of Antony and Cleopatra. Displayed beside it is the basin which ultimately derives from Strozzi's sketch.

Genoa's other great homegrown, 17th century talent is Giovanni Benedetto Castizlione, best remembered as the inventor of the monotype and the perpetrator of virtuoso drawings made with the point of the brush and oil paint on paper. In one of the most complex Baroque compositions on show, Samson is attempting the Philistines; to escape the tumbling mesonry, a young boy in the foreground, boldly foreshortened, almost dives

head-first out of the picture. In the art of painting, the Baroque period is indisputably Genoa's finest hour. Alongside the more or less familiar toursde-force of acknowledged masters, we also find a wealth of major minor masterpieces. such as Giovanni Maria Bottal la's "Deucalion and Pyrrha" brought from Rio de Janiero and an effectingly tender account of Tobias taking leave of his blind father by Bartolomeo Guidobono. It is tempting to say that an exhibition focussing on the Baroque, like that staged in Genoa earlier this year, would have been more rewarding. In an attempt to be encyclopaedic, this show has spread itself too thin.

The exhibition continues until November 8.

### early scenes and lack of emothat one minds so furiously. tional depth in the later, but absolutely no lack of late-20th-When silliness of staging century opera-production clichés (stepped stage, poster-bright costume colours, even-(hopelessly old-fashioned for all its modish gestures) meets invertebracy in the musical

ing dress, bra and petticoat, shoe and glove fetishism, cartoon front-cloths, and so on). I cannot actually prove that it all adds up to the single worst Handel opera production ever given by a leading British company, but after sitting through Wednesday's opening night at the Glasgow Theatre Royal I am strongly moved to insist that it must be. It is the dead mass of boredom to which

the opera is unvaryingly

reduced - all three hours and

20 minutes of it (much of it

taken up with silent pauses for face-pulling or prancing about) direction, a lethal operatic brew is cooked up.

Julius Caesar characters delivered in the language of Viz or John Glashan cartoons are bad enough; Julius Caesar arias rendered lifeless by a conductor's rhythmic drag and plod, with occasional further slowings-down in mid-course, provide the coup de grace. This horror is the work of the German producer Willy Decker (from Cologne), the Glasgow designer John Macfarlane, and the Swiss conductor Samuel

Bachli, and is a co-production with the theatres of Ludwigshafen and Montpellier. For its taste-level, approach to the late-20th-century re-imagining of Handelian opera seria dra-maturgy, and above all level of musical command, the adjective provincial might have been coined.

No good points? Well, the voice parts are all given at correct pitch (countertenors sing Caesar, Ptolemy and Nirenus, and a female mezzo Sextus). The cast is potentially a fine one, which makes the musical and dramatic waste of it that much harder to bear; Michael Chance in the title role (lacking the big virtuoso guns for the florid music but innately musical, eloquent and supple

Theatre/Malcolm Rutherford Misled about the starting-time of his recital, I missed Siegfried Making it better

Lorenz's opening Schubert Lie-der on Wednesday. That was a great pity, as his Hugo Wolf and his Schumann soon demonstrated - and a pair of Schubert encores finally condent. Vaclay Havel). There is still a little spying going on, but not nearly enough to make firmed. This was his London recital début, which is quite a plot.

The Czech connection is siminexplicable: there have been admiring reports of his singing ply that both Diana and her for at least 15 years; has Somehusband have previously worked for the BBC in Prague. Now they are back in Bush body here has been asleep. On the platform, this bari-tone does not cut a romantic

House, the headquarters of the figure. He has the charisma of BBC's overseas broadcasting, an assistant bank manager where it seems that Czechs are who is going out of his way to be friendly; or in narrative, Here there are a few jokes. One had forgotten what asicomic or ironic songs, of a jolly nine programmes the World uncle eager to act everything Service puts out between news out for the children. But he bulletins; snatches of Buddy delivers his songs like a self-ef-Holly and helpful documentafacing master - almost a pedagogical model, but escaping ries on the spread of science that chilly stamp by virtue of a and technology. warmly appealing, human tim-"Well, of course," save the

In fact the Lorenz voice is communications is still develcapable of great imaginative oping. Next Wednesday we shall be talking to the man variety; but it took a special who tried to put a telephone in effort to notice it, so discreetly was all that art put to the serevery village in India." Possivice of the texts and the music. bly this is Saunders being The nearest comparison is with satirical; it struck me as the the tenor Peter Schreier, a regfunniest line in the play. Making It Better is not a bad ular Lorenz partner: searching piece, just a bit slow. Ms Asher attention to the lyrics, marvellously communicative, unforced diction, an iron deters a very professional actress who would be better still if she mination to winkle out everyhad sharper lines. Larry Lamb thing in the music that serves as her sometimes husband the sense - but never to fake looks exactly like the sort of up something more. In a programme of first-water songs man you would expect to meet

in the World Service of the David de Keyser and Rufus Sewell play the old and young Czechs respectively. The director is Michael Rudman. The best news remains that the Criterion is back on the map.

announcer, "the history of tele-

Criterion Theatre. (071) 839

Concerts

### Lorenz and Möst deliver the unexpected

toon of a shepherd receiving the glad news from a pair of storks that his girlfriend has given birth – unfortunately, however, to twins - deserved a far more fluent, exuberant walts-postlude then Iain Burnelde gave it.

Burnside is the Artistic Director of this South Bank song-series, and an accompa-nist of great but uneven promise. This was one of his uneven evenings. He could be soberly rapt in Wolfs great insomniabenediction "In der Frühe", and he dealt astutely with the piano-parts of the most famillar songs. Elsewhere he seemed to be feeling his way still. In Schumann's visionary epilogues he was always prickly and salf-conscious. For Lorenz's deceptively "nztural", direct manner, he was not a natural partner.

In the Festival Hall, Franz Welser-Most conducted an ingenious programme with the London Philharmonic on Tuesday. Each half offered a big work by a composer in his young maturity (Brahms and Bartok), preceded respectively by an earlier povice piece for only strings (Rossini at 12) and another for winds alone (Richard Strauss at 17).

The LPO strings found a proper Rossinian verve for his C major "String Sonata". Though the transcription from

the original four-player score never sounds convincingly orchestral, the individual string-sections made a good, muscular fist of their "solo" flights. Strauss's op. 7 Serenade – for 13 players, like Mozart's divine B-flat Serenade

- was gracious and subtly shaded, but any temptation to rollick was firmly repressed: not much hint of the later, unbuttoned Strauss got through I had always thought that the appeal of this Sere-nade lay in just that. The D minor Plano Concerto

of Brahms found Radu Lupu plainly off-form. Weiser-Möst ed off in fine, stormy style. The piano's late entry, with that worried tune in restless sixths, may be a nervy new voice, or a secretive contrast but Ludu made it nothing in ought to be ideal Lupu territory, he was strangely backward about fixing any consistent character in it. Some transitions were roughly assertive where a natural reading would seem to ask for taperingdown, and others vice verso.

Bartók's Miraculous Mandarin was performed complete, with the cerie choral voices (the LPO's Choir) toward the end. Obviously well-prepared and brightly coloured, it sounded more like a straight hallet-score - an uncommonly violent one, of course - than a baleful symphonic vision, as in the famous Boulez reading. For the subcutaneous "seduction" scenes, the solo clarinet was less than sexy. As a whole, nevertheless, *Mandarin* made a high-profile impression where the Brahms had seemed fitful and bitty: exactly what

David Murray

one had not expected.

# INTERNATIONAL

New York City Ballet opens its winter season at the Lincoln Center on November 17, with a gala performance featuring a new pas de deux by Peter Martins. The following week will be taken up with repertory

The company's annual presentation of George Balanchine's production of The Nutcracker runs from November performances then continue till closing night on February 21.

On January 14, the company presents the world premiere of a new work by Martins, set to a commissioned score by trumpeter Wynton Marsalis. The Wynton Marsalis Septet will play at all five opening performances The NYCB repertory will include 23 Balanchine works, eleven by Jerome Robbins, plus choreographies by Sean Lavery, Richard Tenner, William Forsythe and others (tel 870

Washington Opera opens its new season on November 7 with Otello. Ermanno Mauro will sing the title role. The other new production is Bizet's Pearl Fishers (Jan 2-Feb 13). After Otello (Nov 7-28), there will be revivals of illimaty-Korsakov's The Tsar's Bride (Nov 14-29), Don Pasquale (Dec 26-Jan 30), La Cenerentola (Jan 16-Feb 14), Turandot with Eva Marton and Lando Bartolini (Feb 20-March 13) and the Washington premiere of The Cunning Little Vixen (Feb 27-March 14), in Bill Bryden's English-language production borrowed from Covert Garden (tel 416-7851).

EXHIBITIONS GUIDE APELDOORN Rijksmuseum Paleis Het Loo The White Palace: From Louis

Napoleon to Wilhelmina 1806-1962. The exhibition comprises mostly unknown 19th and 20th century drawings and designs for additions to the Dutch royal residence, before it became a museum in 1970 . and was returned to its original 17th century condition. Ends Jan AMSTERDAM

Rifkemuseum Drawings from the Age of Bruegel; the Frits Lugt Collection. Ends Nov 8. Closed Mon Stadeliik Museum Sigmar Polke (b1941): 30 paintings and Installations. Ends Nov 29. Daily

Martin-Gropius-Bau America 1492-1992: a vast and enthralling

survey of American culture from the time of Columbus' voyage of discovery to the present day. Ends Jan 3. Closed Mon Nationalgalerie Art in Germany 1905-37: more than 140 paintings and sculptures by 62 artists,

like these (Mörike Lieder by

Wolf, Schumann's op. 24 Lied-

erkreis after Heine), anything

There was no illusion of

inspired spontaneity, but none.

of his songs required that extra

spice. Not, at least, from the singer; but Wolf's "Storchen-

botschaft", a delectable car-

more would be superfluous.

Ends Jan 3. Closed Mon and Brücke Museum Painting and Sculpture of the Brücke: works by Kirchner, Schmidt-Rottluff and other members of the early 20th century group of German

including Dix, Kiee and Munch.

artists. Ends April 4. Closed Altes Museum The Scandanavians and Europe 800-1200. Ends Nov 15. Closed CHICAGO

Art Institute Ancient Americas: 300 works of art, from modelled ceramic vessels and brilliantly coloured textiles to goldwork and monumental stone sculptures, exploring more than 3000 years of Amerindian art. Ends Jan 3. Also Contemporary Spanish Architecture: an exhibition illustrating the rapid growth of civic architectural commissions under the country's new democracy. Ends Jan 3.

Daily COLOGNE Wallraf-Richartz-Museum From Brueghel to Rubens: the Golder Century of Flemish Painting. An exhibition of 150 paintings and 170 graphic works from the years 1550 to 1650. Ends Nov 22. Closed Mon Museum für Angewandte Kunst

Jewels of Fantasy: 350 pieces

of costume jewellery by names such as Chanel. Dior and Kenneth Jay Lane, tracing the social, economic and cultural influences on 20th century lewellery design, Ends Feb 7 Kimbell Art Museum Egypt's

Dazzling Sun: Amenhotep III and His World: 143 works, including colossal statues, wall paintings, ritual implements, ewellery, ceramics and rainbow-coloured glass, focusing on Tutankamen's illustrious ancestor, who reigned 1391-1353 BC. Ends Jan 31 (this exhibition will be seen in Paris next spring) FRANKFURT

Schim Kumminalle Genoese Art of the Baroque Age. Ends Nov Stadel Emil Schumacher (b1912): 60 paintings by the German abstract painter. Ends Jan 10.

Deutsches Architekturmuseum Modern architecture 1900-50: 600 drawings by German architects. Ends Nov 29. Closed Rainelesshalle Contemporary

Art of Mexico, Ends Nov 1

Royal Academy of Arts Sacred Art of Tibet. Ends Dec 13. Daily Tate Gallery Grand Manner Portraiture in Britain from Van Dyck to Augustus John: 60 naintings demonstrating the scope and visual splendour of English portraiture at its most ambitious, including work by Reynolds, Gainsborough and Sargent. Ends Jan 10. Also The Painted Nude, Ends Dec 27. Also Turner's Use of Perspective. Ends Jan 31. Daily British Museum Ukiyo-e paintings: 100 images of bawdy society depicted by painters of feudal Japan during the Edo period 1600-1868. Ends Nov 29.

Immale sitters.

Daily National Gallery Saint Jerome: the latest in the Gallery's Themes and Variations series traces the image of the fourth century scholar and polemicist In more than 30 aftarpieces and domestic devotional paintings from the 14th to 17th centuries. Ends Dec 13. Daily Hayward Gallery Art of Ancient Mexico, Ends Dec 6. Also

Bridget Riley: paintings 1982-92 by one of Europe's most authoritative abstract painters. Ends Dec 6. Daily Whitechapel Art Gallery Juan Gris retrospective. Ends Nov LOS ANGELES

County Museum Dutch paintings

from the Carter Collection: 36 landscapes and still lifes by Avercamp, Cuyp, Jacob van Ruisdael and the van de Velde family, Ends Jan 17. Also The Golden Age of Danish Painting: 100 works painted between 1780 and 1850, when Copenhagen was a major art centre. Ends

MANCY Musée des Beaux-Arts Edward Burne-Jones (1833-98): The Symbolist Drawing. More than 100 works on loan from the Fitzwilliam Museum, Cambridge. reflecting the English artist's links with the Romantic

movement and Italy. Ends Dec NEW YORK

tendition.

Metropolitan Museum of Art Ribera: 400th anniversary retrospective. Ends Nov 29. Also René Magritte retrospective. Ends Nov 22. Alexander Jackson Davis: first major exhibition to examine the entire career of the great romantic of American 19th century architecture. Ends Jan 24. Also The Century of Tung Ch'i-ch'ang: 170 paintings and calligraphies showing the impact of the revolutionary 17th century Chinese master, Ends Jan 10. Loma Negra, a Peruvian Lord's Tomb: 125 funerary objects and adomments made in the third century by the Moche people of Peru. Ends July 4. Closed Mon Museum of Modern Art Henri Matisse: 300 of the most important paintings and a generous selection of sculptures, drawings, paper cutouts and prints. Ends Jan 12. Closed Wed (call Ticketmaster 212-307 4545) Guggenheim Museum Robert Rauschenberg, the early 1950s. Ends Jan. Also the Great Utopia: the Russian and Soviet Avant-Garde 1915-32. Ends Dec 15. The SoHo site has the set of murals which Chagali painted for Moscow's Jewish Theatre in 1920. Ends Jan 17. The main museum is closed on Thurs, the SoHo site on Tues Whitney Museum of American Art Jean-Michel Basquiat (1960-88): 90 works by the Brooklyn-born painter and graffith artist, noted for the way he

combined words and symbols

in brightly-coloured canvases. Ends Feb 14. Also Figurative Works from the Permanent Collection, Ends Nov 29, Closed

Louvre Drawings by Llotard (1702-89): 100 works by the Swiss pastellist who ranks as one of the most sensitive if least readily classifiable of rococo artists. Ends Dec 14. Closed Tues (Pavilion de Flore) Grand Palais Picasso et les Choses: 150 still-life olf paintings, collages, gouaches and sculptures from all periods in Picasso's career. Ends Dec 28. Also The Etruscans and Europe: pottery, bronzes, wall paintings and lewellery Illustrating the harmonious civilisation which formed a link between ancient Greece and Rome, Ends Dec 14, Closed Tues, late opening Wed (ave du General Elsenhower) STOCKHOLM

Moderna Museet Leger and the Nordic countries: 60 works by the French Cubist dating from the period 1914-38, when he travelled widely in Scandanavia. Ends Jan 6. Closed Mon Nationalmuseum Rembrandt and His Age: 190 paintings by the Dutch master and his large circle of pupils. Ends Jan 6. VIENNA

Albertina The English School: 138 drawings and watercolours by three centuries of British artists, selected from the Albertina's collection, Ends Nov

### FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Friday October 23 1992

# A timorous Old Lady

THE BANK of England, as portrayed in the Bingham report, has spent the last decade as the financial equivalent of the Wizard of Oz. Behind an impressive façade of masonry, tradition and legal powers lurks a cowering midget, uncertain of its strength and anxious, at all costs, to avoid putting it to the test.

The history of the Bank's rela-tionship with BCCI divides into three periods. First comes a phase when BCCI is newly established in the UK and the Bank is feeling its way as a newly-empowered banking supervisor.

This period is characterised by a failure by the Bank to grasp that it has the duty to supervise BCCI directly under the 1979 banking act, rather than merely treating it as a UK branch of a foreign bank. Just as seriously, it fails to react to early signs of problems at BCCL, particularly the decision by Bank of America to withdraw as a shareholder. Until this point, the Bank has been placing great store in Bank of America's role.

At around this time, also, the Bank learns of the scale of BCCI's exposure to the Gokal shipping empire. And it is aware of suspicions that BCCI has been financing the purchase of "a considerable tranche of its own shares". Yet it allows BCCI to obtain a

deposit-taking licence in the UK. The second period is one of drift. Throughout the 1980s, the Bank is repeatedly told that there is something seriously wrong at BCCI and that the group's principal supervisor, the Luxembourg central bank, is unable to guarantee adequate supervision. There is a long inter-nal debate inside the Bank about what to do. Papers are drafted, redrafted, submitted, discussed. Initiatives are started, falter, fail. Little of substance results.

### Real crisis

Meanwhile, at BCCI there has been a real crisis: the treasury operation, which has been trading actively in financial instruments and commodities, has lost hundreds of millions of dollars. Some Bank officials think BCCI's managers are reckless (and therefore presumably not "fit and proper persons" to be entrusted with the stewardship of a deposit-taking institution).

Others think this is a bit strong - but, says Bingham, "none thought the BCCI management imprudent". Yet they fail to seize the moment, tending "to lose sight of their primary duty to protect the bank's UK depositors".

The third period - from the late 1980s to the bank's closure in the summer of 1991 - is the most frenzied. Price Waterhouse, by now BCCI's sole auditors, discovers had banking on a breathtaking scale, and clear signs pointing towards management malpractice. At the same time, the Bank is receiving a number of other warnings, from people who should have

Throughout this period, information does not flow as it should within the Bank and between it and the outside world. At the last, revelation of the scale of BCCT's fraud comes as a terrible shock to officials within the Bank who should have been aware of it

### Problem of culture

The weaknesses Bingham describes are mainly a problem of culture. The report describes the Bank's officials as "rather easily deterred"; they shy away from the risk of public criticism: they repeatedly make an "inadequate supervisory response"; they are apparently more concerned about preserving the convention that "the world attends on the Bank" than in visiting Abu Dhabi to meet BCCI's shareholders.

The Bank, as an institution, on several occasions fails "to measure up to the task". Middle-level supervisors fail to pass informa-tion on to their seniors; their seniors fail to tall the Board of Banking Supervision - the apex of the Bank's supervisory struc-

ture - of vital warnings.

The board itself asks the right questions, and at times tries to kick the machinery into more forceful action; yet because it is starved of information, it fails to enforce a change of course.

One solution to a cultural problem is to change the people who embody the culture. The Bank's most senior executives have decided against personnel changes, which increases the need for a cultural transformation. Without it, the Bank's new legal and investigative units may well prove ineffective. The next gover or, who will succeed Mr Robin Leigh-Pemberton sometime next year, must be someone prepared to seize the Bank with both hands.

# Stalling of Russian reform

THE TENSIONS which have been building up within the Russian legislative and executive structures are now boiling over. Ministers are warning of coups, the parliamentary speaker talks of threats to his life, the parliament prepares to overturn the government and the president talks of future constitutional chaos. Some of this is the hyperbole attendant upon Russian political life. But much of it is real in substance, even if the forms can look like

The battle lines which have been drawn are shifting: but the issues around which the struggle is intensifying are clear enough. Economic reform, of the kind advertised a year ago by President Boris Yeltsin and Mr Yegor Galdar, the acting prime minister, is largely stalled. Mass unemployment and even more rapid falls in production have meant that enterprise restructuring has not happened. Two weeks ago Mr Galdar promised a return to a tighter monetary policy. There is, as yet, no sign of that either.

It is not, however, true to say that the government has executed a U-turn; rather it is wallowing in a trough in which the old policy has not been abandoned, but no new one explicitly adopted. At one extreme, the communist/nationalist opposition calls for a restoration of the administrative-command system. The centrist case, put forward by General Alexander Rutskoi, the vice president, and Mr Arkady Volsky, the leader of the industrialists' union, is for a "Chinese variant": a strong state, which probably would have few pretensions to democracy, and a controlled infusion of capitalist relations. Mr Gaidar poured scorn on this, reminding deputies that the Chinese model had no place for an institution like the one in which they were sitting, but Mr Yeltsin is not so sure.

In the political arena, the strug-gle is between the presidency and the parliament - with the presidentially-appointed government becoming more exposed as Mr Yeltsin shifts away from it. The parliament is not so much dominated by communists, as by people who have come under the influence of a national-populist mentality that rejects economic uncertain success must be folly.

and a democratic state as weak. Irrespective of his personal bent

- which has not, in practice, been particularly authoritarian - Mr Yeltsin is being corralled into autocracy because neither his own nor any other of the new institutions of power has roots in civil society, which is itself only under construction. Thus the political struggle is personal, factional and ultimately lawless. This gives Russian foreign pol-

icy a nervy edge. The emphasis now being given to the country's national interests impinges most obviously on the former Soviet republics. It is clear that the Soviet military is in the ascendancy in this sphere, successfully insisting on keeping armies in Moldova, central Asia, the Caucasus and, most recently, the Baltics, to guarantee the security of the Russian diaspora. Further abroad this is less clear, though the failure of efforts to broker a deal over the Kuriles shows that the nationalist current has set limits on what can be "given away". The scheduled negotiations with the IMF next month will reveal how far western assistance, meagre so far, is a factor in the reform

Russia is an unstable, poor, but massive and militarily powerful state surrounded by even more unstable and poor republics, in which the pressures released by the collapse of the old system have not yet produced law-governed market democracies. The sharp drop in foreign attention is dangerous, for the outcome of the struggles now going on is global in its implications.

The conference of the Group of Seven leading industrial countries on aid to the former Soviet states next week should be a forum for reassessing what can be done. The dilemma is a long-standing one: waiting for the Russian authorities to come up with a coherent programme of reform, before providing large-scale assistance, would ensure the failure of reform. Meanwhile, active engage-ment, with provision of sufficient funds to "buy" a tolerable transition for the economy, would not guarantee success. Yet to persist in choosing certain failure over an

n the closing stages of the election campaign President George Bush is trying to win votes by convincing the public that Mr Bill Clinton has made a hash of governing Arkansas. The state ranks at or near bottom on almost every social and economic criteria, says Mr Bush. "He would do for the United States what he's done to Arkansas. We do not want to be the lowest of the low."

. Arkansas is still one of the poorest states in the US. It ranks 47th in terms of income, ahead of only Mississippi, Utah and West Virginia. Per capita incomes are three-quarters of the national average, roughly the same ratio as in 1979 when Mr Clinton was first elected governor. But while the scale of Mr Clinton's achievement in Arkansas is disputed, the implication that he has done nothing right in 12 years is unwarranted.

Mr Clinton's first gubernatorial term was a failure. The youthful governor, then in his early 30s, charged in "like a knight on a white horse to set the world straight" recalls Ms Diane Blair, a campaign official and old friend. "He tried to do too much, too soon and stepped on just about every economic toe in

Defeat in 1980 by a Republican was a seminal event in Mr Clinton's life. He returned to the governor's mansion in 1983 a wiser politician, committed to consensus, rather than controversy, and convinced that he could make progress only on one or two fronts at a time.

The priorities he chose were economic development and educational reform. The statistics point to sig-nificant achievements in both fields. Mr Clinton has also been innovative in welfare reform, pioneering forms of "work-fare" that make benefits conditional on acceptance of jobs or skill training. But his record since 1983 can be criticised in many other respects. For example, he has relied too heavily on an unfair tax system, paid too little attention to the environment, failed to pass civil rights legislation, and done less than some other states to reform a poorly functioning health-care system.

in promoting industrial development Mr Clinton has struck a balance between free enterprise and government intervention. "I know Bill well enough to know he's fully committed to the free market," says Mr Warren Stephens, president of Stephens Inc, a financial services group based in Little Rock. Mr Stephens is backing Mr Clinton in the presidential race, having always previously favoured Republicans. But while welcoming competition,

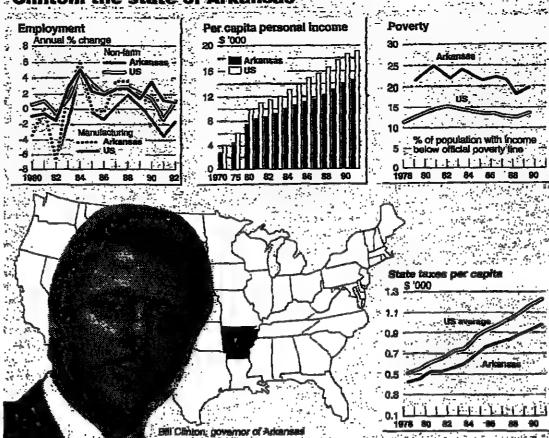
Mr Clinton believes government must create an environment conducive to growth. His "hands on" approach was tested in 1985 when International Paper threatened to close down its plants in Pine Bluff and Camden, mill towns in southern Arkansas. "Clinton went nuts," says Mr John Brummett, political editor of the Arkansas Times. After hectic negotiations, he persuaded the company to expand its operations in Arkansas, but only after creating an unusually generous investment tax credit worth seven cents on the dollar.

Arkansas's Industrial Development Commission, says the state's goal is to forge a partnership between the private and public sectors. "We're in trouble in this country because many people believe government and business should be separated. Elsewhere there is a unity of purpose, a complementarity. Mr Clinton has brought a lot of that to

# Local lessons from Little Rock

Michael Prowse examines the successes and failures of Bill Clinton's policies during his 12 years as Arkansas governor

**Clinton: the state of Arkansas** 



The commission has targetted high-tech sectors, such as aero-space, in its bid to strengthen Arkansas's manufacturing base. Along with development agencies in other states it also energetically promotes inward investment, offering both tax incentives and special support services. "We guarantee to a company that we will tailor-train its workforce," says Mr Harrington.
"We do whatever it takes, including, for example, sending workers to Germany for training."

The Arkansas economy has revived during the Clinton years, creating jobs faster than the nation, especially in the past three years. Manufacturing employment has grown about 12 per cent since 1980 compared with a 9 per cent contraction nationally, and accounts for about 20 per cent of employment against 15 per cent nationally. Some 109 foreign companies, including big names such as British Aerospace and Dassault, the French aerospace the state, three times as many as in

How much of this progress reflects active industrial policies is uncertain. Companies have also been attracted by Arkansas's low wages, weak unions and central location. During the Bush years, the state may have looked artificially strong because other regions experienced a bangover after the specula-

tive excesses of the 1980s. In the longer-term, Arkansas hopes that educational reforms will pay economic dividends. In the late 1970s Arkansas schools were widely regarded as among the nation's worst. On some measures they still lag badly: Arkansas ranks 25th out of 28 states using the American College Test, a popular college admission exam. This is a few places worse than in 1979.

Mr Burton Elliott, Arkansas's director of education, says the lack of improvement reflects a rise from 38 per cent to 51 per cent in the proportion of students attending college; many of the weaker pupils tested today would have been dropouts a decade ago. But he readily concedes the benefits of many reforms are yet to be realised. not an event; it takes time."

r Clinton's main schools legislation following a year of state-wide consultations led by his wife, Hillary. The measures included an increase in teachers' salaries, then the lowest in the US; tougher course requirements (many schools in rural areas had not previously offered advanced courses in maths, science or isnguages); a reduction in average class sizes; and regular testing of

pupils to check progress.
In the past two years, Mr Clinton has built on this foundation with a "second wave" of reforms. He has encouraged more competition within the public sector by allowing students a free choice of schools and by making school districts publish "report cards" measuring their relative performance. Teachers' salarles have again been increased, rising by 14 per cent in the past year. .

Mr Mahlon Martin, head of the Winthrop Rockefeller Foundation in Little Rock, says Mr Clinton's real achievement has been to change attitudes. A state that previously paid little attention to schooling has been persuaded that "the long-term solution to economic problems lies in a commitment to education". In a poor region, money speaks louder than words. Mr Clinton has repeatedly persuaded a sceptical legislature to finance educational reforms by hig increases in sales taxes.

He has done so partly by taking 1 cent sales tax to finance the 1983 reforms was agreed only after Mr Clinton insisted on competence tests for teachers. Some 1,400 teachers lost their jobs, causing a rupture in relations between union leaders and Mr Clinton.

While grudgingly acknowledging some achievements, Mr Clinton's critics in Arkansas find plenty to complain about. "He has been a tax-

and-spend governor who believes in intervention," says Mr Charles Venus, a Little Rock economic consultant with a free market bent.

"Within six months or a year" of entering the White House, a President Clinton would be pressing for a national value-added tax to pay for social reforms, he warns. The figures, however, hardly suggest that Mr Clinton has created a Leviathan in Arkansas: the ratio of state and local taxes to personal incomes is still the fifth-lowest in the nation.

Ms Meredith Oakley, a political columnist for the conservative Arkansas Democrat-Gazette, is even more scathing, "I'd rate him only average as a chief executive. It's not his vision that I have problems with, it's his ability to translate it into something worthwhile. Millions of Americans are going to be disappointed."

Mr Brummett of the Arkansas Times, while better disposed towards Mr Clinton, echoes her theme. "The bottom line is that he could have got a lot more done if he had pushed harder. He has a tendency to compromise quickly. He is obsessed with trying to please

ritics cite two instances where Mr Clinton has fallen short. The governor has repeatedly relied on increases in sales taxes which are "regressive" - in the sense that they inevitably absorb a larger proportion of the incomes of the poor than the rich. The excuse was that this was unavoidable because a three-quarters majority of the legislature is needed to pass an increase in income taxes. Mr Brummett and others, however, say Mr Clinton had the authority to insist on a fairer solution; he could at least have won exemptions for commodities such as food.

The environment is a second example. "He went for jobs, jobs, jobs when he could have been truer to his instincts," says one critic. Mr Clinton has been widely attacked for standing back while big companies, such as poultry producers, badly polluted Arkansas's rivers.

No governor who has served as long as Mr Clinton can avoid mistakes or expect to be free of controversy. But what general conclusions for a Clinton presidency can be drawn from his Arkansas record? His belief in education as a

vehicle for economic and social advance is hard to question. If elected, he would be certain to use the power of the presidency to promote this cause. Perhaps more surprising, he has just as solid a record in promoting business; he differs with many conservatives only in instinctively rejecting a laissez-faire approach. Rightly or wrongly, he is likely to regard his Arkansas record as evidence that active industrial policies can indeed "grow manufacturing jobs".

The biggest doubt lies over his toughness: will he have the determination to overcome the formidable interest group pressure blocking reform in Washington? One reason for optimism is Mr Clinton's remarkable ability to bridge social and economic gaps: it is striking, regions of Arkenses while also attracting enthusiastic support from the state's elite business leaders. If Mr Clinton wins this election, the White House will be occupied by a pragmatic moderate with a talent for building diverse coalitions. After the ideological infighting of the past decade this could prove a recipe for constructive change.

# Search for security

Richard Waters on last-ditch efforts to reach an agreement on capital adequacy in the securities markets

markets in recent weeks should give pause for thought to anyone who has deposited money in a bank.

True, most banks have made a small killing trading in the foreign exchange markets, at the expense of central banks (and taxpayers) across Europe. But how well protected are they against the shocks that can buffet currency or equity marketai

Not well enough, according to many banking and securities regulators. It is timely, therefore, that this weekend will witness the latest attempt to forge an international agreement on the minimum levels of capital needed by all banks, as well as securities houses, which Operate in securities markets.

At its annual meeting in London. losco - the International Organisation of Securities Commissions, a grouping of securities regulators from more than 50 countries - will try to reach agreement on a capital adequacy regime which has already been under discussion for more than three years.

Banking regulators, under the umbrella of their own international club, the Basie committee on banking supervision, have virtually concluded their own deliberations in parallel talks. But given the way the issue has been stalled for much of this year, a final resolution may still be some way off.

The planned international agreement is not the first of its type. Banks' credit risks will be subjected to common capital adequacy rules from the start of next year, when the so-called "Basle accord" comes into force. This requires banks to hold capital equal to 8 per cent of

their assets. That, however, only catches part of each bank's exposures, Apart from the risk of loans going bad, banks also face possible losses from movements in interest rates, cur-

he lurches in financial rencies and equity markets - the sort of market movements that can wipe out the value of a securities portfolio or leave foreign exchange traders nursing big losses.

Also, underwriting or trading in shares creates risks which are very different to those on loans. This is because the value of equities rises and falls on expectations of a company's future profits, movements which usually have no bearing on whether a company is going to repay a loan when it falls due. These risks have risen sharply as

banks have moved more aggressively into the securities business - in part, ironically, prompted by the higher capital costs imposed by the Basle accord on traditional banking business. Many bank regulators already have their own rules

Such an international regime has already been under discussion for more than three years

governing these exposures, but there is no internationally agreed approach to such capital require-

One man has been largely responsible for holding up agreement this year. Mr Richard Breeden, chairman of the US's Securities and Exchange Commission, is also chairman of Iosco's important technical committee. According to several people who have been involved in the discussions, it is his concerns which account for the delay. Mr Breeden's objection concerns

the amount of capital that securities companies must set aside to cover their risks on equities. At the start of this year, banking and securities regulators - Mr Breeden among them - agreed broadly on a 2 per cent requirement to cover the

"specific" risk in shares (as distinct from the general risk of markets as a whole falling). Since then, though, the SEC has vacillated, pushing earlier this summer for a 4 per cent minimum capital level.

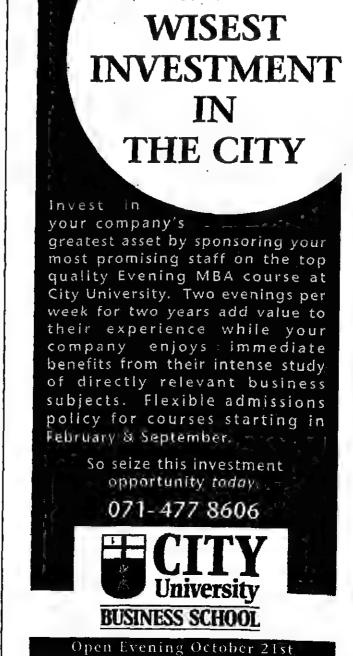
Securities companies claim such levels are unnecessary, given the sophistication of modern hedging techniques that limit the risks of holding securities. They would make the cost of doing business in the securities markets more

Any compromise that left the US with a 4 per cent rule and the rest of the world with 2 per cent would damage the US's position as a centre for international securities business, and could even drive trading in US securities off-shore. If losco can't reach agreement,

then it may have wrecked its chances of becoming a credible international regulatory body for good. The Basle committee has made it clear that it will release its own proposals for consultation soon, with or without the agreement of Iosco.

The organisation, created in the 1970s by the SEC to act initially as a pan-American agency, has never achieved the same international credibility as the Basle committee. Securities regulators in Angio-Saxon countries such as the US and UK spend much of their time looking nervously over their shoulders at their banking counterparts, concerned that the gradual domination of the securities industry by banks will make their job

Taking the lead in the development of international capital adequacy rules has been losco's main chance of establishing itself on the financial map. If it fails to grasp this opportunity, then its hopes of acting as a leading force in the development of financial regulation around the world will come to



THE

### Joe Rogaly

# View from down under



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the government's strategy. It is stark, and simple it can be summed up in one work. survival. Mr John Major

and his colleagues will do whatever is necessary to restore their authority, taking each day as it comes, defining the medium-term as the week after next and the long term as Christmas. The illusions of grandeur, the aspirations to making Britain the best in Europe at this or that, are in mothballs. We are in the hands of a prime minister who, as the little boy would feel obliged to point out, is adorned by fewer clothes than Madonna.

Nothing is settled. The excitements of the past week have got us precisely nowhere. Ten days ago there was a pol-icy for the coal mines, and a strategy of sorts for energy. Today neither exists, and no one can say what will come in their stead. Forty days ago there was an economic strategy - to bear down on inflation by staying within the exchange rate mechanism. Today there is confusion: the announcements made so far constitute not so much a U-turn as going round in circles. There is still a European strategy - to ratify the Maas-tricht treaty. It is Mr Major's last wisp of apparel. It is not at all certain that it will be in place for much longer.

The plan to close 30 coal mines was first threatened, then derailed, by a parliamentary coalition between the Labour party, the Liberal Democrats, and a Churchill-led faction of the Conservative party. The government's retreat has subsequently been played out before our eyes, Last Friday evening there was talk of buy-ing off the rebellion with a compensatory fund for retraining redundant miners. Nothing so chesp was on offer. On Monday the president of the Board of Trade, Mr Michael Heseltine, bid higher. There would, be said, be a moratorium on the closure of 20 of the threatened pits, pending investigations by his department. It looked as though the closure policy was not being withdrawn - it was merely to be phased in. That was a precipitous climb-down, but it was nevertheless insuffi-

On Tuesday the government upped the ante: the 10 pits apparently doomed by Mon-day's statement would be kept in order during the 90-day statutory review period, in case any could be reprieved. As to the other 20 pits, and energy policy in general, there would be two full reviews, one by the president himself and one by a parliamentary select committee. Under pressure, Mr Humbletine piled on hostages to the government's fortune. The economics of imported coal, and gas-fired generation, would be re-examined; in the end even Rising backbench influence and policy retreats hold out little prospect of firm government



nuclear policy was put up for review. If the government is true to this week's promises it might even re-examine the electricity privatisation which produced the commanding duopoly that is so patently able to dominate the market. Theoretically, that too could now be changed.

In consequence, taxpayers could find themselves maintaining, by subsidy, a larger coal industry than is justified by market demand. To save the parliamentary day, Mr Hesel-tease goaded the Labour opposition into behaving like a gang of drunken schoolboys. thought possible, started to make economic policy pro-nouncements on television. He stressed growth on one news bulletin and forgot to mention inflation on another. Treasury officials must have found it relaxing to hear the prime minister's rapidly changing aspirations explained to them as they sat in the comfort of their own homes, watching the flickering

I do not wish to be unfair. The economic question of the moment is whether we are on the brink of a global depresacting alone can do much

If the government caves in to the NUM, why not the nurses? If the nurses, why not disgruntled householders?

The retreat from the counterinflation strategy has been even more dramatic. Only a formight ago the prime minister spoke in Brighton as if the pursuit of low inflation was still the overriding objective. That lasted about a week. Under heavy political fire, interest rates fell by a full point last Friday. This Tuesday Mr Major, taking the concept of "open government" more seriously than previously

That united the Tories. Hum- about that. Mr Major is painbled Mr Heseltine may have fully aware of this. I am cerbeen, but in the practice of tain that what he wants is suspure politics he is still one of tained non-inflationary growth, the few outstanding profession- as he intimated in answers to als in the administration. parliamentary questions yesterday. Contrary to the mutterings in public bars and around City luncheon tables, he is not foolish. He is a politician of greater personal resilience than is generally acknowledged. His problem is that he is running out of political capital. He can no longer feel certain, as he did until September 16th, that with a full term in office ahead of him he could afford

to play a long game, battering inflation down towards 2 per

ledge that the recovery would come in time for the next election.

Worse, he has now lost both the affection of much of the electorate and his authority over much of his party. In such circumstances the prime minis-ter's only political option is to speak stirringly of growth. "It is our intention to pursue a strategy that will bring recovery, with it growth, with it jobs and with it prosperity," he said in the house yesterday. "It is essential that that moves right to the centre of thinking in each and every aspect of Gov-ernment policy..." As to inflation, he is merely keeping his fingers crossed.
What will happen next will

be dictated by events. Take, for example, public spending cuts, which conventional wisdom says are needed to offset the inflationary effect of reductions in interest rates. If the cuts are serious, public sector pay increases must be held to two per cent or less. The Royal College of Nursing is at least as adept at playing on public sympathy as the National Union of Mineworkers. If the government caves in to the NUM, why not the nurses? If the nurses, why not disgrun-tled householders saddled with the new council tax? We are back to the old days, when proponents of every vested interest have good reason to try

This prognostication of continuing political impotence can be taken too far. Anti-Maastricht plotters are forgetting that the Labour party under pinned the government's defeat on the coal closure plan. Labour is more likely to abstain than to vote against a Maastricht ratification bill. It will nevertheless be a close run thing, with the prize going to the side with the greatest parliamentary stamina.

The opposition is not about to help the government by vot-ing to close off filibusters by Tory Europhobes who seek to talk the bill to death. Yet Mr Major must win, for if the bill is defeated, his own hold on office will become extremely tenuous. Within the Conservative party, a vote for Mass-tricht is becoming a vote for Major, and vice-versa. Heads will be counted when a debate

on the principle of the matter is held on November tth. The most likely outcome is still a victory for the bill, and for Mr Major. On that assumption, we can take it that the prime minister will survive, battered but still in office, for long enough to be floated back to safety by an economic upturn - one day. That is the good news. The other half is that, politics being what they are, by-elections are likely to wear down the Conservatives' majority of 21. As his term lengthens, Mr Major will become more, not less, in thrall to the whims of his backbenchers. If firm government is what you are after, it is not a comforting prospect.

### LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Building as a road to recovery

From Mr A J Goodina. Sir, We employ more than 1,500 people in the electronics industry in the Rhondda and Aberdare valleys of south Wales and, to say the least, things are difficult. Fortunately, 30 per cent of our product is exported directly to EC countries and without that we would have been in more than extreme difficulties.

We, along with most indus-trialists in the UK small and large, are under more pressure then ever before. I wish to suggest a simple remedy that would start the economy back on the road to recovery and create world-wide confidence. • The quickest way to create jobs and confidence is to get the house building sector mov-

• Mortgage interest relief should be increased from £30,000 to £75,000 for a period of three to five years, subject to regular review; at the same time, mortgage tax relief should be increased from 25 per cent to 50 per cent; Building houses is the quickest way of creating male jobs in all sectors of the com-

munity – and no one can deny that there is an urgent need for more houses. This scheme should really be self-financing because the cost of tax relief to first time buyers will be more than offset by the reduction in the benefits currently being paid to unemployed construc tion workers. A J Gooding,

Gooding Group, 27 Park Place, Cardiff CF1 3BA

### Amortising goodwill

From Mr Michael Birkin. Sir, Profesor Arnold's excellent article on accounting for goodwill ("A new approach to valuation of the intangible", October 15) will, I believe, be broadly welcomed by industry, except in one regard — the requirements that "any goodwill capitalised should be amortised against profit over its useful economia life". In fact, the Institute of Char-

tered Accountants in England and Wales report provides, I believe, for the value of certain assets such as brands to be reviewed periodically and does not require amortisation if it can be shown that there has been no decline in value, Conversely, if the economic life of the asset is indeterminate and there is no identifiable decline in value, the amortisation period can be infinite. Michael Birkin, group chief executive

Interbrand Group, 40 Long Acre, Covent Garden London WC2E 9JT

### Prosperity must be earned, and interest rates used realistically

From Mr Kenneth Wade. Sir, Your various correspondents who have put forward proposals for reform of the UK economy have, with respect, missed the fundamental point: economic conditions are by and large the result of individ-ual decisions not government

decisions. National prosperity is simply the sum of the prosperity of that nation's citizens. Our earning ability, as an individual, is determined by our skill, knowledge, and moti-vation. If most of us, as individuals, can honestly say that we are as productive, pound for pound or dollar for dollar, as our opposite number in France, Germany, Japan,

then our long-term prosperity as a person or as a nation is The fundamental, long-term problem with the UK economy is that, taken as a whole, our aspirations as consumers outstrip our earning capacity as producers when compared with the citizens of many other lead-

Taiwan or the US, or wherever,

ing economies. Government may temporarily change the relative costs of home-produced and foreign goods, or the benefits of borrowing rather than lending, but no short-term measure will transform us into a nation of highly-skilled, highly-motivated, high-earning (and I do mean earning) people. Similarly, trade unions or industry pressure-groups may all too easily be tempted to try to stem the tide of change rather than accept and plan for a different and more difficult

However, the nature of the problem and the time-scale for recovery demand far greater levels of maturity and honesty than are usually credited by the electorate to politicians or politicians to the electorate. Gaze firmly fixed on the next election (or party conference) the politician pretends to have all the answers, thus conve-niently relieving the rest of us of responsibility for the inevi-

table failure of palliatives.

The truth is that if we (yes, all of us) do not have the commitment and the strategy to improve our economic capacity relative to that of our trading partners, our decline will continue inexorably, the associated pain alleviated only briefly by those periodic bouts of inflationary suphoria to which we, in all probability, are yet again condemned.
Kenneth R Wade, Eccleston Hall

Lydiate Lane, Eccleston, Chorley, Lancashire PH7 6LY

Sir, In an otherwise commendable editorial "A New pol-icy framework" (October 22) Douglas, Isle of Man

ing reluctance to view the efficacy of interest rate changes

with consistency or realism.

What the experience of the period from late-1988 to mid-1990 illustrated clearly was that interest rate changes have a very slow impact upon inflation. Yet you speak of raising interest rates should wage inflation cease its decline.

Again, it is stated that rate increases could be needed within the new strategy should sterling collapse. But would not an absence of credibility, initially at least, in the new strategy neutralise the effectiveness of such manoeuvres?

I do not believe in any case that under the general strategy as espoused the problem would necessarily be one of need to raise interest rates. Rather that the resultant improvement in the British economy would lead to a strong appreciation of sterling against the currencies of the (declining) European countries by 1993, bringing with it the conflict of whether to use base rates to control domestic inflationary pressures, or to prevent any further increase in the exchange rate, the former requiring (arguably) higher interest rates, the latter rate reduc-

S Carse

### The broader arguments against means testing

From Ms Fron Bermett.
Sir, John Willman ("Means to a public spending end",
October 19) concludes that with pressure on public expenditure now growing, criticism of universal benefits is likely to become increasingly difficult to resist," and cites in particular child benefit and retirement pensions as candidates for the means test.

In the course of his article, however, he puts several cogent arguments against fur-ther means-testing – including its manifest failure to deliver benefits to all who need them and its negative impact on incentives to work and to save.

debate, of course.

Right-wingers, for example, have become increasingly concarned about the growing intrusion of the state into peo-ple's private lives which the spread of means-testing has already brought about. Means-testing child benefit and/or pensions would hit precisely

those households on modest means whom Labour was concerned about when putting forward its own pre-election tax proposals. And means-tested benefits, in the context of a society which puts such a pre-mium on individual economic success, are too often seen as a

But this does not exhaust the | badge of failure, both by their recipients and by those who fund them. If resources are tight, there

are many forms of public spending - or foregone tax revenue - which would repay close examination before we get to "universal" benefits. A society which used its social security system merely to relieve poverty once it had struck would have a distressingly narrow view of "welfare". Fran Bennett,

director, Child Poverty Action Group, ath Floor. 1-5 Bath Street London ECIV 9PY

### House prices still too high

From Jonathan Lewis.

low," Mr Riley does not go far enough. In 1979, before Lady Thatcher's first general election victory, a typical mortgage of under £20,000 was well within the £25,000 ceiling for mortgage interest tax relief. With higher basic rates of income tax in those far-off days, the interest on a typical mortgage received a 33 per cent tax subsidy. In 1992, only 60 per cent of a typical £50,000 mortgage is eligible for tax

relief at a rate of 25 per cent. Sir, While I agree with Barry
Riley (The Long View, October
17) that "house prices are not cent, I contend that the changed tax regime means that the house price:earnings ratio needs to fall to somewhere in the range 2.5-3.0 to be comparable to the historic average of 3.0-3.5.

House prices are still too high, by a factor of about 20 per cent. Jonathan Lewis 86 Stade Road, Portishead, Bristol B820 9BB

### Nobody was sacked at BT

From Mr Colin Browne. tion to pit closures, Joe Rogaly asserts: "I do not recall any march of the gentry of Chaltenham over the sacking of BT employees...

For the record, BT's big downsizing programme has been carried through on a voluntary basis, without sackings. Colin Browne. director of corporate relations.

81 Newgate Street

London ECIA 7AJ

# *Observer*

### One job too many?

"Don't ask me where I'll find the time," says David James, one of Britain's best-known company doctors, who now wants to add membership of the governing council of Lloyd's of London to his heavy caseload.

James already works 80 hours a week in his role as chairman of Lep Group, Eagle Trust and Davies & Newman. He has been a Name at the insurance market for ten years and currently trades £850,000 on the market He says that he "cottoned on"

to the problems of the spiral reinsurance syndicates - which account for half of Lloyd's last reported loss of £2.06bn, and believes that many of the Names facing heavy losses were "totally ignorant of what they were getting

Tate and Lyle boss Neil Shaw. who is also chairman of the Association of Lloyd's members, says that he is impressed by James and his "no-nonsense grasp" of the issues now facing the insurance market. Hence the ALM is taking the unusual step of backing James for the one vacancy for an external member in this year's elections.

at business

Idals ions

starting in

However, James already has more than enough to worry about without trying to advise Lloyd's on its problems. If British Airways does come to the rescue of Dan-Air, perhaps he may have more time available. But it won't have done his reputation much good.

### Haute cuisine

Olympics in Frankfurt, two

■ When it comes to the cooking of food, UBS Phillips and Drew has won wide admiration with its executive dining rooms in London. But its parent, Union Bank of Switzerland, has gone one better. At the quadrennial Chefs'

Zurich-based UBS chefs were in the Swiss national team which won four gold medals, one silver and a bronze, finishing second behind

UBS, otherwise a rather austere institution, makes no apology for such epicurean indulgence. Indeed it prides itself on providing good food for all its staff. "We think it helps to keep them happy." a spokesman purrs.

### Crossed off

■ So he was after all - awarded the military cross. Peter Phillips, joint liquidator for the personal estate of Robert Maxwell, divulges that he has himself set eyes on the thing thereby silencing those unkind souls who had been inclined to doubt the late tycoon's claims regarding the official recognition accorded his war efforts. Along with other posses

from the Oxford home, Headington Hill Hali – such as a single bottle of Chateau Mouton Rothschild 1945 the cross will be sold at a public auction by Sotheby's on December 14. A portion of the proceeds from the sale will go to Maxwell's widow, Elizabeth. "But if she wants the cross she'll have to bid for it." Phillips explains,

### Mint Kendall

■ Yesterday's ships-for-pizzas deal between PepsiCo and the Ukraine, bears all the hallmarks of 71-year-old Donald Kendall, one of the grand old men of US barter trade with the eastern bloc.

Kendall, who stepped down as Pepsi chairman six years ago, still remembers with pride Soviet prime minister Nikita Khruschev holding a bottle of Pepsi while engaging in his famous "kitchen debate" with US vice-president Richard Nixon in 1959. The incident marked the start of a long relationship between Pepsi and the Soviet Union.



He has known Nikolay Kulinich, head of Ukraine's state foodscoffs committee, for 20 years, while shipping magnate Per Arneberg, who will sell the Ukrainian-ma vessels, is a neighbour in Greenwich, Connecticut,

### Stitch in time... ■ Whitehall's home office, scarcely

known for its generosity with information on anything whatsoever, seems peculiarly anxious that the FT should not be left in the dark. One correspondent alone has been sent no fewer than 13 press releases reminding him that Britain's clocks are to be put back an hour at 2am on Sunday.

Swann talk ■ Amid all the fuss over the relationship between BBC chairman Marmaduke Hussey and Sir Michael Checkland, the BBC director general, it is worth recalling the

advice of a former BBC chairman, the late Lord Swann.

Lord Swann, who died a couple of years ago, said that the director general should drive while the chairman be left to read the map. Many feel that the problem with Hussey is not his age but the fact that he has been doing too much driving and not enough

not enough thought has gone into making the key appointments to the corporation at a particularly sensitive time in its affairs. Pamela Taylor, the new director of corporate affairs, is an able recruit, but John Tusa steps down as managing director of the World Service at the end of the year and there is still no word yet on his

One of the side-effects is that

The powers that be at the BBC are thought to be keen to see a woman in the world service job which helps explain why the names of Jenny Abramsky, editor of BBC radio's news and current affairs, and Patricia Hodeson, head of the planning and policy unit, are frequently mentioned. However, one other name being canvassed is that of Cheung Man-Yee, director of programmes at Radio and TV Hong Kong. She also happens to be chairing a Commonwealth Broadcasting Association conference in Botswana at the

Perhaps Sir Michael Checkland has gone to check her out?

### Tax Dodge ■ As usual it takes the Belgians

to get things in proportion. In all the fuse surrounding Madonna's book Sex - should it be banned, should it be bought the Belgian customs and excise service is debating whether or not it should be classified as

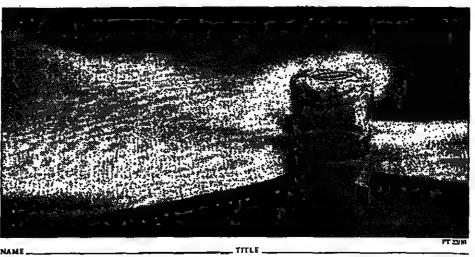
pornography. If it is, it will still go on sale but at a higher rate of value added tax.

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# FINANCIAL TIMES

Friday October 23 1992



Survey shows all key economic indicators fell sharply in last quarter

# British business sees recession getting deeper

By Peter Norman and ıma Tucker in Londor

BRITISH business suffered a "deeply disturbing" slide into a second leg of recession last month and no quick turnround is likely, British Chambers of Commerce said yesterday.

Presenting a grim survey of more than 8,200 companies employing 1.3m people, Mr Christopher Stewart Smith, the organisation's president, said business confidence was "seriously undermined" and all UK regions were suffering either a slowdown or decline in output.

All the main economic indicators - sales and orders, employment, investment and confidence - fell back sharply in the third quarter, reversing a steady improvement in the UK economy over the previous 12 months.

Mr Stewart Smith warned that the outlook for employment was particularly grim. Fewer than one in five companies were operating at full capacity last month and a big majority of large manufacturing and service companies planned to shed labour in the current quarter.

Underlining the gloomy outlook, Ford the motor manufac-turer, said yesterday it would extend short-time working at Dagenham, its biggest British factory, by switching to a 31/4 day week because of continued weak

Mr Stewart Smith said: "Overall, we have seen a worsening of the external economic environexport markets, interest and economic and political instabil-ity. These are not the conditions

He called on the government to restore business confidence through infrastructure investment, deregulation and export promotion. But he warned against a "dash for growth".

Stimulating consumer demand in the short term should not be the first priority, he said. Further cuts in interest rates from the current 8 per cent level were not necessary and could have a counterproductive effect on the value of sterling, pushing up import prices. The government should business confidence, he said.

The need for an improved UK export performance was high-lighted yesterday by news that Britain recorded its third successive visible trade deficit of more than £1bn (\$1.61bn) last month.

The deficit narrowed slightly compared with August but the Central Statistical Office warned the impact of higher import prices following sterling's devaluation had yet to have its full impact. Even so, import prices rose by almost 1 per cent, the sharpest monthly increase for two years.

Economists warned that Britain's trade position was likely to deteriorate over the months ahead as higher import prices pushed the current account deficit wider.

A 2 per cent drop in the value of exports last month was outimports which left the visible



Warned against a dash for growth: chancellor of the exchequer Norman Lamont (left) with agriculture minister John Gummer

trade deficit at 21.06bn compared with £1.15bn in August. The Treasury blamed the drop in exports on sluggish world economic conditions.

The CSO said the trade picture had barely changed over the three months to September 30. The visible trade deficit grew slightly to £3:34bn in the third

quarter from £3.19bn in the second quarter. The current account deficit, which reflects trade in services and certain transfer payments as well as trade in goods, increased to £3.04bn from

Recession's second dip, Page 14

THE LEX COLUMN

# Trading losses

Trade policy developments rarely have much immediate impact on financial markets. Their long-run implications for economic growth are considerable, however, which is why the setback in the Uruguay Round is such dismal news. The \$100bn annual boost to world trade arising from a successful round would, after all, constitute a 8 per cent increase: a welcome antidote to economic slowdown. Doubtless the insults will flow freely if the breakdown turns out to be irreparable. The US is far from blameless. But the European Community's determination to toe the French line has been still more destructive, even when viewed from the narrow perspective of its own

While the US is at least set to enjoy the benefits of the North American free trade area and fast growth in the Pacific rim, the EC is struggling to cope with Maastricht uncertainty, and the economic ravages of tight German money. The combination of a stronger dollar and possible US economic recovery after next month's election has created export opportunities which might offset some of the domestic worry. The US takes some 17 per cent of EC exports to third countries, still a considerable share even though it has fallen from 21 per cent five years ago. But chances of export-led recovery in Europe would be jeopardised if the

Uruguay Round collapsed.
Indeed, there is every chance that
the US will turn up the heat in the
transatlantic oilseeds dispute by imposing trade sanctions. Washington's hit list is heavily slewed towards products from Ireland, the home of the EC's farm commissioner, and France, which it views as the main culprit. Insofar as this involves wine and spirits, though, the penalty would partly be paid elsewhere, for example by Guinness through its LVMH con-nection and Allied-Lyons which controis Courvolater.

### Albert Fisher

In retrospect, it is easy to see how the Albert Fisher magic worked. A company with a plausible line about European food integration and economies of scale issues highly priced paper to buy lowly rated fruit trading businesses. It also takes the precau-tion of deferring part of the purchase price through earn-out contracts. The result is electrifying earnings growth until the deferred cash payments come home to roost. And sadly, the business does not yield the growth or synergies

FT-SE Index: 2658.1 (+12.4)



required to feed investors' heady expectations. Hence the company's sliding rating relative to the market

over the past five years.

Now the bubble has well and truly burst, the company will have a hard task generating the organic growth to replace acquisitions. The new chairman, Mr Stephen Walls, promises to tidy up and look for ways to increase value for shareholders. Even if he were to juggle assets with other food companies, the reconstituted sum seems unlikely to be worth more than the current parts. And it is difficult to place a high valuation on what looks more and more like a commodity trading company. Earthquakes, riots and hurricanes cut US profits last year, while near-perfect growing conditions elsewhere slashed European earnings. Besides, the company's trading problems do not begin and end with freak conditions in 1992. Over-competition in fresh produce, partly caused by renewed South African exports, will keep downward pressure on world fruit prices. Meanwhile the last drop of net cash will drain out of the busi-

### Crédit Lyonnais/BfG

ness this year on capital expenditure

and earn-out payments. The worst may be over, but shareholders have little to look forward to.

French companies so far have been more predatory than their neighbours when it comes to preparing for the single market. But the Napoleonic ambitions of Crédit Lyonnais are something special. Germany has been the big hole in the French bank's expanding European network, which is why it comes as little surprise to

learn that negotiations are in hand to purchase a controlling stake in BfG.

The whole saga is delightfully continental. The so far unconsummated deal would appear to have been fixed earlier in the year as a condition of French insurer AGF's successful campaign to consolidate its grip on Aachener und Münchener Beteiligung AMB has a 50 per cent stake in BfG. Everyone is allowed to emerge with credit - not least AMB which should exit cleanly if not profitably from a costly diversification. There is even the familiar prospect of minority shareholders getting a raw deal if AGF seeks to turn influence into control by acquiring Fondiaria's allegedly loose

Crédit Lyonnais' move will presum ably reinforce fears that the French bank is overstretching itself. But the insurance implications are perhaps more intriguing. For the moment AGF's German strategy seems to be more successful than that of its domestic rival UAP, which has not yet managed to wrest control of Colonia from Groupe Victoire. But the reality remains that two of Germany's top three insurers are effectively in French hands. It is easy to carp that the problems of unification may prolong the underwriting downturn in Germany until 1994 at least. But in Paris they might well retort that the race has been won before the official starting gun for a barrier-free Europe has even been fired.

### Bank supervision

The Bank of England will have less excuse for dithering in the event of another BCCI now that it is to acquire the power to deny licences to banks whose structure is unduly complex or secret. Even without that power it could have acted sooner, as is manifestly clear from yesterday's Bingham report. Had it done so, depositors might have suffered smaller losses, but it would be wrong to suppose that the outcry would have been any less

The danger - amid all the undoubtedly justified recrimination - is that the public will conclude that perfect supervision can create a world where bank deposits are always free of risk. A deposit market which differentiates risk through pricing is a useful discipline on bank managements to whom the funds are entrusted. It only works, though, if depositors heed the message in the price, especially large ones like

October 1992

San San

# Bush talks of 'road map' for Bank of restoring links with Vietnam

PRESIDENT George Bush said yesterday he had a "road map" for normalising relations with Vietnam and "significant progress" to that end had recently been made. But he questioned a published report that his goal was to achieve this by Inauguration Day in January.

In a TV interview he said it was "a major breakthrough" that officials in Hanoi last weekend showed a visiting US delegation 4,000 pictures and other documents relating to Americans held prisoner of war or missing in action during the Vietnam war.

But he added that "I need to know exactly how major" the breakthrough was. There would be no full normalisation of relations, including an end to the 17year US trade embargo on Vietnam, "until I can say in total clear conscience" to the families of POWs and MIAs there had been a full accounting of the fate

of their relatives. Mr Bush is to be briefed in the White House today by the US delegation, led by retired general John Vessey and Republican Senator John McCain, who spent 1967-73 as a prisoner of the Vietnamese.

Mr McCain said he recognised pictures of himself taken as he was fished from a lake near Hanoi after his aircraft was shot down. He added that he had seen no proof of live Americans still in Vietnam, an assertion that contradicts claims made at Congressional hearings this year that some are still being held. The Los Angeles Times, quot-ing mostly Asian diplomatic

sources in Washington, reported yesterday that the US "road map" involved a series of steps, some of which, including allowing group travel by Americans to Vietnam and the restoration of telephone links, have already been taken.

Among the next moves would be to permit US companies to sign contracts in Vietnam and

full accounting of missing Americans, this could be followed by the ending of the embargo and, after a democratically elected government is installed in Cambodia, by the restoration of

full diplomatic relations. In the course of this process Vistnam would be allowed to borrow from the World Bank and the International Monetary Fund, thus moving forward its infrastructural reforms. Japan and France are among nations pushing the US to end its block on such credit. US commercial interests are also concerned they might lose out in competition for new business in Vietnam.

Mr Bush confirmed this approach by saying: "I'd like to see full relations... and see that nation become democratic and to fit into Asia." But he went on: "We're not there yet." If Mr Bush loses the November 3 election, he would still be free to pursue this course before a new president

# **England** censured

Continued from Page 1

committee has called Mr Leigh-Pemberton to give evidence next

Rejecting calls for extra compensation to BCCI depositors, in the UK, Mr Lamont said the existing depositor protection scheme had already paid out 250m (\$81m) to about 9,000 people and the total could reach £85m. He said the US experience had shown the dangers of 100 per cent compensation schemes.

"It is very important that peo-ple should take a view about banks with which they deposit money," Mr Lamont added.

The Bingham report's criticism of Abu Dhabi stems from an incident in the spring of 1990, when Abu Dhabi's royal family was told by Mr Swaleh Naqvi, then BCCI's chief executive, that he had conspired in the misappropri-ation of \$2.2bn of the royal family's funds from a BCCI offshoot.

However, Price Waterhouse and the Bank did not learn of this misuse of the royal family's money for nine months. Lord Bingham says: "There was no reson for not passing on the effect" of what Mr Naqvi had

Price Waterhouse was said to have missed a number of opportunities in early 1990 to give the Bank of England a detailed a picture of the huge BCCI fraud.

Nonetheless Lord Bingham's strongest criticism was reserved for the Bank of England. He said it should have investigated two separate allegations of wrongdoing at BCCI in early 1988 and was negligent in not investigating separate allegations made in November 1983.

The Bank was also wrong not to get more involved in attempts to rescue BCCI from collapse in 1990, and wrong in early 1991 to focus on the financial implications of reports it was receiving than the implication that there was serious fraud at the bank.

Not only did Bank officials fail to understand the implications of what they were told by Price Waterhouse in 1991, but they also were wrong in not communicating all they knew to the Bank's governor and the Board of Banking Supervision.

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# Amato wins crucial vote over public sector restructuring

By Robert Graham in Rome and David Buchan in Paris

THE Amato government's efforts to curb italy's huge public sector deficit received an important boost yesterday when parliament approved a law endorsing a fundamental restructuring of pensions, the health service, local government and the civil service. Inefficiencies and waste in these four areas have been a principal factor in fuelling the public sector deficit, equivalent to over 10.5 per cent of gross domestic product and nearly tri-ple the EC average. The reforms are expected to generate a third of the extra L93,000bn (\$69.6bn)

cumulative effect thereafter. The breakthrough in parliament was accompanied by welcome external support for the government's reform policies from the Organisation for Eco-

World

needed in the 1993 budget, with a

nomic Co-operation and Development in Paris. The OECD took the unusual step of releasing parts of its annual report on Italy six weeks early, at the government's request.

The report concludes that "the stakes for Italy [in resolving its fiscal crisis) are currently higher that at any period since the sec-ond world war". Mr Philippe Huet, chairman of the OECD committee, said the report warned Italians they had "no alternative, whatever government is in power in Rome", but to follow the kinds of policies being put forward by Mr Amato. It predicted 1 per cent growth

next year. Against the background of this parliamentary vote, and with the lira holding reasonably steady around 880 to the D-Mark, senior government officials were predicting a lowering of the discount

through parliament under special procedures, having been first proin the details.

accountable basis.

confidence to speed the measure through. It is taking similar action to win approval for the rest of the 1993 measures, hoping in this way that L66,000bn of extra revenue and spending cuts will be approved within the next

posed in July. Deputies have approved the broad outlines; the executive now has 90 days to fill The structural reforms will

shake up the welfare state and put local and public administration on to a more managerial and On pensions, the government was obliged to resort to a vote of

three weeks. Pensions will come into line with the EC norm, with the retirement age being gradually raised for men from 60 to 65 and from 55 to 60 for women.

rate from 15 per cent. The

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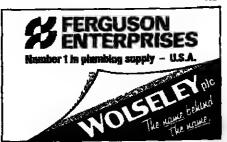
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**FINANCIAL TIMES** 

# COMPANIES & MARKETS

**OTHE FINANCIAL TIMES LIMITED 1992** 

Friday October 23 1992



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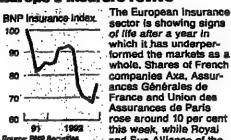
### **GKN** expands in US to cope with demand

GKN, the UK car parts, engineering and industrial services group, is to expand its US car parts manufacturing activities. It is planning to increase its capacity for making constant velocity joints and driveshafts, the company's main driveline products, to meet an expected 60 per cent increase in sales during the next three years. Page 28

### **O&Y** cancels debt meeting

Olympia & York, the troubled Canadian property developer, has cancelled a meeting it had called to discuss a new debt-restructuring plan with lenders. There are signs that negotiations between O&Y and its creditors will soon come to a head, Page 25

### Europe's insurers revive



sector is showing signs of life after a year in which it has underper-formed the markets as a whole, Shares of French companies Axa, Assur-ances Générales de France and Union des Assurances de Paris rose around 10 per cent 91 1992 this week, while Royal Source BNP Securities and Sun Alliance of the UK and Sweden's Skandia were also up sharply. Back Page

### Angio American gold up 10%

Anglo American, the world's largest gold producer, lifted attributable profits at its gold operations by 10.3 per cent in the September quarter. Mr Clem Sunter, chairman of the gold and uranium division, attributed the improved performance to "good production results and some servy nedging", Page 26

### Drop of cheer for maize farmers



cheer up grain farmers who are unhappy about tumbling prices. President George Bush, in an effort to retrieve the farm vote, has relaxed regulations to allow maize-derived alcohol to be added to a cleaner petrol mix. The move has angered environmentalists. Page 36

### Market Statistics

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FRANKFUHT Rises	(DM)			Rises			
Altana Ind	555	+	15	formubergott	575	+	25
Colonia Knon Pl	460	+	20	Matra	198.9	+	20.1
Fails Continental AG	194	_	7	Felia Cred Lyon (CI)	432	_	20
BCB Deutsche		_	165	Hachetia	104.6		
Leifheit		_	15		518		
Rosenthal	232		10	Schreider			
NEW YORK (				TOKYO (Yes	1142	_	10.7
Rises Amer T & T	41 %	+	70	Rices	- 5100		
Convex Com	71/9	+	34	inabata Josep Twisting	1370 297	+	200 33
Palite BankAmerica	4112	_	212				108
Gen Physic	51	_			620	+	71
Salomon Inc	341	_	3.7	Uni. Charm	1010	+	130
Sears Roebuck PARES (FFr)	41 %	-	38	Faills Tsukishima Kikai	1510	-	130
New York pric	es at 1	230	L				
LONDON (Pe	nce)			MEPT:	323		15

Lower investment banking revenues, and losses at Phibro, the group's oil trading and refining unit, also contributed to the poor earnings report, which sparked

Willett

**Isosceles**,

Gateway

By Maggie Urry in Londor

MR BOB WILLETT has resigned

as director of Isosceles and chief

executive of Gateway, its main

trading subsidiary, in the latest

twist in the tale of the heavily

borrowed buy-out. Gateway was taken over by Isosceles in 1989 in a £2.1bn (\$3.4bn) leveraged

Isosceles said Mr Willett's

departure was a step towards combining the boards of Isosce-

les and Gateway. It appears also to be an attempt to regain con-

trol of Gateway's head office in Bristol. One insider said yester-

day: "It is not a happy ship and that is a factor which weighed

The group's banks were said not to have pressed for manage-ment changes, although Mr

Ernest Sharp, chairman of Isos-

Mr Alistair Mitchell-Innes,

chief executive of Isosceles and

chairman of Gateway, will take

Mr Bob Nellist, finance direc-tor of Isosceles, will become dep-uty chairman of Gateway.

Mr Sharp said Mr Mitchell-

Innes first task was to go to

Bristol and start a "very close

review of the organisation and

structure". There was specula-

tion Isosceles may seek to

perhaps by appointing someon with more retail experience.

Mr Mitchell-Innes, 57, was a

non-executive director of Isosce-

les, and stepped into his present

position when Mr David Smith,

the previous chief executive, left

last autumn. He was chief operating officer of the UK subsid-

jary of Nabisco Brands between

1984 and 1988. Earlier he worked

at Unflever, and at Brooke Bond.

cism over Gateway's trading per-

formance which has failed to

meet budgets since the financial

year began at the end of April. Mr Sharp said that business was

tough, but that "the figures are

not a million miles away from

the ones we gave the banks in August" when a financial restructuring was being finali-

Lenders to Isosceles, which

owes more than £1.2bn, have

been concerned by the group's ability to service its debt. A New

York-based firm which trades in

the debt of highly leveraged com-

panies, said yesterday senior lenders to Isosceles had offered

to sell at prices between 75 per

cent and 80 per cent of face

Mr Willett has a contract until

August 15, 1995 at an annual sal-

ary of £195,000 but his compensation has not yet been negoti-

Background, Page 28

Mr Willett came in for criti-

on Mr Willett's role as well.

celes, said they supported them.

with the board."

\$4% at \$33%.
The results underlined Salomon's reliance on proprietary other big securities houses.

of just \$6m, compared with the \$85m it earned a year ago and the \$375m it earned before special charges in the second quarter.

requirements on preferred stock, Salomon made a loss of nine cents a share in the third

The chief cause of the huge slump in earnings at Salomon Brothers - where net income fell from \$194m to \$51m - was the 65 per cent decline in proprietary trading revenues to \$215m. Although the firm would not say what was behind the decline, it is

end of last month, because of unexpected shifts in interest rates, Salomon was left sitting on a large paper loss in the complex fixed-income securities positions the firm holds for its own account. Mr John Keefe, an independent securities analyst in New York, said: "I suspect it's a very large pool of capital elabo-rately invested in bonds around

It is still possible, however, that Salomon could recoup the paper losses incurred during the

Focus on Big Blue

Personal computer history

1991 IEM leunches its PC to lukewan

1983 IBM dominates world PC merkets

1987 IBM launches new generation 🐍

1992 Market share falls below 20%.

1992 IBM announces split off of its PC

Compaq 9 6.5% SNI

ZDS/Groupe Bull 110%

crazy bunch," Mr Santelli recalls,

became known, brought the PS/1

home computer to market in 18 months and although its first

product flopped, the group set

important precedents for the

small-team approach and went on

to develop the latest PS/1 which

is a strong seller.
"You don't need the same com-

munications processes or struc-

tures as you have in larger

groups. There are no part-time players and rank has no privi-

amounts to an heretical state-

Gone is IBM's preoccupation

with ensuring that one of its

products does not compete with another. Now "the cannibals are

king", says Mr Santelli. "If we

don't cannibalise our markets, our competitors will do it for us."

ment from an IBM executive.

The "blue-grass" team, as it

ICL/Nokia 2.7%

3.7%

3.0%

Oliveth .....

Voble-

Commodore

Toshiba.

PS/2 personal computers.

IBM announces IPCI, wholly. . .

owned subsidiary marketing PC

IBM 1 2 147% Tandon 225% IBM

4.1%

division as a separate operation. Personal Computer Company

Western Europe US 1801 figures 1801 figures

4.9% Howlett Package 1.8% Package Bell-

4.1% Others\* 2.48.9% Tandy Grid

2.3% Compac

NOR

AST.

preneurial culture it is attempt-

ing to adopt is already native to

many competitors. The "small" brand teems it has formed still

speer huge compared with the

lean and mean companies whose

prices they must match - and

was well-timed. It comes as PC

sales are booming. IBM PCC may

also benefit from a strong trend

made by little-known manufac-

With the launch of its Value-

point product range, IBM PCC

has laid all its cards on the table.

Customer response to these prod-

ucts will be a key to fourth-quar-

ter performance of the world's

largest computer company - and

is foreign to most PC makers. Competitors in the US say IBM PC has not affected their sales. None the less, IBM PCC's birth

the bureaucracy it has thrown off

8.690

3,0%

with a 30% share. . \*

IBSOORES.

the world."

### discusses firm's favour over the next six to post of 12 months. Salomon also suffered from a

decline in investment banking revenues, which fell 18 per cent to \$119m, and a large increase in group compensation and employee-related expenses, which rose sharply during the quarter to \$370m. Phibro, meanwhile, reported a \$34m pre-tax loss because of narrow refining spreads, poor world demand for energy products and flat oil trad-

chairman By Martin Dickson in New York

> GENERAL Motors appeared yesterday to be preparing to oust its chairman, Mr Robert Stempel, as the company's top outside director admitted that the board was discussing the future leader-ship of the troubled carmaker.

GM board

GM's non-executive directors are believed to be unhappy at the slow pace of the restructuring taking place under Mr Stempel. His removal would send a message of the urgency of change and could mark a more radical restructuring.
Mr John Smale, the non-execu-

tive director who heads the executive committee of the GM board, yesterday issued a statement in response to mounting press speculation that Mr Stem-pel would be asked to step down. He said the board had taken no action about any management changes. However he added that "the question of executive leadership is a primary concern to the board of directors of any company and GM is no excep-tion. The GM board of directors continues to carefully reflect upon the wisest course for assuring the most effective leadership

for the corporation." Significantly, the statement included no explicit words of support for Mr Stempel. It contrasted sharply with previous denials from GM spokesmen of

The board is thought to be undecided over who might best succeed Mr Stempel. One possihility is Mr Smale, the 63-yearold former chairman of Procter coup by non-executive directors who were frustrated at the slow pace of change at GM, which clipped Mr Stempel's powers by removing him as head of the executive committee.

The non-executives also replaced Mr Stempel's right hand man, Mr Lloyd Reuss, as presi-dent and head of the troubled North American auto operations, with Mr John Smith, previously head of international operations.

Mr Stempel was admitted to a week suffering from high blood pressure. He quickly returned to work, but directors might use the illness as a pretext for his resignation. The next scheduled meeting of the board is in New York on November 3.

GM is expected next week to report third quarter losses of up to \$850m due to the inefficiency of its North American car

### Salomon net income falls to \$6m heavy selling of Salomon stock. After paying out dividend

SHARES in Salomon plunged yesterday after the group announced a dramatic decline in third-quarter earnings that was primarily due to a huge drop in trading profits at its Wall Street securities subsidiary Salomon

By midday the shares were down

trading business and its vulnerability to market and interest rate volatility, and stood in contrast to the strong performance of Salomon reported net income for the July-to-September period

believed to have been related to fluctuations in US interest rates

# Big Blue decides small is beautiful

Louise Kehoe explains a revolution in culture and operations at the world's biggest computer company

tation as the world's best-run company, much hangs on the performance of one man: Mr Robert Corrigan.

Mr Corrigan, 52, with 30 years at Big Blue under his belt, is president of the seven-week-old IBM Personal Computer Company (IBM PCC) and he must reverse the big drop in PC sales, a prime cause of IBM's poor third-quarter results; and ploneer the group's newly decentralised management style, as a "federation of free-standing businesse

"What we've begun here is far more than a restructuring, we are changing the culture of IBM, and changing it very quickly," Mr John Akers, IBM chairman, recently told employees. "Performance has already replaced conformance; entrepreneurship is quickly overtaking decision-bycommittee; and teamwork is supplanting hierarchy."

The PC business was an obvious place for IBM to start. Founded in 1981 by a handful of the prototype for IBM's first PC product in only three months, the PC operation has always retained some of its rebal style.

Far from resisting change, employees of IBM PCC have wel-comed the restructuring as an opportunity for the PC unit to "return to its roots" and throw off the Big Blue blanket that many feel has reduced its com-

The PC business also repre-sented one of IBM's most preseing problems, as the dismal thirdquarter results have confirmed. IBM has been losing market share to lower-priced PCs.

IBM PCC "is a slimmed-down company with a more efficient management system where decisions can be made and implemented more quickly", says Mr Corrigan. "It is an organisation with control over all elements of cost and expense and, most importantly, a company that brings together in one organisation all the skills necessary to create and deliver products to

our customers." The [PC] industry is moving to shorter and shorter product development cycles," explains Mr James Cannavino, IBM vice-president and general manager of personal systems.

"Today, with the average industry cycle at six to eight months the boundaries between development and manufacturing

If IBM is to recover its repu- and distribution must disappear." The restructured IBM PCC will have total worldwide responsibility for product development, manufacturing and merchandis-ing, promotion and distribution.

The new company's costs have been significantly reduced. It begins life with about 10,000 employees, down from the 15,000 who focused on IBM's PC products a year ago. It has also thrown off the yoke of corporate overhead charges for administration, research and development. "Now, if we need some

research activity we pay for what we need, and only what we need, at a fair market value," says Mr Ed Rogers, chief financial officer of the new company. The same applies to components purchases. Mr Rogers can also set or

change prices for IBM PCs. "A year ago, if we wanted to change a price, marketing would first make a request to the manufacturing and development people. then it would go to the North America management level ... and sometimes months." Now that decisions are made without reference to committees, "it takes us just a day or two".

To inject entrepreneurial spirit into the new organisation, IBM PCC has formed "brand teams" focused on different segments of the PC market, ranging from consumers to corporate buyers.

"Large is no longer fashionable at IBM," says Mr Tony Santelli, who heads development of PS/1 products. The prowess of IBM executives used to be measured by the size of their organisations. Now the feeling is that anybody people, but only the superstars can do it with 100."

t is a measure of the cultural changes underway within IBM that members of Mr Santelli's PS/1 group have become almost folk heroes. Three years ago they were given the task of developing a "home computer". They took a non-conformist approach and set up shop in a disused warehouse in Lexington, Kentucky. "We recruited [IBM] people

who had the zeal to enter a great adventure, but they had to be willing to take a big demotion, to work in a windowless warehouse with no guarantees of success We picked up battle-scarred veterans and bushytails who didn't know any better. It was a totally

# Albert Fisher declines to £52m in 'traumatic year'

By Andrew Bolger in London

A FALL in pre-tax profits from £89m to £52.1m (\$84.9m) com-pleted what was described as a "traumatic year" for Albert Fisher, the UK-based food processing and distribution group. Mr Stephen Walls, who recently became chairman, said a review of the group had discovered no "black hole" in the balance sheet. However, trading suffered from depressed economic

conditions and a glut of fresh produce in the second half. Mr Walls took over in July from Mr Tony Millar, who built the group by acquisition into a stock market star of the 1980s. Mr Millar stepped down shortly after a profits warning caused the shares to fall to 41p, compared with the previous year's peak of 133p. Yesterday the shares closed 'Ap lower at 41 Mp.

shareholders had been given a rough ride and he was taking an unsentimental look at the whole group. The priority was to focus on organic growth, rather than acquisitions, although further infill purchases were not ruled

Group turnover grew marginally from £1.1bn to £1.18bn in the year to August 3L Pre-tax profits were cut by an exceptional charge of £10.01m - compared with a credit of £2m last time. The exceptional charge comprised £6m of restructuring costs in Europe and the US, and a £2.5m writedown in the value of certain assets. The remaining £1.5m of redundancy costs includes Mr Millar's pay-off, to be detailed in the annual report.

An extraordinary debit of

£10.27m covered losses from the disposal of Holco, a Dutch mush-

Mr Walls said he was aware room and asparagus bottling plant, and other mushroom-related activities. Mr Walls said that, having

cleaned out the balance sheet, he did not anticipate further exceptional or extraordinary charges in the current year. The group's net cash at the year-end fell from £70m to £30m.

Earnings per share fell from 10.02p to 5.6p. The final dividend of 1.9p (up from 2p) maintained the total at 3.75p, even though dividend cover fell to 1.5 times. This was said to reflect the board's confidence about the future and the group's strong cash position. Mr Walls said: "The actions

currently under way should generate better performance than the levels seen in the second half of 1992."

### Yet for all of its enthusiasm, a strong indicator of how success-IBM PCC faces enormous chalful IBM will be in restructuring lenges. The hard-driving entreits worldwide operations. Are you going to make



environment in a foreign country like France, Germany, The Netherlands, Spain, Italy or Poland? Answers to these questions are provided at Acquisitions Monthly's annual conference on



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Acquisitions

# Cheap steel imports push **Usinor Sacilor into loss**

By William Dawkins in Paris

USINOR SACILOR, the world's second largest steelmaker, yesterday announced a sharp swing to a FFrs360m (\$70.5) net loss in the first half of the year, which it blamed on weak demand and a fall in prices, worsened by "massive" cheap imports from eastern and central Europe.

The French state-owned group complained that the European Community market was being swamped by imported steel at prices "incompatible with the rules of fair competition".

To make matters worse, the devaluations of the British, Spanish and Italian currencies forced Usinor Sacilor to slash its margins in those markets to compete against the lower

prices offered by local produc- in an attempt to adjust. ers. The group said net losses in the current half were set to be "very distinctly" worse than in the first six months.

The loss, which followed a FFr3.1bn deficit in 1991, the first for four years, compares with a FFr975m profit in the first six months of last year. Interim sales fell by 6.5 per cent to FFr48.11bn from FFr51.44bn. Operating profits dwindled to FFr144m from

Flat products, like steel sheet for the motor industry, were profitable, as were engineering steels and stainless products. But there were losses in long products, like beams and wire for the construction industry. Usinor Sacilor was running down stocks and cutting back on working capital

The company said the outlook was gloomy. Demand had fallen sharply in the current half, driving prices down.

Like several other European steelmakers, the group has cut production in line with the fall in demand. This has centred on Sollac, the flat products unit, which is to trim output by 20 per cent over the final quarter, compared to the same period of

Usinor Sacilor is in the forefront of attempts by Eurofer, the EC steel industry grouping, to obtain European Commission help for "improved functioning of the internal and external market". Among others, the company wants more help from the commission in attacking the recent rise in US steel import duties.

# DAF defers preference dividend

Motor Industry Correspondent

DAF, the Dutch commercial vehicle maker in which British Aerospace has a 16 per cent stake, is deferring payment of a dividend in 1992 on its convertible cumulative preference

The move announced yesterday, caused a sharp drop in the heavily loss-making group's share price which hit an all-time low, with the ordinary shares falling 14.8 per cent to Fl 11.5 from Fl 13.5, while the preference share price dropped 18 per cent to Fl 12. Daf said yesterday that the

at nine months

yesterday said its pre-tax oper-

ating profit fell 8.4 per cent to SFrl.5ibn (\$1.12bn) in the first nine months of the year

against the same period last

year, AP-DJ reports from Zurich. The result excluded

extraordinary gains.

without providing figures.

that it was "not in the interests of the company to make a dividend payment at present in view of today's circum-stances". The dividend was due to be paid on November 1. The company raised Fl 250m

(\$132m) through an issue of convertible preference shares in September last year to bolster its battered balance sheet. The preference shares are

four instalments from June 1, Daf is in its third year of

p recession in the commercial vehicle industry in the UK, its most important market. It cut its net loss significantly in the first half of the year, however, to Fl 97.4m from Fl 179.1m in the corre-

sponding period a year ago. Daf is still holding talks on forming a "strategic alliance" Mercedes-Benz, the world's leading truck maker, including the possibility of the German group taking an equity stake, while at the same time it is seeking additional loan funding of Fl 210m in credits backed by the Dutch and Belgian governments.

The nutrition business, which includes Ovaltine

spite of difficult market condichemicals increased sales 2 per cent from SFr949m to currencies there was a 1 per cent decline. Seeds increused 9

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9,833 10,057

5,351 4,827 5,520

55,550

(1,119)

54,431

### **Currency** movements boost sales at Sandoz

By Paul Abrahams

SANDOZ, the Swiss chemicals and pharmaceuticals group, reported a 9 per cent increase in sales to SFr11bn (\$8bn) for the first nine months to September 30. The result benefitted from favourable currency

The sales increase was satisfactory given the recessionary pressures, the turbulence of the European monetary system and the dollar's weakness,

the company said. The group expects an increase in profits for the first nine months because of innovative products and strict cost

Mr Raymond Breu, group treasurer, said staff levels would continue to fall at the Basel headquarters. Hundreds of jobs have already been cut in the chemicals divi-

The pharmaceuticals and natrition divisions' manufacturing operations in Europe were being rationalised, said Mr Breu. A plant was being built in Ireland which favourable tax regime. Some European nutrition plants could also be shut, he

All divisions improved their revenues. The largest, pharma-ceuticals, increased sales 10 per cent from SFr4.69bn to SFr5.17bn. The group said the growth of its new drugs Lamsil, an anti-fungal, Sandostatin, a cancer treatment, and Lomir, a blood pressure medicine, had been particularly gratifying.

Wasa crispbread, increased sales by 20 per cent from SFr1.12bn to SFr1.35bn.

The chemicals division increased sales 5 per cent from SFr1.78bn to SFr1.87bn in tions, said the company. Agro-SFr970m, although in local per cent from SFr801m to SFr876m.

# Esim creditors to give plan verdict,

FOREIGN bank creditors to Efim, the Italian state holding company put into liquidation in August, will today give a preliminary judgment on the government's plan to repay all the debts of the group and its wholly-owned subsidiaries.

Though welcomed in principle, bankers have expressed caution ahead of details of the government's proposals. Though some had hoped to find fuller information in the decree published earlier this week, it shed little light on how creditors will be treated.

"In principle, it's a good

thing," said Mr Guido Rosa, the chairman of the foreign banks' association in Italy. "But there are so many things yet to be defined that all options are open."

Bankers want to know how much of Efim's debts the government intends to repay in cash. They would also like to know how the remainder, probably in the form of bonds, will be paid. An earlier proposal to offer bank creditors lira and Ecu bonds at interest rates well below market rates aroused protests.

We want to know what sort of bonds the government will issue, the interest rates and

"And many lenders are concerned about the treatment of loans to subsidiaries of Efim, like the Agusta helicopters group, which are not 100 per cent owned by the parent company."

Bankers will be able to discuss the matter at a November 3 meeting with Mr Alberto Predieri, the special administrator running Kfm.

Further information could emerge around mid-month, when the government is expected to disclose how the group will be restructured, while the treasury itself may also issue further technical details on

29 per cent from \$201.9m to

\$261m in the first three quar-

ters of the year. This has

fuelled an increase in earnings

per share from \$79.9 to \$90.6

over the same period.

first six months of 1992.

The number of passengers

using its airports rose by 5.1

per cent overall compared with

1990, the year before the Gulf

War. However, this reflects a

sharp increase of 9.7 per

cent in international passenger

traffic and a decline of

2 per cent in the domestic

Paris is one of the few Euro-

pean capital cities to have

experienced an increase in

Aéroports de Paris saw

turnover rise by 17.2 per cent

from FFr2.37bn to FFr2.78bn in

the interim period while oper-

ating profits shot up by 50 per

cent from FFr330.8m to

international tourism this year, partly because of the opening of the EuroDianeyland

theme park in April.

Aéroports de Paris more

than doubles first-half net

maturities," said one banker. the treatment of creditors. The government has already revealed preliminary plans to break up Efim's industrial activities. Siv, its big glass making subsidiary, is to be leading glass producers.

pon C despite

auctioned. The company could interest a number of Europe's Efim's aerospace and defence businesses, concentrated in Agusta and Oto Melara respectively, will be transferred to the IRI state holding company

on a fiduciary basis, pending an eventual sale. The two companies, whose debts will be assumed by the government are likely to come under the wing of Finmeccanica.

Norwegian

# Dassault tumbles 43% at midway

DASSAULT Aviation, the French fighter aircraft and business jet group, suffered a sharp fall in profits during the first half of this year.

The company reported a fall in net profits of 43 per cent from FFr193.8m to the first his months of 1991 to FFr111.1m (\$21.7m) in the same period of 1992 on sales which rose by 4.1 per cent to FFr6.48bn.

Dassault has sustained a sharp contraction in turnover since 1990, when it made sales

SCA earnings

slump by 96%

By Christopher Brown-Humes

SCA, Sweden's second larges

forestry group, experienced a sharp slump in profits in the

first eight months as adverse

market conditions continued to

hamper the performance of its

traditional forest industry

Earnings after financial

items fell 96 per cent to

SKr62m (\$11m) from SKr1.54hn

a year earlier, as sales slid to SKr21.1bn from SKr22.2bn.

Restructuring inflated earn-

ings in the first eight months

Mr Sverker Martin-Löf, SCA

chief executive, said prices for

aawn timber, pulp, linerboard

and paper were "exceptionally

low". The impact was exacer-bated by Finland's November

1991 markka devaluation.

of 1991 by SKr501m.

products.

of FFr16.7bn in the full financial year. Its turnover fell to FFr14.35bn last year and, according to the company, should rise to around FFr15hn

Mr Serge Dassault, chairman, recently announced that the group had secured orders with a value equivalent to three years' revenue. Dassault yesterday confirmed that the orders received in the first half of the year were worth

By Alloe Rewethorn

half of the year.

War.

However, the company said that it did not expect the flow

AEROPORTS de Paris, which

runs the Charles de Ganile and

Orly airports, has recovered

from the disruption caused by

the Gulf War and more than

doubled net profits in the first

During the first half of

last year the Paris airports,

like those in other capitals.

were badly hit by the

dramatic decline in air travel

for the duration of the

However, the market has

since recovered and, despite

the economic slowdown, which

has had a strong effect

on business travel, Aéroports

de Paris managed to increase

net profits by 138 per cent to FFr215.1m (\$42m) in the

shipowner same pace in the second half. Dassault has invested heavily turns in in two long term projects the Rafale aircraft designed for sharp slide naval and ground attack and the Falcon 2000 business jet. Rhone-Poulenc Rorer, the By Karen Fossii in Oslo pharmaceuticals subsidiary of LEIF HOEGH, one of Norway's the Rhône-Poulenc chemicals group, saw net profits rise by

biggest shipowners, suffered a slide in nine-month profits in NKr135m (\$22m) from NKr454m in the same period last year. The result stemmed from a weak dollar and poor markets for tankers and dry bulk carriers.

The performance was far below average analysts' forecasts of a profit of around NKr200m, but the group said it was satisfactory in light of prevailing market conditions.

Freight income in the first nine months of this year fell by NKr125m to NKr1.58bn as operating expenses rose by NKr86m to NKr362m. Last year's com-parative figure for profits included a NKr154m gain on the sales of ships but no gains were registered during this

Lelf Hoegh forecast operating profit for the year to reach NKr300m, substantially down from NErestin in 1991.

• Vard, the Norwegian cruise-ship and ferry owner, saw losses for nine months fall to NKr8.6m (\$1.4m) from NKr62.6m last year, helped mainly by growth in ferry traf-fic and a decline in operating expenses. Group operating revenne remained steady at NKr4.113bn compared with NRr4.114bn last year.

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# supposed to pay a cumulative dividend of 10.5 per cent per year and must be converted into Daf ordinary shares in

Talks continue on sale of SBC drops 8.4% BfG stake to French bank SWISS BANK Corporation

TALKS over the sale of a majority stake in BfG Bank, Germany's sixth biggest bank, to Crédit Lyonnais, one of France's biggest banks, have been adjourned until next week after a day of "constructive" negotiations in Frankfurt yesterday, writes David Waller

Despite the lower dollar, third-quarter operating income in Frankfort. rose 5.2 per cent over the same period in 1991, the bank said, Aachener und Münchener Betelligungs (AMB), Ger-

for the same period in 1991, a 12.6% increase.

OF 1992

(in millions of French France)

Grocery Products - Pasta

flust time, the sales of:

Italaquae in Italy (Mineral Water)

Datry Products Grocery Products - Pasta

TOTAL GROUP

Biscuits Mineral Water

Dairy Products

Mineral Walin

hura Group sales

TOTAL GROUP

A short statement from

**INCREASE IN GROUP** 

**CONSOLIDATED SALES FOR** 

16,237

9,319 9,542

5,436 3,348 5,448

49,330

(1,020)

5.3% 3.3% 3.0% 1.4% 3.4% 1.7%

3.5%

THE FIRST NINE MONTHS

The BSN Group recorded consolidated sales of French France 54.4 bil-

Consolidated sales for the first nine months of 1992 include, for the

On a comparable consolidated structure and assuming consistent

France Plats Culsines in France and Pycasa in Spain (Grocery Products Pasta)
 W & R Jacob in Ireland (Biscuits)

The sales of Danone S.A. in Spain (Dairy Products) have been included in consolidated sales since July 1st, 1991.

exchange rates, the increase in consolidated sales by Division is as follows:

lion for the first nine months of 1992 compared with French Francs 48.3 billion

The breakdown of consolidated sales by Division is as follows:

# many's second biggest insur-

ance company and owner of a majority stake in BfG, said last night that Mr Jean-Yves Haberer, chairman of Crédit Lyonnais, would meet again with Mr Wolfgang Kaske, AMB chief executive, next week, and with Mr Hana Matthofer, head of the BGAG German trades union holding company which is BiG's other shareholder.

### **3i GROUP PLC** £75,000,000

FOR THE THREE MONTH PERIOD 21ST OCTOBER, 1992 TO 21ST JANUARY, 1991

FLOATING RATE NOTES 1994

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 7.8125 per cent per amount and that the interest payable on the relevant interest payment da 21st January, 1993 against Compon No. 38 will be £984.59 from Notes of £50,000 nominal

S.G.WARBURG & CO. LTD.

and £98.46 from Notes of £5,000 nominal

(Agent Bank)

### SUNKYONG INDUSTRIES LIMITED US \$ 50,000,000

ble at the option of Notsholders in April 1996 and April 1997 and at the option of the laster on any interest payment date falling in or after April 1996.)

In accordance with the provisions of the Notes, notice is hereby given as

U.S. \$400,000,000

National Westminster

Finance B.V.
in The Netherlands with limit

**Guaranteed Floating Rate Capital Notes 2005** 

In accordance with the provisions of the Notes, notice is hereby

given that for the six months interest Period from October 23. 1992 to April 23, 1993 the Notes will carry an Interest Rate of 3.6875% per annum. The interest psyable on the relevant interest

- Interest period: October 21st, 1992 to January 21st, 1993
- Interest rate: 3.875% per am

# FLOATING RATE NOTES DUE 1998

Interest payment date: January 21st, 1993

- Coupon athount: US\$2,475.69 per Note of US\$250,000

# 

FRANCE'S LEADING FOOD AND BEVERAGE GROUP



Christiania Bank og Kreditkasse (Incorporated in the Kingdom of Normay with limited liability)

Floating Rate Subordinated Notes Due October 1997 ofice is hereby given that the Rate of Interest has been fixed at 3.875% and that the interest payable on the relevant Interest Paya

October 23, 1992, Landon By: Chibank, N.A. (Issuer Services), Agent Bank CITIBAN(

Up to £180,000,000 Hafnia Holdings (UK) Limited

For the period from October 21, 1992 to January 21, 1983 the Notes will carry an interest rate of 8.14531% per annum with

Agent Bank:
Banque Paribas Luxembourg
Société Anonyme

MELLON BANK CORPORATION DS \$200,000,000 PLOATING RATE NOTES DUE 1994 Notice is hereby given that for the interest period from 21 October 1992 to 21 January 1993 the Notes will energy an interest rate of

CHEMICALBANK is Agent Bu

Currency Fax - FREE 2 week trial cosk Anne Whilby irèm Chart Analysis tild 🚊 = - --7 Swallow Street, Lendon WIR 7HD, UK -Fax. 071-439 4966 exchange rate specialists for over 16 years

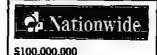
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**FINANCIAL TIMES** 

CANON INC YEN 30.000.000.000 FLOATING RATE NOTES DUE interest Rate 4.075% p.s. Interest Period from 23rd Octob 1992 to 25th January 1993 terest Psyable per Yeu 1,000,000 Notes: Yea 10,640 By Fuji Bank (Lux) S.A. AGENT DANK



Floating rate notes due 1998 (Issued by Anglia Building

Notice is hereby given that the notes will bear interest at 7.8125% per annum from 21 October 1992 to 21 January 1993. Interest payable on 21 fanuary 1993 will amount to \$98.46 per \$5,000 note and \$4,922.95 per \$250,000 note. Nationwide Building Society

Agent: Morgan Guaranty

Trust Company

**JPMorgan** 

23rd October, 1992

By: Citibank, N.A. (Issuer Services)

BERKELEY FUTURES LIMITE 15 PARK ROAD, REGENTS PARK. LONDON, NW1 6XN, ENGLAND TEL: 071-224 8489 FAX: 071-224 8275

NOTICE

to the holders of outstanding

US\$70,000,000

31/4 per cent. Convertible Bonds Due 2006

(the "Bonds" and the "Company" respectively) NOTICE IS HEREBY GIVEN to the holders of the Bonds that, as a result of the issue by the Company 2,640,200 common stock of the Company

of the issue by the Company 2,540,200 common stock of the Company described in the Notice given to the holders of the Bonds on 21st February, 1992. The existing Conversion Price per share of preferred stock of the Company has, pursuant to the provisions of the Trust Deed constituting the Bonds, been adjusted from W18,941 to W18,919 with effect from 5th June, 1992.

GOLDSTAR CO., LTD.



CAL Futures Ltd 162 Queen . London EC4Y 4BS Tel: 071-329 3030

Fax: 071-329 3918

CITIBANCO

U.S.\$100,000,000 Date April 23, 1993 against Coupon No. 15 in respect of US\$10,000 nominal of the Notes will be US\$195.90 and in respect of US\$250,000 nominal of the Notes will be US\$4,897.57.

Floating Rats Notes due 2000 £65,000,000 of which are being issued as the Initial Tranche

be January 21, 1993.

payment date, April 23, 1993 against Coupon No. 16 will be U.S. \$186.42 By: The Chase Manhattan Bank, N.A. London, Agent Bank October 23, 1992

### INTERNATIONAL COMPANIES AND FINANCE

# Dow Chemical falls 35% despite advance in sales

By Karen Zagor in New York

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The president of the pr

Norwegia

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By Karen Foreige

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THE depressed state of the US chemicals industry was reflected in the third-quarter results of Dow Chemical, the second biggest US chemicals company, which suffered a 35 per cent decline in net income in spite of a 6 per cent improvement in sales.

Net income for the quarter was \$145m. or 53 cents a share, on sales of \$4.75bn, against earnings of \$223m, or 82 cents, on sales of \$4.5bn last year. Although the earnings were

near the bottom of expecta-tions, Dow added \$% to \$55% in mid-session NYSE trading yesterday. Its operating income

improved 9 per cent to \$446m in the quarter, but net income was hurt by increased financial

was first synthetesed markets.

The industry's continuing
woes were underscored by Mr
Enrique Falla, executive

Enrique Falla, executive

Enrique Falla, executive

gew o per cent to \$1,000m from
\$1.82bn.

The company said its revenue figures do not include
Fischer Controls, which was

vice-president, who said: "The combination of a sluggish recovery in the US economy, a severe slowdown in Europe and weak industry fundamentals globally have denied us the pricing flexibility to restore profit margins in basic chemi-cals and plastics."

Dow, which had hoped to return to earnings growth during the second half of this year, now expects a delay in regaining its earnings momen-

Similarly Monsanto, the Missouri-based chemicals company, saw third-quarter net income drop in spite of higher

Monsanto's net income tumbled 53.4 per cent to \$62m, or 51 cents a share, from \$116m. or 91 cents, last year, while sales grew 3 per cent to \$1,88bn from

accounted for in discontinued operations.

Operating income from the chemicals business fell to \$43m in the quarter from \$77m. although sales rose to \$923m îrom \$395m.

The company's Searle pharmaceuticals business had a lacklustre performance, with operating income of \$39m against \$38m last year on sales which rose to \$405m from

Income from the NutraSweet

artificial sweetener business fell to \$31m from \$44m. Occidental Petroleum, the energy group, saw third-quarter net income tumble to \$61m. or 20 cents, from \$171m, or 56 cents, a year earlier. Sales were flat at \$2.3bn.

The latest quarter included a one-time loss of \$8m, or 3 cents a share. while last year's results included one-time gains

of \$75m, or 25 cents a share.

The quarterly loss at the airline subsidiary also narrowed, to \$58.3m, on revenues of \$1.6bn, from \$74m, on reve-

Its operating loss stood at \$53m a year earlier.

stood at 65.4 per cent, up from 60.7 per cent last year. For the first nine months,

the group suffered a net loss of \$203.3m, or \$5.16, against one of \$306.9m, or \$7.40. There were fewer shares outstanding in the 1991 period. Revenues rose to \$5.1bn from \$4.8bn. The airline subsidiary had a

metals and fertiliser producer, returned to the black in the net deficit of \$191.1m in the first nine months of 1992 on revenues of \$4.7bn. This compares with a deficit of \$284m. on revenues of \$4.5bn last C\$10.1m (US\$8.1m), or 12 cents a share, before extraordinary

INGERSOLL-RAND, the US industrial and construction equipment manufacturer. reported third-quarter earnings up from \$34.7m. or 38 cents a share, to \$35.9m, or 35 cents. The per-share figures reflect a two-for-one stock split in June.

to \$904m.

segment fell slightly in the third quarter because of the unstable European economy and resulting price pres-

man and chief executive, sald incoming orders for the third quarter were \$891m, up 8 per cent from the 1991 third-quarter total of \$820m.

# First loss for Sears, Roebuck

By Laurie Morse in Chicago

and insurance group, yesterday reported its first quarterly loss in its 106-year history. Claims related to Hurricanas

SEARS, Roebuck, the US retail

Andrew and Iniki hattered its Allstate unit and charges related to settlement of a lawsuit dented income in its huge Merchandising Group.

A previously-reported after-

tax charge of \$1.2bn at Alistate contributed to a loss of \$883.7m, or \$2.25 per common share for Sears in the thirdquarter. That compares with a 1991 third-quarter gain of \$229.2m or 67 cents.

Allstate suffered a thirdquarter loss of \$840.2m, compared with earnings of \$158.2m

CSX scores

19% gain in

third quarter

Ву Катип Zидог

last year, after taking the charge to cover hurricane-related claims, Allstate's revenues rose slightly, to \$4.07bn, compared with \$4.96bn last

The group's results included a \$20.5m third-quarter write-off of Sears' investment in Phar-Mor, a discount drug store in

bankruptcy reorganisation. For the first nine months Sears suffered a consolidated net loss of \$166.1m, or 51 cents, compared with net income of \$765.8m, or \$2.23, last time. Sales in the third quarter were \$14.49bn, up 1.3 per cent from \$14.3bn last year.

The Merchandising Group, the retailing heart of the company, reported a third-quarter loss of \$36.4m, compared with income of \$54.4m last year. It lost about \$80m in revenues and took a \$27m after-tax charge after settling a case involving customer overcharges at Sears' car service stores. Its sales edged up to \$7.71bn from \$7.66bn in 1991.

The Dean Witter Financial Services Group income rose 24.1 per cent in the quarter, to \$114.3m, up from \$92.1m in 1991. Sales were \$1.3bn, from \$1.25bn last year.

Sear's Coldwell Banker real estate group had third-quarter income of \$20.2m, up from \$5.5m last time. Sears said the gain primarily reflected the timing of property sales at Homart Development, Coldwell Banker sales were up 1.8 per cent to \$455.8m, from 447.9m.

# ITT down 36% in period

By Karen Zagor

CSX, the US transportation company, unveiled a 19 per cent advance in third-quarter net earnings to \$128m, or \$1.25 a share, from \$108m, or \$1.07, nacy items.

Operating revenue was essentially unchanged at a share from the sale of ITT's \$2.21bn, while operating 30 per cent stake in Alcatel,

The company attributed the improvement to operating effi-ciencies and reductions in the long-term cost base of its transportation units. Operating Income at CSX's

rail business rose 14 per cent to \$182m

### Canadian forest group slides By Robert Gibbens

CANADIAN Pacific Forest Products suffered a loss of C\$57.9m (US\$47.76m), or C\$1.10 a share, in the third quarter, despite improvements in some markets. This compares with a loss of C\$55.2m, or C\$1.26, a year ear-

Sales fell to C\$466m, against C\$507m, mainly because of usset disposals.

The nine-month loss was C\$188.5m, or C\$3.69 a share, against a deficit of C\$165.5m. or C\$3.76 a share, on sales of C\$1.36bn, against C\$1.5bn.

# Extraordinary items push

FTT, the US conglomerate, yesterday unveiled a 36.5 per cent drop in third-quarter net income, reflecting a balance sheet cluttered with extraordi-

The figures included an after-tax gain of \$622m, or \$4.71 a share from the sale of ITT's income advanced 9 per cent to the French telecommunicalargely offset by charges of \$582m, or \$4.41, to cover losses at its Hartford insurance

> unit. Catastrophe losses from hurricanes Andrew and Iniki reduced earnings by a further \$95m, or 72 cents. Including these items, ITT recorded net income of \$113m, or 60 cents, compared with \$178m, or \$1.30, a year earlier.

Sales were \$5.5bn against

ITT had warned investors about its extraordinary items in the quarter and had announced its catastrophe losses from the hurricanes. Shares in FTT eased only \$1/4 to \$64% at mid-day yesterday in light trading.

Operating income improved at five of ITT's nine leading businesses. Earnings from ITT's automotive business rose to \$26m from \$14m. Its forest products services business saw operating income grow to \$35m from \$22m. ITT Sheraton hotels had sarnings of \$13m, against \$4m. Earnings from ITT's finance arm grew to \$51m from \$23m while company's communications and information services saw income advance to \$58m from

# Noranda reduces shortfall

NORANDA Forest, Canada's biggest pulp and paper group, reduced losses sharply in the third quarter, despite low prices for most products except building materials.

It cut net losses to C\$17m (US\$13.7), or 16 cents a share, from C\$51m, or 48 cents a share, a year earlier. Revenues rose 10 per cent to C\$1.12bn. Operating profit before interest and depreciation was C\$33m, a turnround from losses of C\$61m. Nine-month losses were

reduced to C\$62m, or 55 cents a share, from C\$131m, or C\$1.34 a Donohue, another leading

Canadian pulp and paper group also reduced losses in the third quarter. Shipments rose significantly and, though newsprint and market pulp prices remained low, timber products were strong. Thirdquarter net losses came to C\$5.8m against C\$14.4m.

OLYMPIA & York has cancelled a key meeting with lenders to discuss a new debtrestructuring plan, amid signs that negotiations between the ailing real estate developer and

a head

O&Y took the initiative in setting up the meeting, but a

\$11% yesterday morning. Mr Seth Schoffeld, chairman in New York and chief executive who had blamed domestic fare wars for the group's weak second quarter results, said there was evidence of fares returning to

"more compensatory levels". Mr Schofield also said operating costs had fallen in the third quarter largely thanks to cost reduction programmes which came into effect this

**USAir** 

narrows

deficit to

USAir Group, the US airline in which British Airways wants

to invest \$750m for a big

minority stake, narrowed its

third-quarter net loss to

\$55.4m, or \$1.45 a share, from

a deficit of \$81.4m. or \$2.06.

The company also reduced

its operating loss in the three months, to \$35.7m from

\$45.4m. Revenues advanced to \$1.7bn from \$1.6bn. Although the results were

better than the \$1.61 a share

analysts had expected, shares

of USAir were unchanged at

\$55.4m

last year.

nues of \$1.5bn the previous

\$44.5m in the quarter against The passenger load factor

### Ingersoll-Rand earnings slightly ahead at \$35.9m

By Andrew Bexter

Operating profits, excluding a \$10m charge for the restructuring of the company's recession-hit aerospace bearings business, slipped by \$5.2m to \$57.5m. Sales rose from \$866m Net earnings for the first

nine months were \$100.8m. or 97 cents a share, up from \$95.9m, or 92 cents, on marginally higher sales of

Operating profits in the company's standard machinery

Engineered equipment profits also fell, while the bearings, locks and tools segment lifted profits, before the restructuring charge.

Mr Theodore Black, chair-

Schlumberger

### SCHLUMBERGER LIMITED THIRD QUARTER 1992 EARNINGS

New-York, New-York, October 21 - Schlumberger Limited amount today that third quarter net income was \$173 million and \$0.72 per share. Despite a weaker business environment in parts of North America, Europe, and the Far East, net income and earnings per share were only 1% lower than last year, excluding two unusual items occuring in the third quarter of 1991. Operating revenue of \$1.59 billion was up 8% over last year reflecting stronger performances at GECO-PRAKLA and Measure

For the first nine months of 1992, net income was \$508 million, up 4% over last year, after exclusion of the unusual items from the same period one year ago. On the same basis, earnings per share were \$2.11, up 3% over last year. Operating revenue of \$4.70 billion increased 4% over the same nine

Despite a 10% decline in active drilling rigs compared with one year ago, Schlomberger Oilfield Services revenue was up 1% over last year and 3% above last quarter, led by GECO-PRAKLA marine seismic activity. primarily in the North Sea. Measurement & Systems revenue was 22% ahead of last year.

According to Euan Baird, Chairman, "Uncertainties about the outcome of the American Presidential elections, the currency fluctuations in Europe, and the continuing political and financial problems in Japan all combined to crode business confidence further during the quarter. As a result, many of our customers tended to delay capital expenditure. In particular, many major oil companies, suffering from slack demand in the downstream, have temporarily backed away from some new upstream investments until nomic conditions improve. Continued recovery of the oil and gas industry worldwide awaits sustained improvement in the demand for oil." "At Schlumberger", Baird added, "we are confident about the future growth opportunities for our products and services worldwide, but remain cautious

about the next term due to current worldwide economic conditions and

# O&Y calls off meeting with lenders

its creditors will soon come to

Despite calling off the meeting which was due to take place in Toronto yesterday afternoon, O&Y still insists that it will meet the October 27 deadline for filing its latest restructuring proposals.

representative for one group of

told that the company was not yet ready to provide a preview of the plan, which covers more than half its C\$13.5bn (US\$10.9bm) debt.

Negotiations with several of the 27 creditor groups came to a halt over the past 3 to 4 weeks, but are expected to resume in earnest once O&Y unveils its revised proposals. The initial plan, presented in August, would have required

most project lenders to accept a blend of extended maturities on their loans, and tax-exempt "distress" preferred shares. Other secured and unsecured creditors would be offered an

immediate equity stake of up to 49 per cent in the parent company, Olympia & York Developments, plus convertible bonds.

Under an Ontario court order, O&Y must take a vote on any revised plan between November 20 and 30. The court protection granted last May expires on December 30. Several creditor groups are

laying the groundwork to seize rental income from O&Y buildings or the buildings themselves if negotiations founder over the next month.

Prudential Insurance, which holds a US\$155m mortgage on a 45-storey building in central

Toronto, has asked a US court to reverse last May's order granting various of O&Y's Canadian subsidiaries protection under Chapter 11 of the US bankruptcy code, as well as under the Canadian Companies

Creditors Arrangements Act. A Prudential spokesman said the insurance group is con-cerned about the "inconsistency, delay and confusion" which could result from courts in two countries having juris-

diction over O&Y. He said that if O&Y's restructuring plan turns out to be unacceptable, "we'd rather have the building now than

### AT&T turns in record income

The results were broadly in

line with expectations. Wall

Street's mean estimate of earn-

ings per share, as tracked by

the IBES information service,

The company said that NCR,

the computer company AT&T

acquired last year and merged

with its own computer

operations, had operating income of \$49m. It said the fig-

By Martin Dickson

AT&T, the US telecommunications giant, yesterday reported a 16.1 per cent rise in third-quarter operational income, despite the weakness of the US economy, helped by solid results from long-distance telecommunications and finan-

cial services. The company reported Excluding special charges, operational income totalled \$829m. Revenues were

\$16.18bn, up from \$15.63bn.

Cominco back

COMINCO, the Canadian base

third quarter, thanks to higher

zinc and copper prices and

improved costs at its amelier

Third-quarter earnings were

items, compared with a loss of

C\$28.2m, or 30 cents, a year

earlier. The figures exclude an

after-tax investment gain of

C\$41.7m, mainly from the sale

of a stake in Aberfoyle, the

Australian group,

at Trail, British Columbia.

in the black

By Bernard Simon

ures were not comparable to the subsidiary's pre-merger record quarterly net income of \$963m, or 72 cents a share, compared with a loss of \$1.79bn, or \$1.40 a share, in the same period of last year when it took \$4.2bn of charges.

(inancial results. "NCR continues to report strong orders in the US, but orders outside the US weakened as a result of the computer industry's slump worldwide," it added

was 73 cents.

AT&T's telecommunications services revenues grew \$315m. or 3.2 per cent, from \$9.8bn to \$10.2bn, as long-distance calling volumes rose about 6 per

The company's credit card unit reported its first profitable quarter since it was launched two years ago and helped produce a 35 per cent increase in financial services revenues, up from \$358m to \$485m.

Sales of products and systems saw a 1.7 per cent rise in revenues, to \$3.87bn from \$3.81bn, led by higher sales of micro-electronic components and business phone systems. For the nine months net income was \$2.81bn, or \$2.11 a

share, on revenues of \$47.4bn, compared with a loss of \$113m, or 9 cents, after charges last year on revenues of \$46.63hn.

CATERPILLAR, the US heavy equipment manufacturer, unveiled a profit of \$23m, or 23 cents per share, in the third quarter, reversing a \$37m, or 37 cents loss in the same quarter

The results were stronger than Wall Street analysts had

Sales for the quarter were \$2.68bn, up 14 per cent. Despite the third-quarter gain, Caterpillar reported a loss for the first nine months,

of \$163m, or \$1.60, compared

with a loss of \$86m, or 85 cents.

stemmed primarily from ship-ments deferred from earlier in the year when operations were hit by a strike.

sidiaries also rose as portfolio assets expanded.

the US were \$1.41bn, up 14 per cent from the third quarter last

fourth quarter results would be

"marginally profitable".

The company's sales outside

Caterpillar advance to \$23m beats forecasts

> Salss within the US rose 13 per cent in the quarter, to \$1.18bn. The sales gains

Revenues from financial sub-

Caterpillar said that its

### Tenneco warns of more losses at J.I. Case

By Martin Dickson

later".

TENNECO. the conglomerate undergoing a major restructuring, yesterday announced third-quarter net income of \$46m, compared with severe losses a year ago, but warned of continuing losses at its J.I. Case agricultural equipment subsidiary. The profits, equal to earn-

ings per share of 28 cents, compare with losses of \$693m. or \$5.69, last year when Tenneco took \$427m of after-tax restructuring charges. Revenues were up at \$3.2bn.
J.I. Case, suffering from

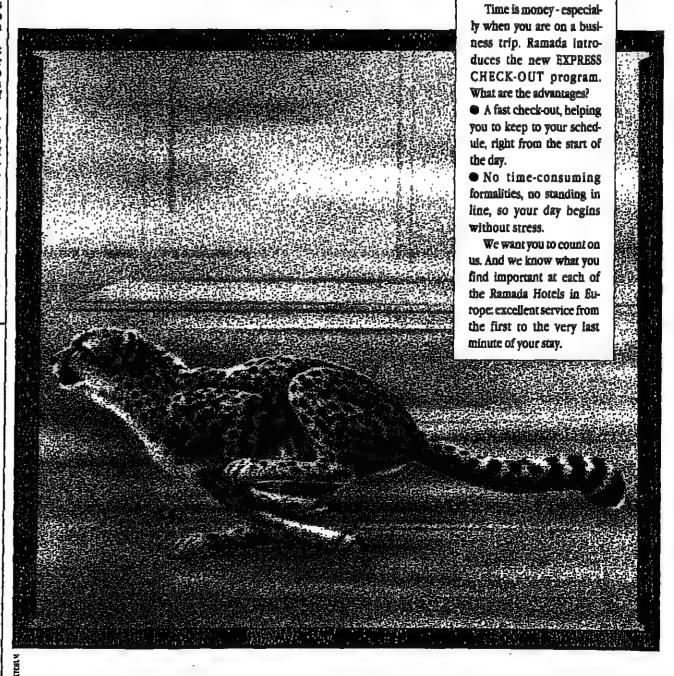
depressed US demand for agricultural and construction equipment, reported a thirdquarter operating loss of \$68m, against a loss of \$169m before restructuring charges last time. The company said Case

would cut production by an additional 4 per cent, bringing its annual production cut to 24 per cent. The result would be losses at the subsidiary for the fourth quarter and the full year.

Of Tenneco's other businesses, packaging posted profits of \$49m, up from \$23m; chemicals group Albright & Wilson reported \$15m of operating income, against a loss of \$1m; gas pipelines made \$58m. up from \$17m; automotive parts made \$60m, against \$49m; and shipbuilding made \$88m, up from \$61m.

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OVERSEAS UNION BANK LIMITED US\$100.000.000

> Subordinated Floating Rate Notes Due 2011

(Redeemable at the option of the Noteholders in 1996 and 2006) In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the six months 23rd October 1992 to 23rd April,1993

The interest payable on the relevant interest payment date, 23rd April 1993, will be US\$4,739.58 per US\$250,000 Note.

Agent Bank

has been libed at 3.75%.

NOTICE IS HEREBY GIVEN to

the holders of the Class A Floating Rate Notes due 1996 (the "Class A Notes") of Auto Funding PLC (the "Issuer") that, pursuant to the Trust Deed dated 29th November, 1991 Gas amended) between the Issuer and The Law Debenture Trust Corporation p.l.c., as Trustee, and the Paying Agency Agreement dated 29th November, 1991 between the Issuer and Union Bank of Switzerland (the "Principal Paying Agent") and others, the Issuer has determined that in accordance with the Redemption provisions set out the Redemption provisions set out in the Terms and Conditions of the Class A Notes, Available Redemption Funds (as defined in the Terms and Conditions) in an amount of £15,000,000 exist and will be utilised on 3/th October 1997 (the "Re-

Chartered WestLB Limited

SUN LIFE GLOBAL PORTFOLIO (SICAV) ed Office: 14, rue Aldringen, Luxe R.C. Luxembourg B27526 DIVIDEND ANNOUNCEMENT

### Notice of Redemption **Auto Funding PLC** Class A Floating Rate Notes due 1996

£15,000,000 exist and will be utilised on 30th October, 1992 (the "Redemption Date") to redeem an equivalent amount of Class A Notes. The Class A Notes to be redeemed have been selected in accordance with the rules and conditions of Encodear and CEDEI.

ditions of Euroclear and CEDEL.

AUTO FUNDING PLC By: Union Bank of Switzerland As Principal Paying Agent 23rd October, 1992

The Board of Directors announce that a dividend has been declared on the Haven Ponfolio at the rate of 2.75p per share which will be paid on 11th November, 1992 to the respective Shareholders of record of that ponfolio as at the close of business on 30th the respective Share September, 1992. The Board of Diroc

### INTERNATIONAL COMPANIES AND FINANCE

# Paradoxical profit promised by US disasters

Nikki Tait examines how insurers could reap gold from the whirlwind

THE television pictures insurers did enjoy three years were horrific. Flattened trailer homes stretched as far the camera could see: sweating, distraught individuals fought over ice trucks and food supplies; children played amid rubble and overturned

But, if Hurricane Andrew left a trail of human devastation across southern Florida in late-August, did it at least do US property-casualty insurers

cycle for five years, an uncomfortably extended stretch.

Under conventional insurance theory, this is the period when pricing is "soft", and insurers cannot push through meaningful premium increases. As a result, they make a loss on their underwriting activities, although they may still be profitable overall thanks to income on their investment holdings.

For much of the Sixties and Seventies, these "downswings" lasted for about three or four years. The cycle would then "turn", as underwriting capacity - for a variety of reasons withdrew from the marketplace. Remaining insurers duly increased their rates; their underwriting losses dwindled; and eventually they made money on insurance activ-

In more recent years, how-ever, the industry has found the downswings becoming more pronounced, and the upswings less so. The last cycle, for example, began with a downswing in 1977, which

a good turn? The industry could use some help. It has been stuck in a "downswing" of the insurance

Wednesday's revised estimate of the hurricane losses - up from \$7.8bn to a staggering \$10.7bn - adds weight to their Disastrous damage inflicted by Hurricane Andrew should large enough to cause a turn in the P-C pricing cycle," suggest analysts at Kidder, Peabody, for example. "The

improvement in pricing should

the catalyst which will push

capacity out of the market,

allow remaining insurers to

raise rates, and move property-

casualty (P-C) insurers in the

direction of an underwriting

Some Wall Street analysts

certainly think so, and

start to be evident with January 1993 renewals." Such thoughts have prompted a rally in the shares of P-C insurers - with the result that the Dow Jones index for the P-C insurance industry group has advanced by almost 10 per cent since late-August, compared with a slightly weaker equity market overall. A similar trend has been evident recently in the

reinmrance sector. Proponents of this bullish scenario have a handful of arguments to bolster their case. First, they point out that Hurricane Andrew came after a series of costly disasters ear-

Angeles riots and some less-publicised but extremely vioof improving conditions. But, before the industry overall lent storms which hit the grain could move to an underwriting belt. Ahead of Hurricane Andrew, therefore, 1992's profit, the cycle turned down insured losses from US catasagain in 1987. The current trophes totalled almost \$4bn downswing has continued ever only slightly below the \$4.2bn The question, then, is cost of Hurricane Hugo, previously the most expensive whether Hurricane Andrew is

insured disaster. Secondly, US P-C insurers are generally thought to hold less catastrophe reinsurance that they did a few years ago, and hence will have to bear a larger part of the losses them-

In the past, reinsurers often non-US organisations, like Lloyds of London - have picked up 30 to 40 per cent of a catastrophe's losses. Today. most analysts put the figure at nearer 20-30 per cent - a reduction which, in turn, reflects increased caution on the part of the hard-hit reinsurance industry.

inally, there is the sheer size of the Hurricane Andrew insurance bill. In early-September, the property claims division for the American Insurance Services Group, an industry trade organisation, estimated the insured losses to be around \$7.3bn in Florida and perhaps another \$500m in Louisiana, the second state affected by the

This week, it raised the figure for the two states to \$10.7bm. It blamed this 37 per cent increase, at least in part, on jacked-up construction costs Florida, and heavy rain which followed the hurricane and prevented some immediate repair work, compounding the

Even so, a few industry executives and analysts, who have seen hopes of a turn in the cycle dashed before, still urge caution. For a start, the property-casualty industry is thought to be well capitalised at present - a sharp contrast to the life sector, where more substantial exposure to propertyrelated investments is taking

P-C insurers generally have very low exposures to property-related holdings and highyield bonds - the types of investment which have caused problems for life compa

On the plus side, this should allow the industry to absorb the losses without too much anguish. Moody's, the large Wall Street rating agency, notes that the sector's aggregate capital at end-1991 was \$158bn, or "plenty to cover this year's storm costs". But, conversely, the pressure to push up rates may be mitigated.

Secondly, there are some concerns that political considerations will weigh in. Much play has already been made of an internal memo from Mr Maurice Greenberg, head of the large American Insurance Group (AIG), to executives on August 24. Mr Greenberg, writing just after the hurricane struck, suggested that the storm presented an opportunity to "get prices increases

That, in turn, prompted the state insurance commissioners in Florida and Louisiana to ze AIG's rates for 60 days while they examined the company's practices,

To date, there have been no indications that repercussions from the leaked memo will

Nevertheless, consumer groups have leapt on the bandwagon, with the result that rate increases - always a touchy subject - have become doubly-sensitive.

Finally, it is worth remembering that the impact of the hurricane has not been spread evenly - either between individual insurance companies, or between the various elements within the P-C market.

How the storm will affect different insurance lines is still a hotly-debated subject.

ome pundits believe the economic structure of Florida's Dade County a large number of poor and probably under-insured residential properties but some big retail malls which were effectively flattened means that pricing in the difficult commercial multi-peril market stands a good chance

Others claim that other external factors will keep commercial lines "soft", and the impact will be confined to per-

Still, the proof of the pudding in the eating - and some signs of discomfort are already becoming evident in individual situations. Only this week American Reliance Group. a New Jersey-based property-casualty insurer, said it had reached the Hmits of its catastrophe reinsurance coverage, and needed to raise capital in the wake of rising losses from

The fourth-quarter dividend was axed, and management did not rule out a sale of the company. And American Reliance, one suspects, may not be alone in its misery.

the harricans.

### Earnings at 3M exceed analysts' forecasts

By Laurie Morse in Chicago

MINNESOTA Mining and Manufacturing Company, the adhesives and coatings conglomerate, yesterday unveiled a 14 per cent increase in earnings. Net income jumped to \$338m or \$1.54 per share in the third-quarter, from \$296m or \$1.35 last year.

The results were slightly better than analysts had expected. Mr L.D. DeSimone, chairman, said earnings benefited from a good performance in US manufacturing operations, a weaker dollar and a lower tax rate. Of the 19-cent chare incre

in quarterly earnings, the company said about 7 cents came from operations, about 7 cents from positive currency translations, and about 4 cents from a lower corporate tax

For the first nine months earnings rose to \$948m, or \$4.33, from last year's \$898m or \$4.08 per share.

Sales advanced 6.6 per cent to \$3.6bn in the quarter, from \$3.38bn last year and for the first nine months they were up 3.9 per cent to \$10.51bn, from \$10.12bm last time.

### Dyno Industrier down as explosive sales decline

By Karen Fossii in Osio

DYNO INDUSTRIER, the Norwegian chemicals group, suffered a decline in ninemonth pre-tax profits to NKr133m (\$13m) from NKr173m last year. The group also announced the trunsfer of Scandinavian

dynamite production to Norway, which means it will cut 100 jobs from Nitro Nobel 650strong Swedish workforce. Dyno said local dynamite sales had fallen sharply in the past five years.
Niue-month sales fell by

NKr259m to NKr5.57bn operating profit slipped to NKr315m from NKr330m.

# Anglo American lifts quarterly gold earnings by 10.3%

By Philip Gawith in Johannesburg

ANGLO American, the world's largest gold producer, lifted attributable profits at its gold operations by 10.3 per cent to R152.8m (\$52.5m) in the September quarter, from R138.5m in the three months to June. Mr Clem Sunter, chairman of the gold and uranium division, attributed the improved performance to "good production results and some savvy hedging". Gold production at the five mines in the group rose to 65,105kg from 63,590kg, and the average revenue per kg of gold during the quarter was 0.7 per cent higher at R33,031 per kg compared with R32,786 per kg - well above the spot price for bullion, which was closer to

R30,000 per kg.
Commenting on the performance of Freegold, Mr Lionel Hewitt, managing director of the division, said that, although gold produced rose slightly to 28,257kg from 28,059kg, the mine remained marginal: a 1 per cent increase increase in costs produced a 9

per cent fall in working profit. Attributable profit fell slightly to R60m from R61.8m. He stressed, though, that the mine was in much better shape than 18 months ago, when more than 50 per cent of its 24 shafts were not covering costs. Vaal Reefs had a steady

quarter, with production constant at 18,870kg. Attributable profits rose to R53.5m from R48.6m. Mr Hewitt said the mine was well placed to increase future production capacity. Earlier in the week, shaft sinking started at the new R1.7hn Moab project, an extension to the Yaal Reefs lease area.

Western Deep Levels recov ered partially from its recent difficulties to push production up by 10 per cent to 9,985kg from 9,096kg, but Anglo said the mine had further to go before it regained the 1991 annualised production level of 41 tonnes. Attributable profits rose to R18.6m from R10.9m. Elandsrand benefited from improved grades to produce a record 4,832kg against 4,582kg and attributable profits rose to

### Repola cuts net losses to FM415m after 8 months

By Robert Taylor in Stockholm

REPOLA, the Finnish forestry and engineering group, made a FM415m (\$87m) loss for the first eight months of the year. compared with a FM607m deficit in the same period of 1991. It achieved a 7 per cent increase in consolidated net sales to FM14.95bn from FM13.92bn, and an operating profit of FM818m, nearly double the 1991 figure of

Repola said that it would make a financial loss for the whole of 1992 because of the weakening of the Finnish markka since it was floated on September 8. On the day of the float, the company's net liabilities in foreign currencies totalled FM5.5bn. Repola said

the increase in its export reve-

losses in less than a year. The company forecast a further improvement in its operat-ing profit during the last four months of 1992.

& Hole

MATIONAL

It added that shutdowns during the summer had brought a further loss to Repola, But the improvement" on the same period of 1991, despite an oversupply of printing papers which had kept capacity utilis-ation rates low, reduced newsprint prices, a slack demand for investment and the higher cost of financing,

In its forestry activities the company made a profit after financial items of FM121m for the first eight months, compared with a FM323m loss for the same period last year. Net sales rose by 2 per cent to FM

# Valmet trims deficit to FM213m as margins improve

VALMET, the Finnish state-owned paper machinery and engineering group, has cut losses after financial items to FMZI3m (\$44.60m) in the first eight mouths from FM529m in the same period last year.

Sales grew by 22.3 per cent to FM5.03bn, reflecting the group's acqui-sition of the remaining 50 per cent of Sash-Valmet in March and the purchase

**NEW ISSUE** 

of 91 per cent of Tampella Papertech in

Valmet noted that its operating margin was FM357m, compared with a negative FM187m a year ago, and cash-flow had also turned positive.

However, financial expenses rose sharply to FM226m from FM56m, due to the group's expansion and high interest

The group expects to remain in the red for the full year, but the loss should be less than last year's FM616m deficti.

This announcement appears as a matter of record only

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Chiyoda Corporation The Bonds will be unconditionally and irrevocably guaranteed by

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alightly more than FM9bn. Nobel Industries, the Swedish Indus-

trial group, made a profit (after finan-cial items) of SKr248m (\$43.57m) in the first eight months of the year, writes Eobert Taylor in Stockholm.

This was an improvement on the

SKr193m profit made for the same period of 1991, although invoiced sales by 14 per cent to SKr14.03bn from

The company said that the interna-

22nd October, 1992

Full-year sales are estimated at tional recession would have a negative influence on its activities but in spite of this it believed profits (after financial items) for 1992 would be better than the SKr460m it achieved last year.

Nobel improved profits in the first eight months in its puip and paper chemicals division (up from SKr56m to SKr73m), paints and adhesives (up from SKr118m to SKr144m) surface chemistry (up from SKr31m to SKr95m) and ence electronics (up from SKr34m to





FINANCIAL TIMES CONFERENCES

# SPAIN IN THE NEW EUROPE: WINNERS AND LOSERS

Madrid, 18 & 19 November 1992

Arranged in association with Expansion and Actualidad Economica.

Subjects to be addressed:

- Economic convergence a necessity with or without Maastricht
- EMU will it happen? The role of the public sector banks
- Priorities for the industry sector; the challenge of increasing competition, coping with rising labour costs

Speakers include:

Carlos Solchaga Catalan\* Minister of Economy and Finance

Norbert Walter **Deutsche Bank Group** 

José Alberto Zaragoza Rameau Ministry for Public Works and Transport

José María Amusátegui de la Cierva Banco Central Hispanoamericano

Juan Antonio Díaz Alvarez

Luis Angel Rojo Banco de España

Jordi Pujol Generalitat de Catalunya

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Javier Salas Collantes Instituto Nacional de Industria (INI)

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### SPAIN IN THE NEW EUROPE: WINNERS AND LOSERS

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### INTERNATIONAL CAPITAL MARKETS

# Italy rallies on hopes of cut in budget deficit

DENCHMARY COVERNMENT BONDS

By Simon London in London and Pairtex Harverson in New York

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Attributable profits as a straight of the stra

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EUROPEAN markets were generally firm yesterday, with a strong rally in Italy following a parliamentary vote in favour of the government's delicitreducing budget proposals.

The upper house of the Ital-

### GOVERNMENT BONDS

ian parliament approved a package of budget measures covering health and pensions reform by an overwhelming majority. Analysts said the vote was a positive sign that the government of Mr Ciulio Amato will be able to reduce the budget deficit next year.
On Liffe, the 10-year BTP

bond contract closed at 91.25, from an opening level of 90.15. Sentiment was also buoved by an easing of money market ulation that the authorities will soon cut the discount rate. Call money rates fell from 14.23 per cent to 13.97 per cent fol-lowing Bank of Italy repurchase operations.

■ GERMAN government bonds opened higher following Wednesday's easing of money market interest rates, but the positive mood was not sustained. On Liffe, the 10-year bund future closed at 91.35, below the day's opening level

The Bundesbank switched to variable rate repurchase operations this week - rather than supplying liquidity at a fixed rate - allowing money rates to drift lower. Yesterday, call money was mostly traded at 8.75 to 8.85 per cent. However, analysts dismissed hope of an immediate cut in the discount or Lombard rates.

Ecu bonds held on to gains made earlier this week, encouraged by government measures to improve market liquidity. The French treasury announced plans to establish a Ecu700m stock lending fund for Ecu bond marketmakers. Rond prices were little changed vesterday. However, 10-year bond yields have fallen by 40 basis points over the last week.

■ UK government bonds moved higher, encouraged by a nar-rowing of the trade deficit during September. The best gains were at around the 10-year maturity, although short-dated stocks closed about % of a point up on the day. The UK's visible trade deficit a point from the opening, for a

		Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
AUSTRAL	JA AL	10,000	10/02	198.3441	-0.002	8,73	6.90	9.03
<b>BELGIUM</b>		8.750	06/02	103.7950	-0 155	8.16	8.33	8.60
CANADA	•	8 500	04/02	103.8500	+0 550	7.91	7 84	7.86
DENMARI	(	9.000	11/00	100.5350	÷ 0.485	8 90	9.45	9.56
FRANCE	BTAN OAT	8.500 8.500	03/97 11/02	100.9300 101 6900	+0.251 +0.250	8.21 8.25	8.73 8.52	8.67 8.49
GETWAN	Y	8.000	07/02	104 1650	+ 0.015	1.38	7-6	7.48
ITALY		12.000	05/02	91,3150	+ 0.850	14.121	14.69	14.01
JAPAN	No 119 No 145	4.600 5.500	08/99 03/02	100.4055 104 8437	+ 0.127 + 0.678	4.72 4.76	4.78 4.84	4.84
NETHERL	ANDS	8.260	06/02	104 3300	+0.000	7.59	7.0	7.00
SPAIN		10.300	06/02	69.1000	+ (.250)	12,28	13.25	12.00
UK GILTS		10 000 9.750 8.000	11/96 08/02 10/08	109-22 109-12 100-19	+ 4/32 + 6/32 + 7/32	7.20 8.33 8.83	8.68 8.78 9.06	5.54 9.08 9.21
US TREA	SURY *	6.375 7 250	08/02 08/22	97-05 95-21	-1/32 -5/32	6,77 7,62	8.44 7,47	6.48 7.43

ECU (French Govd) 8.500 03/02 97.5500 +0.020 8.89 9.27 9.22 ork morning essalon Yields: Local merket standard withholding tax at 12.5 per cent payable by non-resi-Pricar IIS I*IK in 32nd*s others in decimal Technical Date: ATLAS Price Sources

narrowed from £1.15bn during August to £1.06bn last month. The value of both imports and exports fell. Analysts said the figures underlined that there was little hope of an export-led recovery prior to sterling's effective devaluation. The devaluation should boost the competitive position of UK exporters, although the value of imports will also rise,

JAPANESE government bonds closed higher yesterday, following a better-thanexpected auction of 10-year bonds and continued anticipa-The 9% per cent gilt maturtion of lower interest rates. The benchmark government ing 2002 closed at 109&, up % of bond No 145 closed on a yield

yield of 9.03 per cent. On Liffe,

the December bond future fell

back from an opening level of

99.19 to 99.12 by the close. Vol-

ume was subdued at 30,000 con-

FT FIXED INTEREST INDICES Oct 22 Oct 21 Oct 26 Oct 19 Oct 16 age High " Low" Sent Secs 92.87 92.90 92.20 91.58 92.03 86.40 92.90 85.11 Photol Internet 105.91 105.93 105.18 105.28 105.15 96.33 106.46 97.15 Besis 100: Coverament Securities 15/10/75; Fixed Interest 1928
\* for 1922. Government Securities high since complication 127 40 (81/35), low 49.18 (2/17/5), Fixed Interest high since complication 10/14 (14/992), low 50:23 (2/17/5); GILT EDGED ACTIVITY Oct 21 Oct 20 Oct 19 Oct 18 Sill Edged Sarpoles 5-Cay average Indices. SE activey 1974

of 4.77 per cent, from an opening level of 4.845 per cent. The Bank of Japan's regular monthly auction stock saw Y80bn 5 per cent bonds sold at an average bid price of 100.24. The good response to the auction drove prices higher in

the secondary market. Hopes of an interest cut were fuelled by a speech by Mr Yasushi Mieno, Bank of Japan governor, who said any economic recovery in Japan would be

**US** Treasury prices were weaker at midday yesterday but above their lows of the morning when the market had reacted sharply to an unexpected fall in jobless claims and unconfirmed reports of improper trading in the Chicago futures and options

2<sup>1</sup>2/1<sup>1</sup>2 % CSFB 1<sup>1</sup>4/<sup>1</sup>2 % Citicorp lav.Bank Kidder, Paabody Int. 1% Chartered WestLB

24/12% Nomura Bk(Deutsch.)

13/1.575%BNP Cap.Mkts

By midday the benchmark 30-year government bond was down A at 95a. yielding 7.608 per cent. The two-year note was also lower at mid-session, down is at 99%, to yield 4.219

per cent. Prices were little changed at the start, but fell on news of a 15,000 fall in weekly jobless claims. The market soon tumhied even further, following a big sale of December bond futures in Chicago

The sell order, which was accompanied by an order to buy December bond puts, sparked further declines in the cash markets and attracted attention amid reports that the trades may have violated the rules of the Chicago Board of Trade. Bond prices in New York later recovered slightly after CBOT officials said they were investigating the trades.

### **Bank of America** says problem assets now total \$5bn

By Atan Friedman

BANK OF America, the leading bank in the western US, yesterday disclosed an increased level of problem assets as it released its first fully integrated quarterly results since its takeover of the loss-making Security Pacific

was completed last year. The San Francisco-based bank said the total problem assets pending sale totalled \$5bn, up from a previous esti-mate of \$4.4bn. This appears to confirm the suspicions of some analysts that Security Pacific's problems were worse than thought. Bank of America's share price fell \$21/2 to \$411/2. Net profits for the third

quarter were \$476m, or \$1.22 per share. But Bank of America said the result was not comparable with its thirdquarter 1991 net profits of \$285m, or \$1.20 per share.

The net effect of non-recurring items, including mergerrelated restructuring expenses and a gain on the sale of a payroll processing business, was a \$175m charge in the first nine months of 1992. For those nine months, the bank's net income was \$1.02bu, which is not comparable with the \$839m earned in the same period last year.

Mr Dick Rosenberg, chair-man, said the earnings were "solid" and that the integration of Security Pacific's operations was proceeding on schedule. "We continue to focus a very substantial effort on the management of our credit portfolio as a result of the challenging economic climate in the US and many other areas of the world," he added. Net loan losses during the

quarter were \$371m, consisting \$460m of write-offs and \$89m of recoveries. The majority of write-offs were in the consumer, construction and property sectors.

The return on assets for the nine-month period was 0.85 per cent, while return on equity was 12.39 per cent. Bankers Trust, the New York bank, achieved \$211m of

net profits in the third quarter. a 14 per cent rise year-on-year. Earnings per share were \$2.45, up 13 per cent.

# CS Holding gives new lease of life to convertibles

By Tracy Corrigan

THE convertible bond market sprang to life yesterday, when CS Holding, the Swiss holding company which owns Crédit Suisse and partly owns CS First Boston and Electrowat, launched a rare offering of

### INTERNATIONAL Bonds

bonds convertible into bearer

The \$500m issue of 10-year non-callable convertible bonds, increased from \$400m, was arranged by Credit Suisse First

The convertible bond market has been starved of paper this year, creating a surplus of demand, particularly from specialist convertible bond funds. The CS Holding deal provided investors with the sort of high

quality name they were looking for.

Dealers said the issue, which closed at its par issue price, was meeting particularly strong demand among Swiss investors, who welcomed the chance of a dollar play on a Swiss equity investment. The size of the issue will also

help boost declining liquidity in the sector. As well as suffering from a slump in new issues volume this year, the secondary market has suffered from a spate of buy-backs and early redemptions. In addition, many convert-

ible bonds are no longer traded as such, since their equity component has lost its value due to declining stock market prices. Many older issuers are now traded purely as fixed-income instruments Dealers said the compon on

the CS Holding deal had been squeezed slightly, but a lower

ET/ISMA INTERNATIONAL WOND SERVICE

**MEW INTERNATIONAL BOND ISSUES** Gemex(b) World Bank(c)‡
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Finance for Danish Industry 300 9.25 101.875 1997 17/14% Unibank SWISS FRANCE City of Vienna Kansal Supermarket(1)4 km 102.25 100 Final terms and non-callable unless stated. \*\*\*Private placement. \$Convertible, \$With equity warrants. \$Floating rate note.

a) Final terms fixed on 23/10/\$2, b) Coupon payable semi-annually. Putable on 5/11/97 at 95.5%. c) Coupon paya 25bp below a) Final terms fixed on 23/10/52, b) Coupon payable sen 5-month Liber, Mininum coupon 5%, maximum 8%%, d

8.625

indicated premium of 10 to 12 per cent provided adequate

DANISH KROWER

The bonds pay a coupon of 4% per cent, about a point more that the dividend yield of 3.8 per cent. The deal will be priced over today's closing

price on the Zurich Stock Exchange. The structure of the deal is unusual in that the issuer cannot redeem the bonds early, which adds extra value for investors.

took advantage of attractive swap arbitrage at the short end of the market to launch a \$200m three-year issue, despite volatile conditions in the US Treasury market. The triple-A In the dollar sector, General rated bonds will be priced today at a spread of 45 basis Electric Capital Corporation

points over the comparable US Treasury note yield. In the French bond market, Ranque Nationale de Paris launched a FF1.5bn five-year

deal which was considered attractively priced at a spread of 49 basis points over the comparable yield on French government paper.
The deal, arranged by BNP Capital Markets, met strong

demand from investors, due to the current rally in the short end of the market. Many investors are taking the view that rates are set to fall soon, and that the yield curve will become steeply positive.
In the floating-rate note mar-

ket, the World Bank launched a "collared" floater, paying a minimum coupon of 5 per cent and a maximum of 8% per cent. Initial Interest la set at 25 basis points below the sixmonth Libor. The deal was | pal at 117.7 per cent of par arranged by Kidder Peabody. . . value on November 18 1991.

### **Bell Resources dispute** raises fears over puts

By Tracy Corrigan

DISPUTE between Australian Consolidated Investments (ACIL), the Australian investment company which owns the former Bell Resources, and holders of Bell Resources convertible bonds could have serious implications for other bolders of bouds with put options.

ACIL faces repayments of A\$19.2m (US\$13.8m) to investors following a decision in the UK Court of Appeal two months ago in favour of inves-tors' right to put, but plans to take the case to the House of Lords

The original dispute arose when bondholders tried to exercise a put option providing for early repayment of princi-

Instead, bonds were redeemed at 108 per cent of their par value, when the company exercised its call option. However it gave receipts to bondholders when the call was exercised.

Ahead of the Lords' appeal the company has caused fur ther controversy by printing a notice in the Financial Times offering to buy back the receipts at 10 cents per dollar. If the Court of Appeal's decision is upheld, investors stand to gain 14.7 cents a dollar.

However, brokers and potential investors complain they are unable to buy receipts because they are not regarded as tradeable securities, even though they are offering a higher price than ACIL. One broker said he was willing to pay 11 cents in the dollar, but had no way of making that offer directly to receipt-holders.

### MARKET STATISTICS

RISES AND FALLS YESTERDAY

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DOLLAR STRAIGHTS	Depart	Birt	Offer	Che.	Yield	OTHER STRAIGHTS	Issued	Bid	Offer	Chy.	Ylek
	200	1091 1091 1084	100 100 100 100 100 100 100 100 100 100	- th	놵	ARBED 7 1/2 95 LFr	. 1000	951	96 l <sub>1</sub> 99 98 y	-4	9.31
19 1/8 94 ERTA PROVINCE 9 3/8 95 TRIA 8 1/2 00 ENTRA 5 1/2 00	400	100	100	*****	571 704 624	ECSC 7 3/4 94 LFr	1000	97%	984	-4	8 83
GIUM 95/898	100	置	1147	- 22	0.22	WORLD BANK 8 96 LF7	500	108	1083 1093	44 44	7.70
£73497	IJŏ	1657	1065	+4	6.19	BELL LANGUA III 248 44 Ci	131		1054	+4	8 M 7.99
85/894	300	156 16 16 16 16 16 16 16 16 16 16 16 16 16	1065	***	471 723 374	EBTOSH COLUMBIA 10 % CS	130	107 la	108 L	-la	8.37
ADA 9 96	1000	1094	1104	-	174	ELEC DE FRANCE 9 3/4 99 CB	275	1064	1064 104	44	8.56 7.96
E91/495	300	109	1095	+4	5.08	FURD CREDIT CANADA 10 94 CS	100 300	1051	104 105%	-4	7.90 8.20
NCIL FUROPE 8 96	100	1717	106	4	9.43	KFW INT FIR 10 01 CS	400	107 108	107	+4	8.77
DIT FUNCTER 9 1/2 99	- 300	1105	1139	- 14	477	MEPPON TEL & TEL 10 1/4 99 CS	200	198	100%	4444	8.64
MARKE 1/4 94		109	1007		316	ONTARIO HYDRO 107/899 CS	500 150	110½ 108½	1104	***	8.44
C81496	193	1077	1084	44	6.12	OSTER KONTROLLBANK 10 1/4 99 CS QUEBEC PROV 10 1/2 98 CS	200	107%	1086	178	8 77
81A %	100	1075	1064 1064 1125 1054	******	13	BELLEVUM 9 1/8 96 EEF . PARRIETTE	17-01	1012	994 994	_	8.70
9 1/4 97	1000	1124	1124	- 44	137	CREDIT LYONNAIS 9 96 Res	125 250	984 944	995	+44	9.42
C DE FRANCE 990	320	-114	<u>∭</u> €	- 15	6.24	DENMARK 7 5/8 96 Ecs	200	97 la	974	+14	9.95
0FIMA 9 1/4 96	協	111		44	编	EIB 10 97 Ecu FERRO DEL STAT 10 1/8 98 Ecu ITALY 10 3/4 00 Ecu	1125	104%	1015	+4	8.75
ORT DEV CORP 9 1/2 96	150	1125	1051		175	FERRO DEL STAT 10 1/8 46 Ect	.500 1800	1024 1054	105#	+4	9.57 9.66
AND 77/897	200	1047	1054	44 <sub>6</sub>	710	THAT TO 3/4 OU BOS	2750	1016	1014	- 12	1.63
D CAPITAL 9 3/4 97	50	104% 1095 1095	1104		721	AIDC 10 99 AS	100	1041	105	4444	9.05
IK OF TOKYO B 38 % 98	7000 4000 4000 4000 4000 4000 4000 4000	1104 1064 1043 1045	1104		湖	8P AMERICA 12 1/4 % A\$	100	1041 <sub>2</sub> 1164 1224	1054 1014 105 1104 1105 1105 1105	44 44	9.05 8.54 9.24 7.84 7.11 8.27
C9 1/8 % WESS FIRANCE 8 94 WESS FIRANCE 8 94 WHITE FIN 7 3/4 94 BK JAPAN FIN 7 7/8 97 ER AMER DEV 7 5/8 %	200	1044	1054		1.05	COMM BK AUSTRALIA 13 3/4 99 AS EKSPORTFINANS 12 3/8 95 AS		1104	1103	44	7.84
(NTL FIN 7 3/4 94	200	1045	1044		4.61	EUROFIMA 14 5/8 94 AS	75	1104	1164	+49	7.13
BK JAPAN FIN 7 7/8/97	200 200	1045	71107	***	115	MCDOHALDS CANADA 15 95 AS	100	1151	116		1.27
Y81/294	1500	1055 1064 1054	1065	-5	جَيْدِةِ	MAT AUSTRALIA HARK 14 3/4 94 A5 JUNU FVFP AUSTRALIA 12 GR AS	190 190	108% 112%	1131	-1	7.35
AN DEV BK 8 94 SAI ELEC PWR 10 96	190	1111	1074 1054 1044 1065 1065 1051		4.33	VOLKSWAGEN INTL 15 94 AS	100	1104	1105	444444	3.95 7.50
3 FIN 8 97	200	1054	105%	+4	6.56	ABBEY MATLTREAS 133/895 (	120	##2	1177	12	/ bl
ZEALAND 994	200 1500 150 200 850 150	1071.	107 S 110 S		4.88	BRITISH GAS 12 3/4 95 E	300		ill	+4	7.52
ZEALAND 9 94 PON CRED BK 10 3/8 95 PON TEL 8. TEL 9 3/8 95	200	1084	109%	+10	17	BRITISH LAND 12 1/2 16 C	130	1041	984		13,17
NAME & 121 7,977	200 600 200 200 200 150 200 150 200 150 150 150 150	1093 1083 1043 1084	1091, 1051, 1091,	******	7.48 4.58 7.28 5.92	MCDOMALIS CAMADA 15 95 AS	636.5	104 1084 1094 995 1034 1125 113	1094 1124 1105 1112 1111 984 1095 1005 1105 1125 1125 1125 1125 1125 112	+4	7.61 7.52 7.52 7.54 7.54 7.61
R KONTROLLBANK 8 1/2 01	200	107%	1074	+4	7.28	HSBC HOLDINGS 11.69 02 E	152,724	1094	1094	********	
RO-CANADA 7 1/4 96	200	107% 104%	1073 105	+4	5.92	I AMD SECS 9 1/2 07 C	200	777	911	13	10.53
BEC PROV 9 98	200	1081	1084	74	713	LANDSECS 91,20% MORWAY 10 12:04 £ MORWAY 10 12:04 £ MORWAY 10 12:04 £ MORWAY 11 12:04 £ SEVERI PEERT 11 12:09 £ SEVERI PEERT 11 12:09 £ MORWAY 12:04 £ MORWAY 11:14 55 £ TUZF FIN 91,402 £ MORWAY 11:14 62 £ MORWAY 11:14 62 £ MORWAY 11:14 62 £ MORWAY 10:05 FFF £ ELF-AUITTAINE 99 FFF £ MORWAY 14:07 FFF	400 200 200 100 150	1034	1044	+4	·7.33 8.93
SBURY 9 1/8 96	150	109	1001		6.46 B.46	CCVFPR TOCKT 11 1/2 99 5	150 150	113	1132	+6	8 83
	200 500	107% 1084 1135	1081 1091 1133 108	12	5.76	SKANDINAVISKA ENSK 13 L/B 45 L	100 150 100 75 2000	3095	1094	+5.	8.41 8.79
9 1/2 98	150	1137	1134	44	5.76 6.61	TOKYO ELEC POWER 11 01 £	150 100	1124	1134	12	8.79
E BK HSW 8 1/2 96	200	107 Ş 107	108	***	6.26	TOIZ FIN 9 1/402 NZS	75	1081 <sub>2</sub> 1051 <sub>3</sub> 1071 <sub>4</sub> 1011 <sub>5</sub>	109 1064 1083 1034 1014		7.44 8.41 7.24 8.50 8.71
YO ELEC POWER 8 3/4 96	300	1085	1073 1094 108	-77	6.06 6.15	WORLD BANK 14 94 NZS	75	1073	1083	41.	7.24
/O METROPOLIS 8 1/4 %	200	107%	108	++0	6.10	ELF-AGINTAINE 9 99 FFr	600	TOT A	1014	**	87
1D RANK 8 3/8 97	1500	108% 110% 105%	1091- 1104 1064	*********	6.87 6.06	SRCF 9 L/4 97 FFr	4000	1034	1034	+4	6.36
8 9 1/2 95 "F BK ISSW 8 1/2 96 IDSN EXPORT 8 3/8 96 YO BEEC POWER 8 3/4 96 NO BEEC POWER 8 3/4 97 ID BANK 8 3/4 97 IX CORPR 8 3/8 96	100	105%	1064	44	6.62						
ITSCHE MARK STRAIGHTS						FLOATING RATE NOTES	laund	84	el Of	ter	Curpo
AM190 0 1 17 0L	500	1031 <sub>2</sub> 95	1034		7. <del>%</del>	ALLIANCE & LEICS D.CB 94 £	300 200 500 350	99 7	3 99	B2 1	0,3925
FRA 57/897	500	100%	303	+24	7.61	BANCO ROMA 0.03 01	200 500	88.9 100.1	7 90	154	4.0925 9.9375
508 / 5482 814 03 ISCHE FRANCE 7 1/2 95 1/2 99 PFMAS 3/4 96 AND 8 1/4 92 PFAL ELECTRIC 8 3/4 95 RANE R DEV 900 AND 6 1/2 97 IN DEV RY 5 UR 95	500 500 200 1000	100 % 1041 <sub>2</sub>	95 101 105	1.	7.54	BFCE=0.02%	350	99.8	4 100	00	3.9175
ISCHE FRIANCE 7 1/295	1000	1001	101	1.1.2.2	7.10	BNP 05	300 150 200 100	99.7	0 100	26 52 1	5.2500 0.4125
FTMA B 3/4 96	400	101 4 1054 1021	1015 1054 1025		7.29 7.17	CCCE 06 FCI una provincia annount	200	99.3 99.0 99.5	1 99	55 I	1 1719 5.0000
AND 81/402	2000	1025	1025	-4	7.86 7.35	CITIZENS FED 0.15 %	200 100	99.5	3 99 0 100	.96	5,0000 5,0000
RAMER DEV 900	300	1084	1094	+4	7.54 7.73	DENMARK-1/8 %	1000	100.4 99.3 99.8	7 99	.51 .98	3.4063 9.8438
AMD 6 1/2 97	300	95%	953	**	7.73 7.67	DRESDNER FINANCE 1/32 98 DN	1000	99.B 101.9	8 99 0 102	.98	9.8438 5.2500
BK HUMGARY 10 3/4 98	500	100%	1031 1091 951 1001	77	10.69	FFERD DET STAT GE	400 200	99.6	å 100		125
H EAST FIN LAP 8.40 99	200	105	105 L 102	*****	7.43 10.27	GELEUM 1/16 97 DM	200	99.9	5 100	D3 1	0_3500
AAD 6 1/2 97 IN DEV DK 5 3/8 95 IN HUNGARY 10 3/4 98 TH EAST FIN LAP 8.40 99 (EY 10 3/4 96 ISWAEEL COM 8 5/8 97	400 2000 300 300 300 300 500 200 500 400 200	1031/2 1084/2 943/2 1001/2 1051/2 1031/2 1081/2 1081/2	104%	-	7.65	IRELAND 98	300 500	99.5 100.3	1 100	75	4.1000 4.0625
1D BANK 9 15 LD BANK 5 3/4 96 LD BANK 8 3/4 00	2000	23	104 % 23 ½ 95 % 108 %	**	7.65	TALY DO LEGOS PERMANENT 1/8 % £ LLOYDS BARK 1/10 PERP S.3	200	99.6	5 99	76	9.5313
LD BANK 5 3/4 90	300 1250	1067	1095	7	7.36 7.29	LLOYDS BARK 1/10 PERP \$.3	500 100 400	76.6 100.0	3 78 8 100	63	3.7250 5.2500
				•	,	NAT WEST FIN 3/1605	400	91.4	6 92	32	4,3750
SS FRANC STRAIGHTS	TAR	64	130	45.	£ 59	NAT WEST FIN 3/1605 NEW ZEALAND 1/896	250	100.0	1 100	20 4	4.1880
T IN V RAME A UIL	2000	94	941		6.58 6.10	SOCIETÉ GENERALE 96	500 300 125	99.4	4 99	71 62 20 85	1.8750 1.1875
N DEV BANK 6 10 ICIL EUROPE 4 3/4 98	250		1024	<u>_</u>	6.43	STATE BK VICTORIA 0.05 99	125 4000	99.4 98.9 99.7 99.7	5 99	20	4.1391 3.0000
3/4/04	250 300	1025	104		0.07	HEATER PINCARIL _3 REGL	4111	44 7	o 44	so .	3.000X 0.3500
3/4/04	250 300 100 300	102% 105% 103%	106	-4	661	AUSTRACE BE 1440 OF E	144	99 2	ġ 99	.89 1	U_27.F
3/4/04	100	94 1025 1054 1035	101.6	+	6.61	REMITE 98 SOCIETÉ GEMERALE 96 SOCIETÉ GEMERALE 96 STATE BR VICTORIA 0.05 99 UIRITED KIRÉDÓM -1,8 96 VORRSMIRE BS 1/10 94 £	165		9 99	.89 U	
3/4/04	100 100 700	104	1012 1044	444	6.61 6.90 7.48 6.98	YORKSRIRE BS 1/10 94 £	165		9 99	.89 U	
3/4/04	100 100 100	104	1015 1044 104		6.98		165		9 99	.89 U	
349 04 DE FRANCE 7 14 06 AND 7 14 99 PAL MOTORS 7 172 95 NO A MOTOR FIN 8 172 97 MD 7 578 00 N DEV BA 5 172 94	100 100 100	104	1015 1044 104		6.37 6.37	CONVERTIBLE BONDS	165		9 99	.89 U	
349 04 DE FRANCE 7 14 06 AND 7 14 99 PAL MOTORS 7 172 95 NO A MOTOR FIN 8 172 97 MD 7 578 00 N DEV BA 5 172 94	100 100 100	104	1015 1044 104		6.37 6.37	CONVERTIBLE BONDS	165		9 99	.89 U	
349 04 DE FRANCE 7 14 06 AND 7 14 99 PAL MOTORS 7 172 95 NO A MOTOR FIN 8 172 97 MD 7 578 00 N DEV BA 5 172 94	100 100 100	104	1015 1044 104		6.37 6.37	CONVERTIBLE BONDS	165		9 99	.89 U	
349 04 DE FRANCE 7 14 06 AND 7 14 99 PAL MOTORS 7 172 95 NO A MOTOR FIN 8 172 97 MD 7 578 00 N DEV BA 5 172 94	100 100 100	104	1015 1044 104		6.37 6.37	CONVERTIBLE BONDS	165		9 99	.89 U	
3,4404 BE FRANCE 7 14406 AND 7 1449 RAIL MOTOR FIN 8 1/2 97 AND 7 3,600 M DEV BK 5 1/2 94 5 3/8 02 ZEALAND 4 7/8 99 EE 197000 500 T 04 DE BANK 5 03 LD BANK 5 03	100 100 100	104	1015 1044 104		6.37 6.37	CONVERTIBLE BONDS	165		9 99	.89 U	
3,404 A AND 71,14 99 AND 71,14 99 AND 71,14 99 FRAIL MOTOR FIN 81,12 97 UND 75,7600 N GEV BAS 51,72 94 5 3,802 - 22,41,410 4 7/8 99 EC HYDRO 508 7 04 LD BANK 503 LD BANK 701	190 100 100 100 240 200 100 450 150 600	1031 1031 1032 100 921 781 104 90 1051	101 ½ 104 ¼ 99 ½ 100 ½ 93 ½ 104 ¼ 90 ¾ 105 ½		6.37 6.37	CONVERTIBLE BONDS	165		9 99	.89 U	
3,404 A AND 71,14 99 AND 71,14 99 AND 71,14 99 FRAIL MOTOR FIN 81,12 97 UND 75,7600 N GEV BAS 51,72 94 5 3,802 - 22,41,410 4 7/8 99 EC HYDRO 508 7 04 LD BANK 503 LD BANK 701	190 100 100 240 200 100 450 150 600	1031 1031 1032 100 921 781 104 90 1051	101 ½ 104 ¼ 99 ½ 100 ½ 93 ½ 104 ¼ 90 ¾ 105 ½		6.37 6.37	CONVERTIBLE BONDS	165		9 99	.89 U	
3,4404 DE FRANCE 7 14406 AND 7 1,449 ERAL MOTORS 7 1,7295 DAL MOTOR FIN 8 1,7297 MID 7 5,9600 M DEV BAX 5 1,7294 5 3/8 02 ZEALAND 4 7/8 99 EC HYDRO 5 08 TO BANK 7 505 D BANK 7 01 STRAFRENTS BA 4 349 44 HT FORCIER 5 1,494	190 100 100 246 200 100 450 150 600	1034 1034 1039 100 921 784 104 90 1054 102 1054	1014 1044 1049 1004 1004 1004 1004 1004	7447 #	6.30 6.35 7.38 6.30 6.19 4.00 4.26 4.28	CONVERTURE RONDS RURTON GROUP 4 34401 E CHURB CAPITAL 6 98 EASTMAN KODAN 6 3/801 GOLD KALEGORILE 7 1/2 00 RANSON 9 1/2 0 6 F RAWLEY 6 02 PREF HILLSDOYN 4 1/2 02 E LAID SECS 6 3/4 02 E LESMO 7 3/4 05 E MITSU PARK 2 5/8 03	165		9 99	.89 U	
3,4404 DE FRANCE 7 14406 AND 7 1,449 ERAL MOTORS 7 1,7295 DAL MOTOR FIN 8 1,7297 MID 7 5,9600 M DEV BAX 5 1,7294 5 3/8 02 ZEALAND 4 7/8 99 EC HYDRO 5 08 TO BANK 7 505 D BANK 7 01 STRAFRENTS BA 4 349 44 HT FORCIER 5 1,494	190 100 100 246 200 100 450 150 600	1034 1034 1039 100 921 784 104 90 1054 102 1054	1014 1044 1049 1004 1004 1004 1004 1004	7447 #	6.30 6.35 7.38 6.30 6.19 4.00 4.26 4.28	CONVERTURE RONDS RURTON GROUP 4 34401 E CHURB CAPITAL 6 98 EASTMAN KODAN 6 3/801 GOLD KALEGORILE 7 1/2 00 RANSON 9 1/2 0 6 F RAWLEY 6 02 PREF HILLSDOYN 4 1/2 02 E LAID SECS 6 3/4 02 E LESMO 7 3/4 05 E MITSU PARK 2 5/8 03	165		9 99	.89 U	
3,4404 DE FRANCE 7 14406 AND 7 1,449 ERAL MOTORS 7 1,7295 DAL MOTOR FIN 8 1,7297 MID 7 5,9600 M DEV BAX 5 1,7294 5 3/8 02 ZEALAND 4 7/8 99 EC HYDRO 5 08 TO BANK 7 505 D BANK 7 01 STRAFRENTS BA 4 349 44 HT FORCIER 5 1,494	190 100 100 246 200 100 450 150 600	1034 1034 1039 100 921 784 104 90 1054 102 1054	1014 1044 1049 1004 1004 1004 1004 1004	7447 #	6.30 6.35 7.38 6.30 6.19 4.00 4.26 4.28	CONVERTURE RONDS RURTON GROUP 4 34401 E CHURB CAPITAL 6 98 EASTMAN KODAN 6 3/801 GOLD KALEGORILE 7 1/2 00 RANSON 9 1/2 0 6 F RAWLEY 6 02 PREF HILLSDOYN 4 1/2 02 E LAID SECS 6 3/4 02 E LESMO 7 3/4 05 E MITSU PARK 2 5/8 03	165		9 99	.89 U	
3,4404 DE FRANCE 7 14406 AND 7 1,449 ERAL MOTORS 7 1,7295 DAL MOTOR FIN 8 1,7297 MID 7 5,9600 M DEV BAX 5 1,7294 5 3/8 02 ZEALAND 4 7/8 99 EC HYDRO 5 08 TO BANK 7 505 D BANK 7 01 STRAFRENTS BA 4 349 44 HT FORCIER 5 1,494	190 100 100 246 200 100 450 150 600	1034 1034 1039 100 921 784 104 90 1054 102 1054	1014 1044 1049 1004 1004 1004 1004 1004	1949 # ####	6.337 6.357 6.35 6.35 6.30 6.30 6.30 6.30 6.30 6.30 6.30 6.30	CONVERTURE RONDS RURTON GROUP 4 34401 E CHURB CAPITAL 6 98 EASTMAN KODAN 6 3/801 GOLD KALEGORILE 7 1/2 00 RANSON 9 1/2 0 6 F RAWLEY 6 02 PREF HILLSDOYN 4 1/2 02 E LAID SECS 6 3/4 02 E LESMO 7 3/4 05 E MITSU PARK 2 5/8 03	165		9 99	.89 U	
3,4404 DE FRANCE 7 14406 AND 7 1,449 ERAL MOTORS 7 1,7295 DAL MOTOR FIN 8 1,7297 MID 7 5,9600 M DEV BAX 5 1,7294 5 3/8 02 ZEALAND 4 7/8 99 EC HYDRO 5 08 TO BANK 7 505 D BANK 7 01 STRAFRENTS BA 4 349 44 HT FORCIER 5 1,494	190 100 100 246 200 100 450 150 600	1034 1034 1039 100 921 784 104 90 1054 102 1054	1014 1044 1049 1004 1004 1004 1004 1004	7447 #	6.337 6.357 6.35 6.35 6.30 6.30 6.30 6.30 6.30 6.30 6.30 6.30	CONVERTURE RONDS RURTON GROUP 4 34401 E CHURB CAPITAL 6 98 EASTMAN KODAN 6 3/801 GOLD KALEGORILE 7 1/2 00 RANSON 9 1/2 0 6 F RAWLEY 6 02 PREF HILLSDOYN 4 1/2 02 E LAID SECS 6 3/4 02 E LESMO 7 3/4 05 E MITSU PARK 2 5/8 03	165		9 99	.89 U	
3,4404 AND 71,14 99 ER FRANCE 71,14 90 AND 71,14 99 ERAL MOTOST FIR 8 1,12 97 UDAL MOTOST FIR 8 1,12 97 UDAL MOTOST FIR 8 1,12 94 5 3,500 ERAL MOTOST FIR 99 ERAL MOTOST FIR 99 ERAL MOTOST FIR 99 ERAL MOTOST FIR 99 ERAL MOTOST FIR 94 LARK 7 95 ER 94 ER FIL 8 1,14 95 ER 8 94 ER FIL 8 1,14 95 ER 8 94 ER FIL 8 1,14 95 ER 8 94 ER FIL 8 1,14 5,18 95 ER 94 ER FIL 8 1,14 5,18 94 ER FIL 8 1,14 5,18 95 ER 94 ER 95 ER	300 100 100 200 200 100 450 150 600 3000 4000 4000 4000 5000 5000 5000	1034 1034 1039 100 921 784 104 90 1054 102 1054	1014 1044 1049 1004 1004 1004 1004 1004	7947 # #### #	6.337 6.355 6.356 6.309 4.226 4.268 4.264 4.270 4.270 4.270 4.270 4.270 4.270 4.270	CONVERTIBLE BONDS BURTON GROUP 4 344 01 E CHURB CAPITAL 6 98 EASTMAN KODAN 6 3850 GOLD KALEGORILE 7 1/2 00 RANSON 9 1/2 06 F RANHEY 6 02 PREF HILLSDOWN 4 1/2 02 E LAND SECS 6 3/4 02 E SEAR ENTERPISES 3 1/2 96 SEAR ENTERPISES 3 1/2 96 SUMITOMO BANK 3 1/8 04 THORN EMI 5 3/4 04 E THORN EMI 5 3/4 04 C	\$500 400 100 300 300 100 103	Corr., price 2.38 50.67 1.0554 2.587.5 564 2.283 39.077 13018 1.775 3606.9 7.16	9 99	.89 U	
3404 DE FRANCE 7 1406	190 100 100 246 200 100 450 150 600	1034 1034 100 1054 1054 1054 1054 1054 1054 1054	101 ½ 104 ¼ 99 ½ 100 ½ 93 ½ 104 ¼ 90 ¾ 105 ½	1949 # ####	6.337 6.355 6.356 6.309 4.226 4.268 4.264 4.270 4.270 4.270 4.270 4.270 4.270 4.270 4.270	CONVERTURE RONDS RURTON GROUP 4 34401 E CHURB CAPITAL 6 98 EASTMAN KODAN 6 3/801 GOLD KALEGORILE 7 1/2 00 RANSON 9 1/2 0 6 F RAWLEY 6 02 PREF HILLSDOYN 4 1/2 02 E LAID SECS 6 3/4 02 E LESMO 7 3/4 05 E MITSU PARK 2 5/8 03	\$500 400 100 300 300 100 103	Corr., price 2.38 50.67 1.0554 2.587.5 564 2.283 39.077 13018 1.775 3606.9 7.16	9 99	.89 U	

over the most recent price of the shares.

12 862 419 48 106 19 LONDON RECENT ISSUES UITIES Am'nt Latest 1992 Paid Resunt High Law 128 28 20 21 171 FIXED INTEREST STOCKS Amount Lates: 1992
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Up Date High Low Price + 0 - 110p 1054p Falories in Tel Zaro Die Pf Renunc Date High Law TRADITIONAL OPTIONS Oct. 12 shown in Saturday editions Oct. 23 Calls in MTM, Offiver Res., Pre-Jan. 14 mier Cons., Airtours and National Jan. 25 Australia Bank. Double in Beb--SE ACTUARIES INDICES

+ Flat vield.

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LIFFE EQUITY OPTIONS																							
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Alid Lybes (*639 )	650 650 700	5	26 28 13	72 40 24	24 15 62	15	25 45 77	BAA (*732)	700 750 800	45 14	62 35 18	79 52 35	1177	24 49 84	30 57 88	Gleso (*776 ) Wilsziowa	750 800 130	11 12	61	117 89 20	24 49 12	25 15	53 77 21
ASDA .	35 40 45	71	100	17	24	44) 74	4 4 9 9	8AT lesis (*890 )	990 997 950	42 24 10	85 10 10 10 10 10 10 10 10 10 10 10 10 10	96 88 47	12 12 12 12 12 12 12 12 12 12 12 12 12 1	24 47 77	49 44 95	(u101 )	170	7 104	15	16	18	10	27
Brit. Abreze	306	15	۳. خ	25	4	17	22	8TR (*500 )	500 550	15	31	36 16	H	· 25	33	(%5 ) HS8C 75p:	70			10-	10 26	15	ioù e
(°309 ) Smill Balan	330 A :	1 54	121	<b>20</b>	23	34 18	39	Brit. Telecom (*375 )		22 6½	38 14	37 22	43	13	18 33	(*500 ) Nati Power	100 240	11	25 24	2 × 2 × 2 × 2 × 2 × 2 × 2 × 2 × 2 × 2 ×	56	66 14	74 16 28
("SL3") Books	950 440	1½ 22	16	27	40	49 17	22 22	Cadaury Sea (1940 )	420 460	32	<b>5</b>	52 10	3	15 34	22 43	(°247 ) Ravlers	1180	10½ 95	14 133	132 13	19 37	25 57	72
(478 ) B.P.	500 220	3	19 22	30	24 21 <sub>0</sub>	38	4 <u>1</u>	Lastero Elec	350	22	15	39	55	17	21	(*1199) (*130.)	1200 130 140	44	105 12 85	130 13	۵۵ چې	13	55 15년 15년
(P202 ) British Steel	340	5	879 349	15 11	11	19 55 12	23 T	(1964.) Gainnes	370 370	39	22	148	10	27	31 27	Sept Power (*200 )	200 220	÷	12	16	ياقل 7 22	-	년 발
(%2 ) Bags (%57 )	70 550 400	16 24	3% 37 16	7 49 29	74 47	36 67	15 41 74	(*528 ) GET	350 240	12 94	31 14	12 22	34 . b	45 13 24	32 13 26	Seers (*90.)	90 100	104 3	12	13 86	ų.	8	913
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# GKN spends \$50m expanding US side

Motor industry Correspondent

GKN, the automotive components, engineering and industrial services group, is to invest \$50m (£31m) expanding its US automotive components manufacturing activities.

It is planning to increase its capacity for producing constant velocity joints and driveshafts, the company's main driveline products, to meet an expected 60 per cent increase

in sales in the next three years. GKN said that it was studying a variety of locations for the new investment including expansion at its existing sites at Sanford and Alamance in North Carolina, or the establishment of an additional man-

KWIK SAVE, the UK's biggest

discount chain, has bought 12

Grandways supermarkets from

privately owned William Jack-

after Argyil, the supermarket group, paid William Jackson

223m for nine stores. The sale

to Kwik Save marks William

Jackson's exit from the

increasingly competitive super-market sector. The family-run

company intends to focus on

the convenience store market.

Eve Group, the USM-quoted

civil engineer and contractor, has acquired Graham Bros

(Electrical Engineers) for an initial payment of

The Teesside-based company designs and installs electrical

systems throughout the UK. In the year to March 31 pre-tax

profits were £262,000 on sales

The initial consideration

will be satisfied by £1.1m cash

with the remainder in a

deferred loan. Further pay-

ment depends on 1992-93 prof-

Eve pays £2m for

**Graham Bros** 

The deal comes only a week

By Peggy Hollinger

plants have been working at full capacity since April to meet increased demand.

GKN is the world leader in the supply of constant velocity joints with a world market share of about 30 per cent.

The company said yesterday that it was benefiting from the large increase in demand for US-sourced components from Japanese vehicle makers. which have established assembly plants in the US.

At the same time US vehicle makers are fitting more constant velocity joints in light trucks, multi-purpose vehicles and four-wheel drive leisure/utility vehicles with the increasing trend towards frontwheel drive vehicles.

Kwik Save buys 12 Grandways

Kwik Save said yesterday that the stores, based in York-

shire and Humberside, were

Mr Keith Lovell, finance

director, said the difference in

price paid by Argyll and Kwik

Save could have been down to

"basic economics...A dis-counter like us could not afford

to pay as much as the majors."

chase through bank borrow-

ings. Mr Lovell said gearing would remain "negligible"

Barlier this year, Kwik Save

even after the acquisition,

Airflow S'lines .

Craig & Rose .

Ferguson Inti ... Ferry Pickering London Atlantic

New Throg (1983). Scat Mortgage ....

Kwik Save will fund the pur-

"an excellent strategic fit"

In North America GKN is now supplying Mazda for its US-built MX6 and Mazda 626 models, as well as Ford and Nissan for their jointly develoned Nissan Quest/Mercury

Villager multi-purpose vehicle.

The Mazda contract has resulted in extra annual sales of about \$15m for GKN Automotive Inc, the US subsidiary. Earlier this year GKN also gained substantial new contracts from vehicle makers in the US, which will come on stream progressively from 1993

The volume of vehicle driveline component sets to be delivered in North America will jump from 1.7m in 1991 to 2.1m this year and to about 3.3m in

ratio of less than 10 per cent by the year-end. The acquisition would not be dilutive, he

The 12 stores, which will be

handed over on a phased basis, would add approximately £45m

to sales on an annual basis. They are mostly larger than the average Kwik Save target

Mr Lovell said the company

would trade out of 12,000 sq ft

in the bigger stores, and con-vert the remaining space for

Total

rental to concessions

of 8,000 sq ft.

DIVIDENDS ANNOUNCED

edings were adjourned so that a judge, as opposed to a registrar, could hear the petition. The official date has

### 'Acceptable' for Cherry Blossom

Mr Michael Heseltine, the president of the Board of Trade, has accepted undertak ings from Sara Lee Corpora tion and Sara Lee Household & Personal Care that it will sell the Cherry Blossom shoe pol-ish brand to an "acceptable" buyer within 12 months,

writes Peter Pearse. Sara Lee already owned the Kiwi brand and acquired Cherry Blossom and other brands from Reckitt & Colman in October 1991. The MMC concluded that owning both the dominant brands would create adverse effects on competition.

with scope to increase prices substantially before putting its high market share at risk, it

### **DTI** case against **Polly Peck** adjourned

THE HIGH Court yesterday adjourned a case brought by the Department of Trade and Industry concerning former directors of Polly Peck International, the fruit, electronics and leisure conglomerate which collapsed in 1990.

The DTI had sought to extend the period during which it could launch proceedings to have some of the former directors disqualified from becoming company directors again.

The law allows such proceedings to be brought within two years of the date of a company going into administra-tion. Polly Peck was put into udministracion on October 25 1990, with debts of £1.3bn.

yet to be fixed.

# buyer sought

The MMC was particularly concerned with the "self-selection" market saying that the Cherry Blossom acquisition had lifted Sara Lee's share of that market segment from 44 to 74 per cent.

This could provide the group

# Debt burden slows recovery drive.

John Thornhill considers Isosceles' problems as Gateway chief leaves

departure yesterday as chief executive of the Gateway grocery chain again brings into sharp focus the severe problems besetting the UK's biggest leveraged buy-out and raises renewed doubts about whether it will ever be able to succeed in floating the business. When the Isosceles invest-

ment vehicle won its bitterlycontested £2.1bn takeover battle for Gateway in 1989 it held out the prospect of slimming the business, disposing of its peripheral assets and returning the grocery chain to the market within three to five years, realising generous returns for its backers in the

The practice has proved infinitely more treacherous than the theory

Delays in disposing of assets, the severe and lingering reces-sion, and the intensification of trading pressures as a result of competitors opening new stores have combined to throw the scenario askew.

Three years on, Isoscales finds itself saddled with £1.2bn of debt and little prospect of being able to reduce that, even if it could finally succeed in disposing of Herman's, the US sporting goods subsidiary.

City analysts suggest isosceles is now caught on the horns of an acute financial dilemma. The company is under



formidable tusk

immense short-term pressure to pay the interest on its debt. but can only survive in the long term if it invests in ungrading its core stores and developing its new Somerfield formut.

Mr Willett was a vigorous advocate of developing the business but his ambitions were kept severely in check by the demands of the bankers. He considered an annual capital expenditure budget of £100m was insufficient to convert enough Somerfield stores to give the chain critical

Mr Bill Myers, food retailing



Bob Willett: ambitions kept in check by bankers

analyst at stockbrokers Henderson Crosthwaite, said; Somerfield is the core of a good idea. It has been very well-received by the public and seems to be trading very

To date, however, Isosceles has only opened 60 Somerfield stores and still has more than 600 Gateway stores which are continuing to face severe competition\_

The trading performance of Gateway's mainstream stores is believed to be well below budget and was one of the contributory factors in Mr Wil-

Analysts suggest that isosceles's remaining businesses can only have a current market value of about £600m. "There is a glaring great hole in the company's valuation and I am sure that the banks must know that. It is a grisly scenario," said one.

It is clearly in the interests of the buy-out's backers to continue to support the company until some kind of exit route can be found. No bank is likely to want the embarrassment of crystallising its loss, least of all Wasserstein Perella, the New York investment boutique which owns 40 per cent of Isosceles' equity.

It seems improbable that any company would want to buy the entire Gateway business. The only likely contender, Tengelmann of Germany, has its gaze fixed firmly on eastern

Yet Isosceles may still be able to dispose of parcels of its stores to other retailers and attempt to float a far smaller business at some point down

the line. Mr Alistair Mitchell-Innes, who takes over the operational reins, certainly faces a formidable task in trying to restore morale at the company's Bris-tol headquarters, re-invigorate the trading performance of the core business and squeeze enough cash from its operations to keep the bankers

# Aer Lingus urged to seek link

By Tim Coone in Dublin

AER LINGUS, the Irish Republic's state-run national airline, was told yesterday that it should consider linking up with another airline and that manpower cuts must be made "from the top-down" in any rationalisation plan implemented to stem mounting

Mr Albert Reynolds, prime minister, said yesterday that such links are "the way the world aviation business has been moving for a number of years and that is the way Aer Lingus should be looking Ms Maire Geoghegan Quinn, the Irish transport and commu-

nications minister, said: "I am very concerned ... in relation to job maintenance and job creation in the country.

The sirline is currently undertaking a review of its entire operations. This could result in a substantial pruning of its route network and more than 1,000 redundancies from its 6,500 workforce. Losses are running at I£40m (£43.4m) a

In what appeared to be an implicit criticism of the airline's management, Ms Geoghegan Quinn said: "If sacrifices have to be made in the company, then those sacrifices have to start at the top

Yesterday, the directors of Aer Lingus said: "Bearing fully in mind the concerns expressed by the minister, the company is determined to take the actions necessary to restore the air transport division to profitability".

On Wednesday Mr Ray Burke, a former industry minister and prominent back-bencher in the ruling Fianna Fall party, called for a cash injection into the airline saying it would be "national sabotage" if it were allowed to undertake a plan of compulsory redundancies.

Ms Geoghegan Quinn was non-committal over Mr Burke's

### Filofax organises purchase of Lefax

Filofax Group, the USM-quoted personal organiser company, is buying Lefax Group, which makes similar products, from Quarto Group for up to 21.2m.

Lefax sales are 10 per cent of those of Filofax but Mr Robin Field, Filofax chief executive, said that its "reputation for quality, innovation and customer loyalty are second to

The proceeds, which include repayment of intercompany balances, will be invested in Quarto's core publishing activ-

end were down from £500,000 to

65.6m and the dividend is lifted

to 1.05p (1p) on earnings per

Estates ahead 22%

James Smith Estates, the

USM-quoted property invest-ment group, lifted interim prof-

its by 22 per cent despite bad debts and increased interest

With gross rental income

ahed to £1.18m (£934,000), pre-

tax profits for the six months

share of 2.1n (1.8n).

FINANCIAL TIMES CONFERENCES

# FINANCIAL REPORTING IN THE UK

### London, 26 November 1992

The aim of this one-day conference is to review the Accounting Standards Board's progress and proposals for the treatment of:

- \* CAPITAL INSTRUMENTS
- \* OFF-BALANCE SHEET INSTRUMENTS
- \* THE OPERATING AND FINANCIAL REVIEW
- \* ISSUES IN ACCOUNTING FOR BUSINESS COMBINATIONS
- \* THE PROFIT AND LOSS ACCOUNT

Speakers include:

Professor John C Shaw CBE Member of Financial Reporting Council Deputy Governor, Bank of Scotland

Mr Andrew C Lennard Assistant Technical Director Accounting Standards Board

Mr Graham Stacy Member, Accounting Standards Board Senior Technical Partner Price Waterhouse

Mr Nigel Stapleton

Chairman of the Technical Committee 100 Group of Finance Directors Finance Director, Reed International PLC

Mr Allan V C Cook Technical Director Accounting Standards Board

Mr P Raymond Hinton Chairman of Professional Standards Arthur Andersen

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### Financial Times Conference Organisation 102-108 Clerkenwell Road, London ECIM 5SA Tel: 071-251 9321. Tiz. 27347 FTCONF G. Fax: 071-251 4686 Name Mr/Mrs/Ms/Other\_ Company/Organisation Address Country Post Code\_ Type of Business

### Sharp cut at Ferry **Pickering**

FERRY PICKERING, the Leicestershire-based packaging and printing group, announced a fall in pre-tax profits from 22.28m to 2674,000 in the year

to August 31.

The result was struck after exceptional costs of £783,000 (£52,000) relating to redundancy and restructuring and bad debts. Turnover amounted to £27.8m (£29.1m).

Barnings per share came through at 4.41p (12.68p) and a second interim dividend of 3.4p is declared, making 5.5p (same). The company expects that a final dividend in respect of the 16-month period to December will be recom-

### Craig & Rose ahead to £134.000

Although margins remained under "severe pressure", Craig & Rose, the Edinburgh-based paint and varnish manufacturer and decorators' supplier, announced increased interim

Increased exports helpedturnover rise to £2.96m (£2.83m) and despite exceptional payments to employees the workforce was reduced by some 10 per cent over the period - pre-tax profits for the six months to June 30 rose to £134,000 (£40,000).

Earnings per £1 stock unit emerged at 25.25p (7.01p) but the interim dividend is maintained at 2p.

### London Atlantic net asset value off 13%

London Atlantic Investment

Trust, a subsidiary of 3i Group which concentrates its portfolio on smaller companies, reported a net asset value, after deducting prior charges at par, of 74p at September 30. The figure represented a decline of some 13 per cent on

the 84.6p of 12 months earlier.

Available revenue for the six months to end-September amounted to £701,000 (£647,000), equivalent to earnings of 1.54p (1.42p) per share. The interim dividend is 0.78p (0.75p).

### Airflow Streamlines improves to £0.86m

Profits before tax of Airflow Streamlines, the vehicle cab maker and Ford main dealer, rose from a virtual break-even £5.000 to £880.000 for the half year to Angust 31.

Turnover improved to 234.7m (£31.9m). Earnings per share came to 6.44p (losses 0.27p) and the interim dividend is resumed via a 1p distribution. The shares rose 3p to 93p.

### Net assets dive at New Throgmorton

The New Throgmorton Trust (1983), a split capital trust, saw net asset value per capital share, taking prior charges at par, dive to 99.5p as at September 30.

The figure compared with 128.2p at the March year-end and 188.80 at the interim stage Net revenue for the six

months to end-September fell to £734,000 (£1.75m). Earnings per share declined to 1.88p (4.48p) but the second interim dividend is maintained at 1.5p.

### Castle Comms doubles to £1.36m

Castle Communications, the USM-quoted video and audio group, almost doubled pre-tax profits for the year to June 30. Turnover fell from £38.2m to £31.6m as a result of recession and closure of unprofitable

against £782,000. The latter fig-ure was restated to reflect the change to a more conservative accounting policy towards origination costs of items such as sleeve design and artwork. Profits this time were struck after an exceptional provision of £351,000 against the fall in value of freehold properties. The pre-tax figure was

helped by lower interest costs of £1.2m (£1.44m) and an increased contribution from an associate of £144,000 (£55,000). Earnings per share came out at 10.4p (8p). An unchanged final dividend of 4.5p is recom-mended for a maintained total

### Essex and Suffolk Water pay-outs up

Two French-controlled water supply companies yesterday announced results for the six months to end-September. Pre-tax profits at Essex Water, owned by Lyonnaise des Eaux Dumez, dipped to £9.4m, against £9.5m in the cor-

was marginally ahead at £33m (£31.5m). Following a nil tax charge

responding period. Turnover

**NEWS DIGEST** (£700,000) earnings per share improved to 113p (104p). The interim dividend is 36.8p

(36.6p). Suffolk Water, also owned by the French company, saw pre-(£1.8m) on turnover up £800,000 at £8.2m. The interim dividend is 23.7p - (23.6p), payable from earnings of 43p (30p).

### Cradley improves 30% to £1.05m

Despite the demise of some customers and reduced size of several magazines, Cradley Group Holdings, the lithegraphic printer, managed to increase pre-tax profits by 30 per cent in the year to June 30. The rise from £807,000 to

£1.05m was achieved on sales

up slightly at £28.7m (£28.4m).

to September 24 advanced to 2689,000 (£567,000). Administrative expenses of £169.000 (£139,000) included £20,000 for bad debts. The interim dividend is increased from 1.25p to 1.4p, on earnings of 2.99p (2.47p) per

charges

Net borrowings at the year Photology Price No. 2019, p. 100 117.717 118.205 117.717 118.2 Padi selfing price triang 17.76 77.76 Pre-tax profits were £1.36m,

### WOOLWICH **BUILDING SOCIETY** £275,000,000 Floating Rate Notes

teomprising (200,000,000 Floring Rate Notes due 1993 issued on 13th July 1988 (the 'Original Notes') and a further 175,000,000 Floring Rate Notes due 1903 issued on 38th August 1991, and, with effect from 17th October 1991 consolistated and forming a single series therewish.

substance and farming a single series therewish. In accordance with the terms and conditions of the Notes, nonce to hereby given that for the three mouth interest period from (and including). Ist October 1992 to that excluding). Ist October 1992 to that excluding). Ist October 1993 the Notes will carry a rate of interest of 7½ per cent. per annum. The relevant interest payment date will be 1953. All and per 100,000, Note will be 1953. All payable against surreputer of Coupon No. 18.

Hamphros Bank Limited

Hambros Bank Limited

### BRITANNIA **BUILDING SOCIETY** Issue of up to £50,000,000 Floating Rate Notes Due 2005

In accordance with the terms and conditions of the Notes, potec is contitions of the Notes, pouce a hereby given that for the three month interest period from (and including) 22nd October 1992 to (but excluding) 22nd January 1993 the Notes will carry a rate of interest of 8,36458 per cent. per annum. The relevant interest annum. The relevant interest payment date will be 22nd Janpayr 1993. The coupon amount per £1.000,000,000 Note will be £21.063.32 payable against surren-der of Coupon No; 12.

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Hambros Bank Limited

SKETCHLEY, the textile rental

and dry cleaning group which was on the brink of collapse

two years ago, reported virtually flat profits of £3.1m for the

The pre-tax result, which

compared with £3.18m for the 26 weeks to September 27 1991,

was helped by a 59 per cent fall

in interest charges to £625,000

(£1.51m). Sales were £1m lower

An interim dividend of 1p is

declared. Last year's interim

was passed. Earnings per share

The government's climb-

down on the immediate closure

of 31 pits was welcome news at Sketchley, which supplies workwear for British Coal's

44,705 miners. However, the

group said the 10 pits earmarked for closure would

have little effect on full-year

Sketchley had been budget-

ing for a steady decline in the

number of miners since 1990.

when there were about 90,000.

This year, the group had

counted on less than 45,000

miners and a further decline

next year. If the government's initial plans had been carried

out, there would have been

about 14,000 miners after the

Mr Tony Bloom, joint deputy

chairman of the management

team brought in two years ago

to rescue the ailing group, said Sketchley was ready to hit the

acquisition trail. However, it had been more difficult than

expected to find suitable pur-

During the six months,

Sketchley continued to bolster

the balance sheet, with gearing

falling from 31 to 22 per cent.

The group aimed to reduce this

to between 15 and 18 per cent

Trading had been difficult in

the six months, with the dry-

cleaning business suffering declines in both sales and prof-

by the year-end.

rose from 4.1p to 4.2p.

27 weeks to October 2.

at £53.7m.

profits.

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Terminal Property SW-Mary Filofax organises purchase of Lefax

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James Saith Estates abesi n

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loss-making businesses enabled Ferguson international Holdings, the labels, hangers, communications components and printing and publishing company, to report a 13 per cent rise in pre-tax profits to 24.7m in the six months to

Mr Michael Saint, managing director, said: "We took the medicine last year." In the 12 months to February 29 1992 pre-tax profits tumbled 43 per cent to E6.63m

Turnover of continuing activities - at 281.8m - grew by £4.7m, almost the same as the contribution from discontinued activities last time. The company sold SBF of Philadelphia and Wirewares and Harkwell Cartons of the UK. It also closed Harkwell Labels & Tags.

advance to £4.7m at Ferguson Trading profits on continuing businesses rose to £5.15m THE DISPOSAL of its (£4.95m) - discontinued activities incurred losses of £233,000 last time. The pre-tax line was further helped by a £100,000 reduction in interest payable to £450,000, as borrowings were reduced from about £10m to

Mr Saint said that 67 per cent of trading profits derived from the UK, 21 per cent from the US and 12 per cent from Europe, though the group was seeking to lessen its dependence on the UK, he added.

The labels division, which makes textile labels for garments and non-textile labels for food products, lifted trading profits to £2.73m (£2.23m) on turnover up at £28m (£23.3m). helped by the acquisition of Globus Druck of Germany.

Hangers suffered from a falloff in demand in Germany and

the Netherlands, where the division has a 60 per cent market share. This led to a 3 per cent reduction in turnover to \$15.6m. Trading profits fell to £1.33m (£1.49m). Profits of the communica

tions components side, the US cable TV parts supplier described by Mr Saint as a cash generator to buy tooling and machines for the other divisions, declined to £718,000 (£920,000) hit by competitive pressure on margins and unfavourable exchange rates. Turnover rose at 28.93m (£8.27m) mostly because of the acquisi-

Tony Bloom (left) and John Richardson, joint deputy chairmen:

three years. Then there is Uni-

gate, with an estimated 10,000

workers ready to don the

Sketchley gear. But the best

news yesterday might well

have been the dividend.

Although the company resumed pay-outs at the end of last year, the interim declara-

tion offers good hope for a maintained final at the very

least. The one big cloud hang-

ing over this vastly changed

company is the highly uncer-

tain litigation with Eurocopy,

which could run to claims of

more than £9m. That shadow is

not likely to disappear for at

least three years. However, as

a recovery play, Sketchley

could have some attractions.

Forecasts of about £5.5m this

year leave the group on a pro-

spective p/e of about 13 times,

finding it difficult to identify suitable purchases

Mr Bloom said the difference

between a good and a had year

came to just three customers

per shop per day. There was

little other than economic

upturn which could entice

those customers in, he said. Textile rentals actually

increased profits, and Mr

Bloom said the outlook contin-

ued to be good. Several larger

contracts had been won,

including supplying J Sainsbury and Unigate.

The writing may have been on

the wall for British mining, but

at least Sketchley read it in

time. The new contracts go a

long way to meeting the loss of coal business. Analysts guess

that Sainsbury's alone could

Disposal benefits behind 13%

O COMMENT

Printing and publishing lifted profits to £372,000 (£312,000) on lower turnover of £9.32m (£9.5m).

tion of Interstate Cable Enter-

Earnings rose 1p to 9.3p per share and the interim dividend

is unchanged at 4.25p.

# Brent Walker sells phoneline arm

By Maggie Urry

BRENT WALKER has sold Interactive Media Services, its telephone information business, to a management buy-out for £12.7m. IMS operates the Rapid Race-

line, Rapid Cricketline and Rapid Golfline services which give callers to an 0891 telephone number up-to-date information on those sports. Brent Walker, the betting,

pubs and property group trying to reduce its heavy debts through asset sales, has

ending the buy-out the other £2m, at a 5 per cent interest rate. This will rank below the mbo's £4m of senior debt, and will be repaid after the senior debt has been repaid, probably

by October 1996. Mr John Brown, a director of Brent Walker and head of its William Hill betting chain, and his deputy Mr Robert Lambert, will receive up to £1.7m of the proceeds of the sale. They had an equity interest in the telephone business dating back to an agreement they made with

received £10.7m cash and is Mr George Walker, former chairman and chief executive of Brent Walker, in September 1989 when the company bought

William Hill. The other film of the sale proceeds will be retained by Brent Walker. The buy-out is led by Mr Bill Wilson, managing director of the company. It has £7m of equity backing from 3i, Murray Johnstone and County NatWest Ventures.

The nurchase price compare with net assets of £1.5m at December 31 1991, and net profits last year of £2.45m.

### next week By Philip Rawstorne BUBEL SHARRHOLDERS IN Hoskins Brewery, the Leices-ter-based real ale brewer, will oin hattle with the directors at the company's annual meet-ing on October 30. Mr Richard Cattermole,

Hoskins

rebels join

battle with

directors

cader of the dissident group, said yesterday that a number of board resolutions would be pposed. He claimed to have the support of shareholders with at least 30 per cent of the

Hoskins reported pre-tax profits of 283,060 last year, but extraordinary charges reduced the net gain to £16,625. In the previous 12 months, there was a loss of £167,558 after an extraordinary charge of

Mr Cattermole's main targets are Mr Barrie Hoer, chairman, and his brother, Mr Robert Hoar, Resolutions to remove them from the board have been tabled for an extraordinary meeting on November 18.

Mr Cattermole said yesterday that he had no intention of trying to reverse his company, Ryan Klizabeth - which has 52 licensed outlets and five hotels - into

Hoskins. Replying to criticisms that he had no experience as a director of a quoted company, he said: "Ryan Elizabeth made net profits of £294,000 last year, and £308,000 the previous year. We have to abide by rules that are not all that different from those for running а ривііс сопрану."

### **Linx Printing** shares at 14p premium

By Richard Gourley

Shares of Linx Printing Technologies, a maker of con-tinuous ink jet printing equip-ment, ended their first day of trading at 144p, a 14p pre-mium to the price at which they were placed last week.

The company joins quoted Domino Printing Sciences and a small handful of British companies that have success fully developed commercial applications for high technology breakthroughs.

One of the two venture capital backers, MTI Managers, which represents 18 institutions with 37 per cent of the equity, has not disposed of any of its stake during the flots tion which values Linx at £20.8m. The other backer, Paribas, has sold some of its

During the ink jet process tiny droplets are given an electrical charge and then deflected electronically as they are squirted from the printer head. More than 120,000 droplets are projected each secon

The printers are placed at the end of production lines to print har codes or sell by dates on boxes, bottles and other produce with minimum operator intervention. The process has been used to print on fibre

Mr Derek Harris, chairman, said the group would use its stock market quote and the technological expertise within the group to expand. "We would like to develop more in the product identification market," he said.

Linx is the first succes flotation for MTI Managers. The group, which specialises in technology start-ups, has invested £800,000 since Linx was launched in 1987.

Of the 24.7m proceeds of the flotation. Link has raised £1.8m after expenses while

# Morgan Crucible to establish ADR programme in early 1993

By Richard Gourley

made through the Bank of New York and will allow certain institutional investors and employees to hold the securi-

Mr Bruce Farmer, chief executive, said the group is unlikely to extend the programme beyond the first phase at this stage and would therefore not be forced to move to

The ADR programme will put managers of Morgan Cruci-ble's 30 US operations in closer

contact with the group, which at the last half-year derived 38 per cent of sales from North America. Only 16 per cent of group sales were in the UK. The North American operation is producing a varied performance. Growth is beginning

to accelerate in parts of the such as filters for safety air

become a mature business with falling operating profits. Sales from carbon activities are supported from the substantial increase in the number

of electric motors required in

new cars - each requiring

commutators and brushes.

as biomedical products, was almost offset by a decline in traditional areas, including provision of materials for white goods.

Transport Development Group, the UK's second largest haulier, has acquired Cotradip, a French specialist wines and spirite distribution company, for FFr79m (28.35m) from Remy Cointreau Group.

# Crops glut reduces Albert Fisher

By Andrew Bolger

ALBERT FISHER, the food processing and distribution group, which yesterday reported a sharp drop in profit-ability in the year to August 31, said substantial rationalisation had taken place across the

Mr Tim Howden, chief executive in Europe, said: "Three-quarters of our profit shortfall in Europe was in fresh pro-duce, where our management faced the most difficult market

conditions in recent memory." Operating profit in the European fresh produce activities tell from £15.2m to £7.5m. Profits advanced in the first half the second six months.

but deteriorated markedly in Underlying growth in pro-

than expected growth in demand. The situation was aggravated by early and abundant crops throughout Europe and intense competition for banana sales.

duction coincided with lower

Food processing in Europe saw operating profits dip to £28.4m (£32m), but the group said results had held up well in elverse market conditions. The division had been enlarged by the transfer in of the frozen fruit and vegetable activities.

The production of sauces and

dressings had been concentrated into two factories from three. The frozen vegetable business experienced a difficult year, affected by plentiful supplies and strong competition, while the remaining businesses in the division produced

results close to or above the previous year's outc The European seafood side achieved operating profits of £7.67m (£6.71m). The group said the five seafood companies had now been formed into a separate division for manage-ment purposes, which should produce sourcing benefits. The

division's profits were held back by cockle supply probiems, a poor market for warm water prawns and low demand. The North American fresh produce businesses saw operating profits drop from £18.9m to £10.8m. Results at the half-year had been under pressure due to the continuing impact of recession on the food service industry, supplying hotels and cruise lines, which is responsi-

ble for the majority of sales.

In the second half favourable growing conditions in the US resulted in a produce glut similar to that in Europe, causing further pressure on prices and

margins.
The group said: "Economic conditions in the UK and North America remain severely depressed and weaker economic conditions are now being experienced in continen-

"While an early improvement in economic conditions is not foreseen, it is unlikely that the combination of conditions which gave rise to the current produce glut will continue to season, although the present surplus of produce will overhang the market for some time

# ACT buys ailing NMW in £3.8m deal

By Roland Rudd and Alen Cene

A WORSENING in the finances of NMW Computers has forced the company to accept a bid from ACT, the Birminghambased computing services group, at 18p a share - 56 per cent less than yesterday's opening price.

The cash offer from ACT, formerly known as Apricot, values NMW, which specialises in services and software for the UK securities business, at 23.8m. NMW shares fell by 23p to 18p. ACT's shares rose 4p to

In June ACT spent £2.1m to take a 25.4 per cent stake in NMW at 40p a share. It had to get special dispensation from the Takeover Panel to bid for the company at less than the price at which it bought its

A sudden deterioration in its finances led to NMW, which could no longer count on its banks for support, to recommend ACT's discounted offer price. However, speculation that ACT was planning a full bid for NMW had already pushed up the company's share

There is a share alternative

of one new ACT share for every eight NMW shares. Higher than anticipated costs incurred in developing

NMW Charterhouse, the soft-ware business specialising in debt recovery and the Lloyd's insurance market, was mainly responsible for a pre-tax loss of £1.23m for the half year to June 30. This compared with a profit

of £278,000. Losses per share of 5.7p compared with earnings of 0.9p. Sales slipped to £4.9m (\$4.95m).

While NMW would not talk about the deal yesterday it is understood that trading perfor-

without considering the problems at Charterhouse, restructuring would have been neces-

The depth of the problems at Charterhouse did not come to light until management changes during the summer and it was considered better to give the shareholders all the bad news at once rather than allow it to dribble out.

ACT said it would reorganise Charterhouse to stem the division's losses of £1.2m. Stockbroking operations at both companies will be inte-

# Compass revises Gardner bid

By Michael Skapinker and rms Cohen

THE COMPASS Group, which last July failed in its bid to buy Gardner Merchant, Forte's contract catering company, is pre-paring an offer for the non-UK

parts of the business. The contract caterer and private hospital operator has not yet approached Forte to discuss buying Gardner Merchant's foreign operations, but it is thought it will do so next

After the collapse of negotiations last summer, Forte ruled out Compass as a possible future buyer of Gerdner Merchant. It is likely, however, that Forte will examine any approach to buy Gardner Merchant's foreign business with an open mind.

Forte is believed to be negoti-Gardner Merchant manage- for the management to buy the 1.3p to 1.36p.

ment, although it has rejected reports that it will sell it for less than the £400m it has laid down as the minimum price. A management buy-out would be backed by CinVen, the UK's second largest venture capital

Forte said yesterday that Gardner Merchant would not be sold unless three conditions were satisfied. The first is that the minimum price would have to be achieved. The second is that Gardner Merchant would not be broken up and the third that the Gardner Merchant senior management team

would remain in place. If the subsidiary's management could raise the \$400m, it would have little difficulty in satisfying the remaining two conditions.

A bid from Compass to buy Gardner Merchant's foreign

UK operation.

Gardner Merchant is particularly strong in the Netherlands, where it is the market leader. It also has operations in France and Germany, which are believed to be of particular

Interest to Compass.

Compass is thought to be less interested in Gardner Merchant's US operation. It is possible, however, that this could be sold to ARA Services, the US company which joined Compass in its original bid for Gardner Merchant.

Scottish Mortgage net assets up 5.5%

Scottish Mortgage and Trust had a net asset value of 183.2p at September 30 - a rise of 5.5 per cent on the 173.7p at the trust's March year-end. The

### Smith New Court expands in smaller companies

By Roland Rudd

Smith New Court, the UK securities house, is expanding its marketmaking activities in shares of smaller

The move comes after three marketmakers, SG Warburg Securities, County NatWest and Wood Mackenzie and UBS Phillips & Drew Securities, withdrew from making markets in shares of many small

Smith New Court is to start dealing today in another 44 stocks, making a total of 85 in smaller companies faced with transfers of trading in their shares from the Stock Exchange Seaq system to

IN THE MATTER of WINDSOR LIFE ASSURANCE COMPANY LIMITED

IN THE MATTER of GRESHAM LIFE ASSURANCE SOCIETY LIMITED

IN THE MATTER of GRESHAM UNIT ASSURANCE LIMITED

<u> — and —</u>

IN THE MATTER of THE INSURANCE COMPANIES ACT 1992

NOTICE IS HEREBY GIVEN that a petition was on Thursday the 15th of October 1992 presented to Her Majesty's High Court of Justice by the abovenamed Windsor Life Assurance Company Limited ("Windsor") for:

(i) the sanction under Section 49 of the Insurance Companies Act 1982 of a Scheme ("the Scheme") providing for the transfer to Windsor of the Transferred Business (therein defined) of the above-named Gresham Life Assurance Society Limited ("Gresham Life") and the abovenamed Gresham Unit Assurance Limited ("Gresham Unit") and:

(ii) an Order under Section 50 of the said Act making ancillary provisions in connection

with the said transfer. Copies of the said Petition, the Scheme, a report by the appointed actuary to Windsor Life, the reports by the appointed actuary to Gresham Life and Gresham Unit and a report by an independent actuary in pursuance of the said Section 49 may be inspected at each of the offices of the said companies specified in the Schedule hereto during normal business hours for a period of 21 days from the publication of this notice.

Windoor Life Asse Company Limited, Windsor House, Telford Centre,

Windoor Life Assu Banklabs House. Houselow

Strand, London on Wednesday the 25th day of November 1992. Any person (including any employee of any of the said companies) who claims that he or she would be adversely affected by the Scheme may appear at the time of the hearing in person or by Counsel. Any person who intends so to appear and any policy holder of any of the said companies who dissents from the Scheme but does not intend so

The Perition is directed to be heard before Mr

Registrat Buckley at the Royal Courts of Justice,

to appear should give not less than two clear days' notice in writing of such intention or dissent and of the reasons therefor to the solicitors named Copies of the documents specified above will be furnished by such solicitors to any person requiring them prior to the making of an Order

prescribed charge therefor. LINKLATERS & PAINES (Ref: AVR/SXG) Barrington House, 59-67 Gresham Street, London EC2V 71A Solicitors for the Petitioners

sanctioning the Scheme on payment of the

Windsor Life Assurance Company Umited, Caxton Place.

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MORGAN CRUCIBLE, the carbon, ceramics and speciality materials company, is to establish an American Depositary Receipt programme early next

The issue is likely to be

full quarterly reporting.

thermal ceramics division through sales of new products. bags in cars. Mr Farmer believes such new products should soon begin to kick start what has

However, the group's National Electric Carbon subsidiary has been hit by recession and has been less successful moving into new markets. In technical ceramics growth from new areas, such

**TDG** buys French distribution company

Gresham Life Assu Society Limited. 2-6 Prince of Wales Road

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Company Limited. 11-39 Crowlands Road

Pentwyn. Cardiff CF2 ?(IA Scotland PH1 5LA

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# JOBS: Enterprising insurance man developing policy to cover against risks of changing employers

O judge by the times the same disaster is reported by readers, it is a serious risk to any executive job-changer. Take for instance the finance manager who generously wishes the offending outfit as well as himself to remain anonymous.

Rather than move out of London with his existing employer in 1989, he decided to take advantage of the still active executive market and change companies. Soon he was signed up as group accountant at the headquarters of an international group. Whereupon, he says:

There were two surprises awaiting me on the day I started the job. Firstly, two thirds of it were being done by someone else who was due to retire at the end of nine months. Secondly, there was no desk to spare in the whole office and one had to be bought. This arrived after two months during which I had use of a small table between two secretaries. I rode out these difficulties without making any issue of them.

"However it became apparent as time went on that I had been misled, and after five months I felt compelled to raise the matter with my superior....

The upshot, as so often, was that he was asked to resign, Plan to make executive moves safer

which he did only to find the market cold. And although the group paid for counselling, he's still jobless. "I would not wish these experiences on anybody," he adds, "except possibly those who bestowed them upon me"

Amen to that! But while I know of many other cases where the employer looks to be solely at fault, in most the responsibility is less clear. Some were the result of sudden insolvency which was as much a surprise to the firm's recruiters as to the recruit. In others, usually attributed to "irreconcilable differences", the blame is presumably shared.

A knock-on effect is that awareness of such disasters deters underused talents from moving, especially in a reces Hence the risk plays a part, albeit minor, in inhibiting recovery. So what - except murmuring "Goodness, how sad" - is anyone

doing about it? Well, one who's trying is Peter Bedford of Fenchurch Insurance Brokers, thanks to an initiative by headhunter John Courtis. In

league with an underwriter at

Lloyd's of London, Mr Redford is evolving an insurance policy covering the dangers described.

True, individuals can thrash out their own protection with intending employers, he says. But that usually entails nit-picking by lawyers for each side, consuming time as well as money creamed off by the legal fat cats.

By contrast, the "executive recruit's guarantee option" would have a standard form. Employers who offered it, either freely or on demand by a chosen candidate, would pay a premium covering up to two years salary or so. The current idea is a premium

of 2 per cent of salary times years of contract for each of three types of risk: redundancy, insolvency and the aforesaid irreconcilable differences. But the insurer could refuse cover for any one of them, if so minded

As the scheme is still very much in embryo, Peter Bedford would rather not be contacted about it as yet (he's on holiday for the next week or two, any-way). But I promise to report on developments in due course.

As it happens, besides news of insurance against disaster, I can today offer a faint sign of hope. It appears in the underlying table which shows the state of demand for managers and higher-ranked specialists in the United Kingdom, as gauged by the MSL

International consultancy's three-

Research & dylomni

Sales & market

Production

Computing

Others

Oct-Dec

General ma

advertised in national journals.

That is not to say there is anything but gloom in the overall figures in the lower part of the table. The latest total is by far the lowest for any 12 months to September 30, not only since 1967-66, but to all the 33 years

UNITIED KINGDOM ADVERTISED DEMAND FOR MANAGERS AND KEY SPECIALIST STAFF

(12 months to September 30)

89-90

-33.8

-21.4

-50.2 -23.9

-46.1

-36.4

-38.3

-19.8

-45.6

-44.6

1989-90

ndver-tised

3,273

2,840 5,512

5,830 2,430 1,320

827

6,764

28,796

6,627

8,397

7,641

Posts Change

rom

88-89

-26.1

-35,4

-17.5

-41.0

-32.9

-15,4

-22.2

-26.8

-23.1

- 16.7 - 22.0

1990-91

Posts Chance

adver- from

isado

2,156 2,231 2,923 3,473 1,209 1,004 446

4,303

17,755

5,318

4,572

90-91

~20.2

~18.4 ~20.5

~ 8.0

~ 5.6

~11.5

~15.3

-32.5

-11.2

City

2,426 2,332

421

3,807

15,847

3,587

4,023

monthly counts of executive jobs MSL has been keeping check. The quarterly tallies below the total show that the rate of decline, as measured by the corresponding three months of 1991, quickened

again between April-June and July-September just gone. Bleakness also prevails in the separate counts, not listed in the

Posts Change

87-88

~29.1

~ 10.9

~ 10.5

~ 19.3

+15.8

+ 9.4

- 8.4

- 22

- 27

-13.4

7.858 ~15.8

adver- from

4,431 +12.6

tised

4,395 6,362

7,064

4,119

1,394 1,233

7,996

9,048

10,915

9,176

1987-88

adver- from

tised

3,935

6,204

7,638

7,925

4,602 1,728

1,065

7,307

40,402

9,248

11,223

10,693

+17.8

+23.2

APITAL MARKETS

**DOCUMENTATION** 

Competitive Salary Plus Benefits

and retailing to 482 compared with 1,145 four years ago. But look in the upper part of the table, which shows the 12monthly counts for different sorts Posts Change of executive work. Although seven of the eight admittedly also 86-87 show further declines, we do see the first single year-on-year rise +25.6 since 1988-89. Moreover, it is in the sales and marketing category +54.9 which in ages past has proved a + 8.1 lead indicator of movements in +37.0the market as a whole. + 16.8 same + 14.7

table, which the consultancy

makes of advertised openings in four sectors of industry. All are

at their lowest on record for any

below four digits for the first

time to 967 as against a high of

6,151 in 1984-85. The peak of 4.367

reached by energy and associated

industries in the same year, is

down to 1,025. Food, drink and

tobacco companies have fallen to

511 from a 1984-85 high of 1,150.

High-tech companies' tally fell

12 months to September 30.

Not too much should be made of it, because it is a category which has been singularly depressed. But the mere fact that it has rebounded is more reason for cheer than the Jobs column has seen for a long time.

Michael Dixon

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not disregard exceptional candidates whose commercial backgrounds impress. Degree level intellect and full computer literacy are taken as read but candidates, probably in their late twenties/early thirties, should be able to demonstrate first class communication skills, oral and written, as well as a personality which reflects a marketing bent and the ability to quickly establish credible relationships. Enthusiasm, creativity and flexibility are all important and the emphasis will be on solution-based not problem seeking attitudes.

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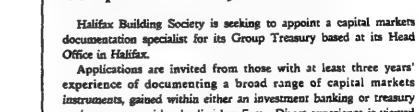
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Selary and benefits will be commensurate with experience. Interested applicants should write, enclosing a curriculum vitae, to:

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Successful applicants must have had experience of working within a team environment and be confident self-starters with the ability to represent our client in a professional manner. An attractive remuneration package, based on a generous basic salary, will entirely reflect experience.

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Please send a comprehensive career resume, including current salary details and daytime telephone number, quoting the relevant reference to Sue Atkinson, Touche Ross Executive Selection, at the address below.

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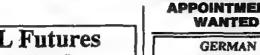
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# THE HUMAN SIDE OF

on Thursday 12th November 1992 At The London Marriott Hotel, Grosvenor Square. London WI 8.15am - 9.30am

Quality is one of the most used words in today's business dictionary. Sadly, Quality is more likely to be seen in terms of tangible products and processes than in terms of people and

Ironically, people and culture underpin the long-term success of most TOM programmes.

The session focuses on 'Personal Quality' as the basis for other types of quality improvement. It

Determining what 'Quality' is and why it pays.

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# A gloomy global forecast for the profession

ANYONE wanting to get a flavour of the global state of the accountancy profession could have done no better than to attend the 14th World Congress of Accountants in Washington, DC. last week. Sitting in the huge Convention Centre auditorium, in the middle of the capital of the country with more accountants than any other, was like being inside a barometer measuring the prospects for the industry around the world. The forecast was not good.

The most significant indicator was the lack of activity. As Mr Dennis Beresford, the chairman of the US Financial Accounting Standards Board, put it later: "Many of the delegates were disguised as empty

Officials tidying up at the end of the four-day gathering estimated that 2.850 people attended the Congress. Stripping away the "accompanying persons, journalists, staff and accountants from the surrounding region who were hauled in on three-line whips by the organisers, the number of serious delegates going to many sessions was considerably

The total might still seem an impressive number, but it was substantially down on the previous congress five years ago, and has left the organisers - headed by the Interna-tional Federation of Accountants (IFAC) - with a loss probably run-ning into several hundreds of thousands of dollars. The attendance says a lot about the depressing state of business in the accountancy firms, could potentially be held liable in the most notably those in North America, future for unidentified and undis-

growth, many are now expanding at rates below the level of inflation, some are reporting absolute declines and others have been forced to merge

At the same time some of the more enthusiastic delegates at the congress served as a reminder that business and hence accountancy - in some parts of the world ke South-east Asia is very different and even flourishing. The IFAC is able to point to 110 member bodies from nearly 80 countries, representing 1.2m accountants.

In general, one of the most lively ions was on the state of the profession in the developing countries. Elsewhere, groups from Eastern Europe were listening attentively, as they attempted to kindle future development and expansion of their countries' infant accountancy networks. But the messages they heard from the Angio-Saxon world were far from bull-

Aside from the singgish state of the world economy, a number of the spe-cialist sessions during the Congress were instructively gloomy. While those on technical subjects were among the most heavily-attended, two on more wide-ranging subjects stood

environmental reporting by companies, including many multinationals. That could bode well, offering accountants the chance to become involved in a new area of auditing and consultancy work. But the speakers also stressed the risks, since auditors could potentially be held liable in the

the UK and much of the rest of closed liabilities such as toxic waste fraudulent, in danger of collapse or Europe. After a decade of heady clean-up obligations imposed on their likely in some other way to give rise clean-up obligations imposed on their

> Even more significant was a session on legal liability. There was lengthy discussion about the collapse of Tricontinental in Australia, which generated at \$1.1bn, the largest known claim at the time against an auditor. That level has since been overshadowed earlier this month by the £8bn claim concerning the Bank of Credit and Commerce International.

tort reform to reduce the incidence and size of claims against auditing firms - which they argue are not responsible for the collapse of companies. One glimmer of optimism came from a bill now proposed in the state of New South Wales in Australia which could become early next year. This would cap the size of claims auditors and other professionals would be required to pay. It would also require all firms to take out indemnity insurance or have assets sufficient to cover claims up to the specified limits.

More generally, Mr Richard Murray, services division of Minet, the insurer, warned that commercial cover might no longer continue to be available to firms facing claims at the current escalating rates. There may be a need for governments to step in and pro-vide cover for uninsurable business, he warned

Mr Murray said that while accountants should continue to press externally for reform of litigation, they should also look internally at how they manage risk. That could mean turning away clients perceived to be

likely in some other way to give rise to legal action which might trigger a legal claim. The issue raises questions over how such companies would continue to find alternative audit firms in

headquarters of the Financial

Accounting Standards Boards in Nor-

walk, Connecticut. World standard-

setters met to exchange progress

reports and discuss how they could

work more closely together in the future. As the speakers around the table discussed their agendas, two

issues stood out: how little co-opera-

tion currently exists and how much

common ground on issues being tack-

Several different countries men-

tioned draft accounting standards on

topics such as financial instruments.

related-party transactions, leases and

intangible assets. Yet one clear differ-

ence remains: the purpose for which

accounts are prepared. For the the US and the UK, for instance, it is clearly

stockmarket investors. For Germany,

by contrast, it is creditors, especially

Inevitably the accounting standards which result are different and the

pressures and speed of reform varies considerably. Several speakers argued

that with growing demand from com-

panies for access to international cap-

ital markets, there will inevitably be

growing requirements for the har-

monisotion of standards of financial

reporting with which they will have

Yet it seems that at the moment the

importance of international collabora-

tion is still principally being driven

from the outside and from the top

downwards, by a relatively small

number of accountants. Their con-

cerns are seemingly still not consid-

ered important by either the vast majority of partners in the delegates'

own firms nor by the wider business

led there was.

While the World Congress did give delegates a depressing glimpse of some of the issues now facing the profession, a number of those attending questioned privately whether the idea of such an ambitious and wide-Speakers renewed their claims for ranging gathering was becoming a rather anachronistic way of exchang-

Mr Bertil Edlund, IFAC president, puts a brave face on such criticism this year. He points out that the congress was able to go ahead, while those of many other industries and professions have been so harshly affected by the recession that they have been unable to take place at all. Mr Edlund also stresses the subtle achievements of fostering greater international collaboration and consensus, particularly through informal discussions and meetings which took place outside the public sessions.

There is certainly some substance to his argument. Away from the convention centre, for example, Mr Anatoly Sheremet, president of the Association of Accountants and Auditors of the Commonwealth of Independent States, was busy talking to officials at the World Bank. He is attempting to gather support for foreign loans totalling up to \$500m to help with the development of the profession in the former Soviet Union.

An equally important session took place just after the congress at the

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They now have a requirement for a Senior Manager (ACA) to jour the litigation supp team to continue the development of the firm's profile in this area. The ideal candidate will have c. 5 years litigation support experience and will have developed a network of contacts

Michael Page Finance

have formed a heady

mix in the midwest in

these final weeks of antumu,

as US farmers harvest a record

maize crop and grumble about

the slide in grain prices.

Washington's failure to halt

Maize prices traded for

future delivery at the Chicago

Board of Trade dropped this

week to their lowest level in

four years and are now very

close to \$2 a bushel. Out in the

country prices are just as weak A farmer in central Illin-

grammes, mostly credit guar-

antees, designed to push the

excess overseas and on to the

# Russia-Yakutia diamond deal welcomed by De Beers

By Leyla Boulton in Moscow

DE BEERS of South Africa yesterday welcomed a new arrangement between Russia and Yakutia, the region which produces 99 per cent of Russian rough diamonds, claiming it would end uncertainty over who controlled the Russian

diamond business. Mr Gary Ralfe, head of De Beers' London-based Central Selling Organisation, which dominates the world diamond trade, also said he believed that there would be no Russian attempt to renegotiate an agreement giving De Beers a virtual monopoly of sales of Russia's uncut diamonds before the deal expired in 1995.

That was at odds with earlier

threats by Mr Leonid Gurevich, parliament's co-chairman on a state commission examining the diamond industry, who last night invited Mr Ralfe to his office for talks that may produce more bad news for De Beers' quest for certainty.

Mr Raife said none the less he expected parliament today to endorse Almazrossii-Sakha, the newly-created joint stock company giving 40 per cent control to Yakutia and 32.5 per cent of the shares to the Russian government. The remaining shares are to be held by unspecified statutory bodies. he said.

"What I'm happy about is that there should be clarity or relative clarity where before there was uncertainty," he said

during a visit to Moscow coinciding with parliament's vote on the project. "We want to be dealing with a single authority which speaks for the whole of the Russian diamond busi-

The new company is to be headed by Mr Valery Rudakov, who resigned this summer as chairman of the state conglomerate grouping both gold and diamonds with a bitter complaint that centralised control

Mr Raife added he had

consumption are healthy.

"Once supply is reined in and stocks show signs of falling,

the aluminium market should

be able to focus on the encour-

aging consumption prospects."

market's recovery in the first

half of this year "may well have anticipated stronger eco-

nomic recovery," so "prices may now spend further time

consolidating/correcting recent

gains". Nevertheless the report

sees the zinc price averaging \$1,400 a tonne in 1993, up \$125

from the expected 1992 aver-

forecast to rise by £50 to £380 a

tonne in 1993, while nickel's is

put at \$8,000 a tonne, up from

\$7,350, and tin's at \$7,000 a tonne, up from \$6,200.

The lead price average is

Wolff suggests that the zinc

was disappearing.

ois received an average price of \$1.97 a bushel for his maize received assurances from Yakutia that it would not team up sarvest in September, a drop of 40 cents from last year. with a Japanese company to set up a diamond-cutting plant With the US Department of and suggested that if the project did go ahead, it would be Agriculture forecasting a maize crop of 9bn bushels (56 lb each) and storage bins already bursting with 1.8bn bushels carried over from last year's harvest, Washington has sweetened an array of pro-

Laurie Morse reports on a controversial, election year boost for ethanol production ROP DUST and politics plates of foreign customers.

At the same time the Agriculture Department has told farmers they must idle 10 per cent of their productive land double the amount required in 1992 - to qualify for next year's farm support pro-

To offset the unpopular setaside requirements, President George Bush has produced another plan designed to boost domestic maize demand. In a last-ditch effort to retrieve the farm vote Mr Bush this month relaxed environmental regulations to allow maize-derived alcohol to be used as an additive to a cleaner gasoline mix. The regulations are part of the new US Clean Air Act, and the revision has angered environ-mentalists, who believe the

ethanol-gas mix will create more, rather than less, smog. The regulatory re-write is expected to double the market for ethanol. However, despite

say the ethanol programme

will do nothing to boost maize are compensated for the differprices this year, and will pay limited dividends to farmers in

Bush tries to fuel maize price recovery

the longer term. Last year processors, led by Archer Daniels Midland, based in Decatur, Illinois, turned 378m bushels of maize into about 800m gallons of ethanoi and Mr David Miller, head of research at the American Farm Bureau, projects that in ten years ethanol production could expand to consume about 1.2hn bushels of maize a year.

But that rise in consumption does not necessarily translate into higher maize prices. Mr Miller estimates that US maize production will continue to rise by 1 or 2 per cent a year over the next decade, increasing the overall annual crop size by almost 2bn bushels. "Given these assumptions about supply, and estimates of growth in the ethanol market," Mr. Miller says, "ethanol demand may

fust keep pace with production Since most US maize farmers ence between the market price

for maize and the government's \$2.75-a-bushel "target" price, ethanol production would have to rise far more than the most optimistic projections to boost maize growers' bank accounts. Better positioned to enjoy the ethanol windfall are the comes from Mr. Bush's regula-

Midwestern maize processing companies that generate alcohol from bargain-priced grain. First among these is Archer Danlels Midland, which with its four ethanol plants boasts more than two-thirds of the nation's production capacity. Other agricultural interests have small production facilities, and some, like Cargill, the Minnesota giant, are just enter-

ADM is likely to retain its dominant market share, However. Its primary business is processing maize into high fructose syrup, and several of its plants have the capacity to swing production between the two products.

The company, and its chairman. Mr Dwayne Andreas, are reported to have given more than \$1m to Republican campaign funds since 1988 in an effort to support Mr Bush's presidency. Observers say the investment will pay off handsomely in profits from the ethanol market expansion that

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tory revision. A rarely mentioned aside in the domestic ethanol discussion is that profitable ethanol production depends on a strong export market corn gluten feed, a processing by-product. Each bushel of maize wet milled into ethanol produces 13.5 lb of corn gluten feed. Nearly all is exported into the European Community, where trade barriers bar the import of US maize in any other form. Last year, nearly 2bn lb of US corn gluten feed were shipped to the EC, and that figure is expected to rise as ethanol pro-

duction expands.

# Firmer metals prices forecast

A TIGHTENING supply/ demand balance and the spread of economic recovery in Europe and Japan are likely to lead to firmer base metals prices across the board next year, although the current weakness may be extended in the fourth quarter of 1992, according to Rudolf Wolff, the

London metals trader. In a special report published yesterday, entitled The Outlook for Base Metals in 1993. Wolff notes that, "although we expect increased growth in metal consumption, the metal industry is at the moment overshadowed by the build up in stocks". It suggests, however, that the apparent bottoming out of the markets in early 1992 indicates that "there are organisations prepared to buy and hold metals at these rela-

tively low prices". For copper, the report esti-mates that western world supply will fall short of consumption by 13,000 tonnes this year, following a 191,000-tonne surplus in 1991. Next year it forecasts that the supply deficit VAW, the German metals group, is to reduce its primary aluminium capacity in Germany by 105,000 tonnes to 300,000 tonnes a year. Implementation of the cuts, at its Rheinwer and

Innwerk smelters in Neuss and Toging, will begin immediately. The decision is a reaction to the dramatic decline in alcminium prices," Mr Karl Wobbe, board member responsible for the company's aluminium division, said yesterday. The main cause for this is the continuing high level of primary aluminium exports from the CIS."

will grow to about 163,000 tonnes. It expects the three months delivery price to average \$2.550 a tonne in 1993, up from an estimated \$2,350 this

A more modest recovery is expected for aluminium prices with the three months price average climbing to \$1,400 a tonne in 1993 from \$1,320 in

in the [aluminium] market and the realisation that the West is likely to have to continue to absorb CIS exports, suggests that further production cutbacks are inevitable," Wolff says. "For this reason the potential for prices to sustain a downward move looks lim-

The report says prospects for

Protests scupper Bolivian mine investment strategy

Chris Philipsborn on what may prove to be a Pyrrhic victory for the country's militant miners

HE PLIGHT of the British coal miners now facing redundancy is a sadly familiar one to the Bolivian mining industry. Seven years ago Comibol, the state mining corporation, had to lay off more than 28,000 tin miners following the market crash caused by the collapse of the International Tin Council's buffer stock operation. This in a country with just 6.3m inhab-

"For us, the free market fails to offer three fundamental things," says Mr Victor Lopez, executive secretary of the Federation of Bolivian Mine Workers (FSTMB), the largest and most influential mining union in the country. "It pays no attention to the plight of the poor, there is no interest in long term planning, and no attention is paid to the national interests

Bolivian miners' spirits are now high, however, following a notable victory over their gov-

Mining unions recently voted to occupy Comibol's mines in protest at the drive to open up the corporation to joint venture and leasing contracts with private companies. Mr Lopez reminded politicians that his members had confronted both the military and the police in his members - 7,000 in the public sector and 5,000 in the private sector - were prepared to do so again, even if loss of life remlied.

The message struck home, in dramatic climbdown, the Bolivian government has now suspended all joint venture contracts. By caving in so com-prehensively it has effectively halted the joint venture process, soured any interest foreign investors might have had in the public sector and could well have waved goodbye to a \$35m mining development credit from the World Bank.

Since the concept of joint ventures first saw the light of day last year, only two have been signed, though leasing deals are fairly common. The two joint ventures involved operations at the Tasna and Catavi mining centres. The private companies concerned, Cominesa, a subsidiary of Specialty Metals of the US and Mineracao Taboca, a subsidiary of Brazil's Parapanema were, however, unable to start up operations because of industrial action backed by Mr

Lonez's union. Mr Lopez would seem to be indulging in an ego trip which

may ultimately prove devastat-

1216/1186

\$25,25-3,50 \$25,25-5,50

mine for instance is currently closed and supports a skeleton staff of just 21 workers. Cominesa has repeatedly said it wanted to invest \$4m in the mine and employ some 300

Tasna, though, was an important symbol for the unions. As Mr Fernando Urquidi, a long time observer of the Bolivian mining scene explains: "If the mining unions had allowed the government to retake Tasna, they would have lost the fight against joint ven-

Yet Mr Lopez and his union executive must realise that Bolivia, with legal export earnings of just \$800m and a looming trade deficit, is not in a position to invest even in productive mines. Comibol itself will probably make a loss of more than \$10m this year. The corporation's total losses between 1981 and 1991 were in the region of \$862m.

The corporation has a new president, Marcelo Perez. Mr Perez has the right free market credentials but no mining experience. He is poorly regarded by unions, and performs his greatest exertions when attempting to avoid questions from the press. Mr ibe 1852 revolution. They were Perez's assertion that deepits in on the birth of Comibol,

(Prices supplied by Amalgameted Metal Trading)

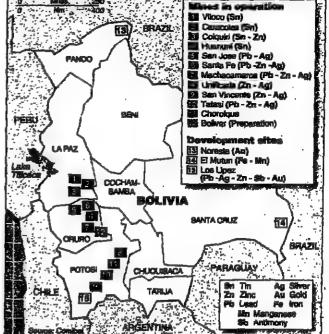
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142,475 igm

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30,749 lots



the government's decision, Comibol ". . . remains firmly wedded to the belief that joint ventures are the only way to reactivate mining centres", has a hollow ring to it. According to industry officials, it is fairly certain that joint venture contracts will now be shelved, at least until the general election

next year. To be fair it must be said that the very concept of joint ventures negates the last 40 years of Bolivian history. As Comibol general manager Mr Jose Zambrana explains: "The miners have had great influence because they were the ones who took up arms during which for the past 40 years has been run by the state. The workers have had the right of veto in decisions and participated in management. It is not easy for them to renounce these privileges".

The government never really backed the joint venture pro-cess sufficiently. Inevitable conflict was put off for so long give in altogether, rather than initiate a potentially bloody confrontation just eight months away from the polls. Meanwhile, mines like Tarna which in the hends of the private sector could be providing much needed employment and export earnings, remain idle

### Mine wastes responsibility questioned

by Richard Mounty

CONVENTIONAL wisdom on responsibility for the costs of clearing up mining wastes were challenged last night by Sir Derek Birkin, chairman of RTZ, the world's biggest mining company.

Society as a whole, rather than present mining compa- resources, and to tailor their nies and their shareholders, mining and processing to minbenefited most from the creation of those wastes," Sir Derek told the London Metal Exchange annual dinner. "It increasingly on market mea-

would be more honest, if politically embarrassing, for the costs of cleaning up old mine wastes to be recognised as the taxes that they are, rather than disguised as moral commit-

He said modern mining companies strove to be "responsible stewards of the world's imise any environmental deg-radation". Governments, however,

while relying

sures in most spheres of economic activity, seemed "unduly disposed" to regulation in the environmental field. "Concern for the environment has become like mother

hood," Sir Derek suggested. "Too many people unquestioningly accept any policy put forward to preserve it." The scientific basis for many environmental policies was questionable, he added, "and their possible benefits out of all proportion to the inevitable heavy costs."

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### WORLD COMMODITIES PRICES

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### MARKET REPORT COPPER prices surrendered

some of their recent gains at the LME yesterday, with the cash quotation closing £13.75 down at £1,382.50 a tonne. Dealers said the downturn followed a failed attempt in the morning to break resistance at the equivalent of \$2,280 for three months metal. ZINC also eased back in the afternoon, the cash position ending at \$1,112 a tonne, down \$6 from Wednesday's close. But the sharpest turnround was in **ALUMINIUM.** Upside momentum generated by VAW's production cut announcement (see story

### London Markets

SPOT MARKETS

SPOT MARKETS		
Crude oil (per barrel FOB)(	Dec)	+ or -
Dubel	\$17,90-8,00	- 125
Brent Stend (detect)	\$20.00-0.15	175
Brent Blend (Dec)	\$20.15-0.25	-0.15
W.T.I (1 pm est)	当では	-0.10
ON products (NWE prompt delivery per	ionne Clif	+ pr -
		T 01 -
Premium Gesoline	\$214-217	
Gas Oll	\$194-195	-4.5
Heavy Fuel Off Nachtha	\$103-104	
Petroloum Argue Estimates	<b>2194-196</b>	-4
	<u> </u>	
Other		+ or -
Gold (per tray oz)	\$343.20	-0.75
Silver (per troy oz)	380.5c	
Platinum (per troy oz)	\$356.65	-1.6
Palladium (per troy ez)	\$93.80	-0.46
Copper (US Producer)	104,5¢	
Lead (US Producer)	38.5c	
Tin (Kuala Lumpur market)		-0.10
Tin (New York) Zing (US Prime Western)	289.5c 82.0c	+1
Cattle (live weight)	109,38p	-1.34*
Sheep (live weight)† Pigs (live weight)†	73.34p	-3.03
Lifte (use merflich)	85.15p	-3.48"
London daily Sugar (raw)	\$233.0w	+4
London dally sugar (white)		-0.5
Tate and Lyle export price	£252.5	+ 1,5
Barley (English feed)	£126.5u	
Maize (US No. 3 yellow)	£144.0	
Wheat (US Dark Northern)	Unq	
Rubber (Nov)♥	61.00p	+0.95
Rubber (Dec)♥	60.75p	+0.25
Rubber (KL, RSS No 1 Oct)		-
Coconut oil (Philippines)§	\$605.0y	
Paim Oil (Melaysian)§	\$377.5u	
Copra (Philippines)§	\$325.0	+25
Soyabeans (US)	£155.0w	-0.5
Cotton "A" index	52.70c	
Washan Mis Superi	400m	4.5

c-centrality. Tringgilly(s), Landwar y-Decillan u-Dec. w-Oct/Nov. z-Nov. thiest Commission average totaccic prices." change from a week ago W.condon physical, \$CF Roberdem. & Bulton market close. m-MeJayslan conts/

above) soon disappeared. dealers said, after the three months price's brief excursion above \$1,200 a tonne attracted substantial selling. The price closed \$7 lower on balance at \$1,187.50 a tonne. At the London Futures and Options Exchange robusta coffee prices edged up to fresh 8-month highs before meeting resistance. The January futures position reached \$899 a tonne before profit-taking overwhelmed the upward da

(20-up); Hoyal cais at 30-45p a to [140-5p] and English Cox at 35-45p a bi [45-55p]. Good veg buys include pumpidin at 15-25p a ib (15-25p), turnip and parsnip at 25-30p a ib (25-30p), caulitower at 50-60p each (35-50F) and Brussel sprous at 35-40p a b (25-30p). Watercass at 30-45p a bunch (30-25-30p).

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	Dec	63,70	84,00	64.20	63,40	Nov Jan	547/2 852/8	543/6 549/4	549/6 555/4	\$41/0 \$47/0
	Seb	82.85	82.98	83,15	82.35	Mar	559/0	556/0	861/4	\$540
	Mer	80.50	CO.	30.85	0.520	May	865/0	952/6	567/4	560/4
	Apr	<b>58.76</b>	55.96	28,80	<b>34.5</b>	Jul Aug	571/4 573/4	500/2 672/0	574/0 575/4	557/6
	Jun	57,35 36,55	57.70 66.85	57,85 56,65	57.35 96.65	Sep	674/2	572/2	575/2	572/0
	34	56.85	86.70	86.70	55.40	Nov Jen	579/2 595/4	577/2 884/0	591/4 0	876/2
	Aug	57,20	57.26	57.20	57, 15			. 60,000 lbs;		
	cocc	M 10 tons	es,5/10mm			014	C			
								Previous	High/Low	_
	_	Cierra	Previous	High/Los		- Jan	18,17 19,32	19.16	19.42 . 19.55	19.12
	Dec	908	946	961	952	Mac	19.55	19.59	19.78	19.49
	May	1017 1048	995 1027	1056	1003 1037	May Jul	19.77	20.01	20.19	19.72 19.97
	Jui	1077	1066	1088	1067	Aug	20.05	20.08	20.26	20.05
	Sep	1107	1086	1111	1111	Sep	20.13	30.13	0	0
	Dec.	1145	1122	0	0	Oct Dec	20,20 20,30	20.18	20.46 0	20.20 0
	Mar	1.101	1 190	0	9			AL 100 tons		
	lifey Jul	1210 1247	1186 1226	1212 0	1206 0	-0//	Cinni	Previous		
	_				<u> </u>	B			High/Low	100.1
	COFF	EE -C- 37	,500fbe; cer	107/04		Dec Jun	185.1 185.0	184,1 783.0	185.4	183.4
		Close	Previous	High/Low	,	MAKE	184.9	184.0	THE O	WAG
	Dec	85.B5	85.20	58.90	64.95	- May	185.0 186.6	184,0 185,8	165,3 186,7	100.5
	Mari	67.85	95.55	67,80	96.86	Aug	187.0	186.6	187.2	184.5 185.5
	May	70.70	<b>.</b>	79.70	89.70	Sep	187.6	187.3	188,1	166.4
	Jui Seo	72.20	71.20 72.30	72.25	71,50	Oct Dec	189.5 190,5	186.6 790.0	188.6	186.0
	Dec	73.40 75.55	74.75	75.50	73.00 74.70			min; cents/5	Wh in shall	-
	Ner	77.00	76.50	0	9		Close			
	SDGA	A WORLD	*11" 112,00	00 lbs: can	ts/ites	Dec	209/2	Previous	Hightow	-
						Mar	218/0	207/6 217/0	209/6 218/6	206/6
		Close	Previous	High/Low		Miny	224/4	223/2	224/8 .	222/6
	War	8.85	8.23	8.98	8.85	- հաև Տար	229/6 233/0	225/0 231/0	229/4 233/0	227/0 231/0
	May	8.83 8.83	8.99 10.0	9.01 9.03	8.90 8.90	Dec	236/6	234/6	235/6	234/0
	Oct	8.92	8.02	9.02	8.82	Mar	242/4	241/4	0	0
	Mar	8.95	9.07	0	0	WHEA		win: centary		
	COTT	DN 50,000;	cents/libs			. —	Close	Previous	High/Low	
		Latest	Previous	High/Low		Dec	352/0 349/2	350/0	354/0	347/4
	Dec	53,15	52.81	53.20	52.20	May	338/4	348/0 338/4	351/4 339/4	345/6
	Mar	63.30	52.97	53.40	52.53	rate of	318/2	316/2	318/4	315/4
	Jul Jul	55.80 54,89	50.80 54.10	\$9.90 14.70	53.20 63.85	Sep Sec	322/4 332/0	320/0 330/6	323/0 332/4	321/0
	Oct	54.70	64.90	0	0			,000 lbs; cen	-	33270
	Dec	66.20	55.15	<b>95.90</b>	85.10		_			
	Mur	95.90	95.65	0	0		China	Previous	High/Low	<u> </u>
	ORAN	CE JUICE	15,000 fbs;	Cants/fbs		Qct Dec	75.825 73.600	76.000 74.050	76.050	75.750
		Cite	Previous	High/Low		Feb	71.525	71.775	74.050 71.775	73, <b>42</b> 5 71,400
	Nov	97.80	102.10	102.50	97.80	Apr Jun	72.200 89.250	72.550	72.560	72,200
	Just 1	95.45	99.20	99,50	95.25	Aug	87.925	69.450 68.100	69.500 68.100	69.225 67.900
	Mari	98.75	100.30	100.70	96.50	Oct	88.225	68.450	68.325	89.200
	May Jul	97.75 97,45	100.90 100.65	101.10 100.50	97.50 97.45	CINE H	OQ\$ 40,00	0 lb; cents/k		
	See	97.05	100.35	100.00	100.00		Close	Previous	High/Low	
	Nov	97.05		0	9	Oct	42,450	43.075		
	ĴER.	17.05 97.05		0	0	Dec	43.825	44,675	43.175	42,400 43,800
	Mar	#I AID	100.36	0	0	Feb	42.600	43.425	43.475	CAN
						Apr	40,400 45,560	41.175 46.200	41.175	40,350
ı	(ptp.	CES				Jul	45.050	45.600	45.450 ·	45.500 45.060
ı			se: Septor	nber 16	1931 -	Aug	45.775	44.150	44.050	43,725
-	100)					Oct Des	41,000 43,000	41.350 43.400	41.200	40.900
		Oct 22	Oct 21	मक्तक अक्र	yr ago	_		0,000 lbs; ce	43.100	43,000
		1837.4	1637.5	1577.2	1670.1					
1	DOW	JONES (	3830: Dec. :	31 1974 -	100)	-	Close	Previous	High/Low'	
		Oct 21	Oct 20	mnth ago	YT 890	Feb Mar	49.050	44.675	44,800	42.900
	Spot	n/a	114	117.48	n/a	May	43,075	44.850 46.300	44.650 · 45.950	43.050 44.43
Į	Future	e n/a	115.62	115.21	n/a	این مین	44.900	45,675	46.450 .	44,900
						- COLOR	44.500	4E BED		

THE UK SERIES

2737.8

Year ago (approx)

Moq Oct 19

FT-A ALL-SHARE

1253.63 +7.54

Low

78.10

2737.8 2281.0

High

15.00

14.00

Est. P/E Ratio (Met)

### LONDON STOCK EXCHANGE

# Institutions switch into second liners

By Sleve Thompson

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FOR

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LONDON'S equity market staged another strong upward push on the back of the government's new "growth and recovery" policy, but was showing distinct signs of running out of steam towards the

close of trading.
Nevertheless, the Footsie still managed to post a 12.4point rise to 2,658.1, a gain of 99.1, or almost 4 per cent, over the past five trading sessions, amid hopes of more interest

the past five trading sessions, amid hopes of more interest rate cuts in the near future.

The session began on a cautions note with a gloomy review of the UK economy during the third quarter from the British Chambers of Commerce, which confirmed recent official statistics detailing the deepening economic recession.

But the opening trend which showed the Footsie 100 down almost three points within minutes of the market opening was quickly reversed when the Footsie future attracted a flurry of exceptional buying interest and moved to a near 50-point premium over the tash marrant.

Demand for leading shares, partly triggered by stock index arbitraging and a big short position in the market, reached a peak around minday when the Footsie was up over 36 points. Enthusiasm was not extended by a Cautoff of the School of th

points. Enthusiasm was not

disturbed by the September

trade figures, which disclosed a The afternoon session in the £963m, against a general consensus forecast of £1.15bn. Markets were additionally underpinned by the solid per-

formance of sterling against the dollar and the D-Mark, after the government gained a comfortable victory in the Commons on the debate over the mining industry.

Volume Chains Day's COT's Price change

current account deficit of stock market, however, saw the emergence of intermittent bouts of profit-taking, prompted by a rather ragged early performance on Wall Street, and a downturn in the Footsie future premium over

TRADING VOLUME IN MAJOR STOCKS

Victoria Closing City's Off's Price change

| Lamba | Code | Day of the part | Day

buying interest in the equity market yesterday. Having bought the leading stocks aggressively this week, the big institutions switched their attention to the second-line

This suggestion was vindicash which came off to around cated by official turnover fig-ures which showed Footsie vol-Dealers said there was a sig-nificant shift in the pattern of non-Footsie volume of 412.9m

stocks came from the performance of the Footsie Mid 250 index which easily outperformed the Pootsie 100 in jumping 30.4 to 2,494.6. The all-er compassing Footsie 350 rose 7.9 to 1,278.7. Overall turnover in the mar-

ket totalled 727.9m shares, a figure expected to see customer, or retail business continue above the £1bn mark. The value of Wednesday's retail business surged to over £1.5bn, continuing the upturn in activity that followed the recent cut in UK interest rates and the Government's "dash

shares. And further proof of

the move into the second-line

Values Cooking Day's	The value of Wednesday's
We Price change	retail business surged to over
Seel Kustonin 2,709 535 -1	£1.5bn, continuing the upturn
Secret 6-10 171 - 1	in activity that followed the
Small (M.H.) A 780 472 +6	
Strebb & Hapteur 200 140 +2	recent cut in UK interest rates
	and the Government's "dash
Smith total 100 22 -1	for growth" policy shift.
Southern Elect 2,700 386 -15	
	There was heartening news
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Scottom (Sales 327 45 -4	panies as Smith New Court
Standard Chand 2,000 538 +20	
Sur Misses	said it would start market-
T\$10 700 140 +4	making in a further 44 smaller
Ti Group 1/400 200 +10	company stocks this morning.
	The stocks would otherwise
Titrier Wanderen 5,886 80 +1	have been relegated to the
Team 6,500 230 +2	
There is a second secon	Stock Exchange Bulletin
Tomation 1.200 20016 - 25	Board, after being dropped by
Trainiger House 1,385 Bb +2	other marketmakers.
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United Stands 2 200 300 45	
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	Scribit   Megiture   288   148   42   13   14   13   14   14   15   15   15   15   15   15

# Fisons up on broker sentiment

PHARMACEUTICALS group Fisons bucked the dreary performance in the sector as one of the stock's principal bears changed tack. The shares jumped to 238p at one stage and closed 9 higher at 224p on

heavy turnover of 6.9m. The stock received a boost at first as a result of heavy buying in the traded options market. Then, investment bank BZW, which has fought shy of Fisons for around five years, came out with a more positive story after a meeting with chief executive Mr Cedric Scroggs, BZW said that it had not officially changed forecasts or recommendations but had been discussing a "qualitative story" with clients. Others in the market said Mr Scroggs had been enthusiastic about the potential for two products still awaiting US approval and had persuaded BZW to increase its profit forecast from the current £140m. It is also expected

## Recs retreat

The regional electricity companies (Recs) retreated in busy trading as one broker cut its dividend growth forecast and

that the house will uperade its

present "hold" recommenda-

### NEW HIGHS AND LOWS FOR 1992

Natw Process (116).

WESTERN PLANS (11) Tr. 3 4 pc '03, Tr. 2pc
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others hinted they may follow. Shares in Southern, the only Rec in the FTSE 100, fell 15 to 376p on heavy turnover of 2.7m. Kleinwort Benson said that lower inflation meant that the Recs' level of dividend increase could not be sustained and that this year's 13 per cent forecast rise was likely to be

Based on the trading volume for a selection of Alpha securary are rounded down.

only 10 per cent. However, other electricity stock watchers added that political considerations would also overhang the rate of dividend increase, with the Recs being put under pressure to rein in the rise until the controversy over pit closures blows over. Ma Rachal Lucas at County NatWest said: "While the political climate will make the Recs careful at the November interims, I think the full-

year dividend rate of increase will show no decline." There was also additional pressure on the Recs yesterday as some in the market considered them overvalued, with a switch into the water stocks being recommended. Eastern fell 14 to 366p, London 18 to 393p, Midlands 20 to 403p and Yorkshire 20 to 433p.

## Royals speculation

Troubled Royal Insurance was the focus of strong speculation early yesterday. Turnover expanded as a takeover rumours swept the market and one broker prepared a buy recommendation. The shares jumped 12 and the possibility of a bid was enough to drive the shares higher, leaving a number of traders short of stock across the board.

Once its effect had been felt, the rumour, which featured German insurer Allianz, died away. However, some analysis also argued that mortgage indemnity problems, which affect Royal particularly badly, were likely to lessen as a result

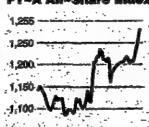
of much lower base rates. Then Credit Lyonnais Laing put out a hefty buy note, arguing that despite the very real problems of mortgage indemnity the shares were undervalued. Royal shares closed a net 7 higher at 216p with 8.5m traded, the heaviest turnover since the group passed its final dividend in February.

High street drugs group Boots tumbled after one lead-ing house recommended profit-taking amid a general sentiment in the market that the stock had overrun. The shares closed 14 adrift at 479p in heavy turnover of 2.7m.

County NatWest believes that recent optimism surrounding the group may have been overdone. It cites falling drug margins and dull high street sales in Boots' competitors as evidence to impinge on what it expects to be otherwise "excellent interim results next

month". Exploration and production group Lasmo saw heavy turnover in the underlying shares and traded options as one analyst pointed to a "lemming-like rush for stock". Investors were worried about being caught out by the currency-related rise in E&P stocks but preferred

FT-A All-Share Index





Lasmo to Enterprise because of the overhang of stock created by the latter's recent US share issue. Lasmo gained 3 to 191p, making a gain of 25 this week on turnover of 6.9m shares.

Enterprise lifted 7 to 439p. Turnover in Lucas Industries jumped to 14m after Hoare Govett was said to have placed around 1 per cent of the company's shares.

In a mid-morning deal, the stockbroker was thought to have bought a block of 7m at 104p, and quickly passed it on at 105p, though the original seller remained unknown. The shares closed a penny lower at 105p, having touched 110 ear-Her in the session.

The automotive and aerospace components group remains the subject of bid speculation with international conglomerate BTR put forward as a potential predator.

There was another day's hectic activity in the building and property sectors as institutions continued to shop around in the hope of climbing aboard for the long-awaited recovery. However, analysts continued to caution against any sustained rise on the back of this week's government pronounce-ments. The building materials sector was enlivened with talk of a bid for Blue Circle, the shares jumping 7 to 153p in

good turnover of 4.7m. Dealers said that packaging group Car-naud Metalbox, off 5 at 2045p,

was the rumoured predator. Among housebuilders, second-liners were in demand. Berkeley Group rose 11 to 240p, Bryant 6 to 90p and Laing 12 to 190p. Costain Group was

the highest of the day. Property group Land Securities ran into a bout of selling, the shares slipping 11 to 421p. Analysts said Wednesday's rise had been overdone and worries over the group's dividend returned. Instead investors turned their attention to

steady at 25p with 16m traded.

MEPC, up 15 to 323p and again to the second-line stocks. Bank stocks were very firm in active trading as most house remembed their value. Lloyds, the quality play, lifted 10 to 434p and troubled Bar-clays also lifted 10 to 334p with 15m traded. Abbey National, the most highly geared to an upturn in the housing market, lifted 5 to 331p with 11m shares

The principal pharmaceutical stocks were weak as US interest died away and a few stories provided an excuse to seil. Some analyses c US press article which pointed out the disparity between drug prices in the US and Canada; there is a feeling that if Mr Bill Clinton is elected president he will clamp down on US phar-maceutical prices. There was also reasonable selling of Glaxo American Depositary Receipts in the UK. This was followed by reports of a negative press story on Glaxo's asthma product Serevent.

Giazo fell 19 to 776p.

A maintained dividend by Albert Fisher sent the shares forward in early trading. But a cautious meeting with analysts pulled the shares back and they closed 1% off at 40%p. Turnover was a very heavy 12.5m. Profit-taking advice from Hoare Govett and Panmure Gordon was said to have held Unilever back, the shares

dropping 17 to 1077p. Shares in international con-glomerate BTR fell 7 to 497p early in the day after broker County NatWest advised a switch out of the stock and into Hanson. In a note set to land on investors' desks today, County said: "For many years Hanson and BTR were given similar multiples. However,

							Year		
	Der 22	Oct 2	1 Oct	20 Da	t 18	Oct 16	ago .	* High	* 60
ightery shows	1969.8	1951.3			67.2	18723	19293	2149.7	1670
Orol. oliv. yleid	4.61	4.53			.80	4.78	4.78	534	4.2
Earning yid % Itali	1.59	6,62			.36	6.83	7,57	-	-
P/E radio net	19.25	10.10	TIKE	H 11	3.52	18.60	16.60	28.84	15.7
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## **EQUITY FUTURES AND OPTIONS TRADING**

THE STRENGTH of sterling gave an initial boost to stock index futures, sending the contract sharply forward before a strong bout of profit-taking caused a retreat, writes Joel

Kiharo. Demand for the December contract on the FTSE, which began trading at 2,691, was seen early in the session send-

tinued hopes of a cut in UK and December hit the day's base rates, the recovery of sterling and a general lack of sellers led to a squeeze midmorning when the contract powered ahead reaching the day's high of 2,729 just before

lunch. In the afternoon, an initial bout of profit-taking gathered tracts. A premium of between pace after the early lacklustre 15 and 30 was seen throughout ing it gently forward. But con- performance on Wall Street

low point of 2,634 half an hour before the official close.

December finished at 1,690, down 6 on Wednesday's close and around 7 points above its estimated fair value premium to cash of about 23. Turnover was a more modest 8,154 con-

Volume in traded options was once again healthy, reaching 37,059 contracts. A total of 13,850 lots were dealt in the FT-SE 100 option, though a mere 416 lots were traded in the Euro FT-SE option.

In stock options, Lasmo was the day's best performer, recording a total of 1,889 trades with the February 260 calls the busiest series.

Hanson now trades at a sub-

The strong market trend later helped BTR recover some of the lost ground and it closed a penny easier at 503p on trade of 5.5m shares, while Hanson gained 2 to 232p, with some 8.6m shares dealt by the close.

The market was cheered by GKN's north American expansion plans and the shares

from a buy to a hold, MARKET REPORTERS:

Joel Kibazo Other market statistics,

stantial discount to BTR. We belive that the differential between the two is no longer justified."

jumped 18 to 414p. Chemicals group BOC fell 10

to 780p as Hoare Govett moved

**Christopher Price** Peter John

Figures		beses show per sectle	# aumbér ( )d	index No.	Day's Change %	Yield% (Max.)	Yield% (Act at (25%)	P/E Ratio Diet)	1992 to date	Index No.	Index No.	No.	Index No.
1 CAP	ITAL 600	DS (174).		769.0		7.39	5.69	17.66	28.80	760.37	739.58		
2 Buil	ding Mate	rials (23)		732.8		7.14	7.46	19.81	35.72	721,43	675.07		
3 Cont	racting, C	onstructio	in (26)	619.74	+26	3,41		190.85	36.21	604.33	566.89		
4 Elec	tricals (9)			2052.5	+3.2	8.11	7.33	16.30	108.10	1988.33			
5 Elec	tronics (27	מ		2035.0		8.01	4.19	15.70	47.93	2046,60			
6 Engi	ineering-A	erospace (	6)	284.10	+1.7	12.46	B.26	10.21	13.70	279.35	273.70		
7 Engl	néering-G	eneral (43		451.5	42.0	8.91	5.21	14.32	15.75	442.48			
8 Met	als and Me	tal Forms	ing (7)	309.2		5.62	7.08	25.86	7.52	303.81	298.19		
						6.03	7.40	24.80	17.59	311.22	300.85		
						6.87	4.58	17.58	60.38	1803.91			
21 CON:	SUMER G	ROUP (19	D	1641.07	*******	7.02	3.52	17.66	35.20	1641.37			
22 Brev	vers and D	istille <del>rs</del> (2	51.,,	1967.7	40.6	8.44	3.75	14.28	41.53	1956.20			1924.6
						8.57	4.25	14.49	31.83	1245,15			
26 Food	t Retailing	(18)	<b>(4)</b>	2903.9	+0.8	8.59	3.18	15.10	54,15	2881,59			
27 Heal	th and Ho	usehold (2	(2	4212.8	-1.7	5.23	2.64	22,17	72.10	4284,03			3714.5
29 Hote	is and Leb	비re (18) .	***********	., [1103.50	+1.5	7.12	6.18	18.47	46.03		1054.67		1321.4
ᆲᄞᄤᇶ	M (20)				1 70.0	6.04	3.20	20.64	35.18	1630.41			1497.36
31 Pack	aging, Pa	per & Pris	nting (1.7)	752.00	+1.8	6.75	4.31	18.45	22.68	739.01	715.46		
34 Ston	es (33)		******	1062.14	10+	6.71	3.42	19.85	19.93	1060.86			
351 Tave	ilee (Q)			. 1 690.5	421	6.87	4,44	18.31	16.65	676.46	663.35	642.41	635.97
40 OTH	ER GROUE	S (117)		1327.4	+0.5	9.39	5.10	13.33	40.80	1320.19			
41 Resi	necc Service	es (18)		1406.92	+1.2	6.29	3.61	19.48	30,60	1390,44	1374.91	1340.60	1386.24
42 Chan	nicals (22)	1		1355 7	+13	7,23	5.35	17.17	48,48	1338.61	1318.36	1292.92	1420.5
43 CAM	lomerates	OM		1360 7	+13	8.47	8.08	15.11	40.93	1343.41	1317.31		1465.88
44 T	const (1/1)	1800		2577 44	+L1	7.80	4.59	15.78	76.54	2548.38			2292.51
46 614	sport try	•		1340 3	-19	15.17	5.36	8.50	55.01				
46 Teles	DILICY (20	· · · · · · · · · · · · · · · · · · ·		1577 21	+0.5	9.83	4.30	13.26	46.15	1528.91	1513.05		
47 Wat	penunc meu	muraques .	***************************************	19017 6	, 400	14.85	5.75	7.45	86.85	3013.30	305L84		
4/ Wat	- U	70m)	040000000000000000000000000000000000000		+1.2	5.83	4.46	21.53	55.75	2235.65	2200.76		
48 Misc	PITATIENTS	122	***************************************	., 12201.4	TAL					_	_	-	
			82)			7.87	4.41	15.95	35.99	1317.62	1299.65		
						6.37	6.12 4.59	20.58	97,68 40,79	2116.60 1391.50	2114.29		
			)			7.71	5.44	16.33	31.00	789.95	774.40		
			)				5.05	31.91	40.52	1074.22			
62 Bani	(5 (9)	71-0	egop(= 00440=001			4,71							
65 Insur	ance (Life	1 (6)		1623.07	+1.7	-	5.60	- 1	68.18	1595.64			
66 Insur	STUCE (COLL	(posite)	7	581.10	+20	-	5.18		22.58	569.77	554.37		
			*************			9.75	7.66	13.47	42.23	701.39	693.09		
68  Merc	hant Bani	ts (7)		483.16	4L.7	[	4.64		13.71	475.31	466.50		474.92
69 Prop	erty (30)	*********	******	594.83		9,39	7.08	14,01	23.61	592,65	561.85		672.76
70 Other	r Fin <u>ancia</u>	<u>l (14)</u>		250.18	+1.6	7.99	6.67	16.44	9.35	246,21	241.97	239.40	257 <u>.3</u> 1
71 Inves	tment Tro	sts (70)	**************	1204.07	+16	-	3,73		27.54	1184.81	1170.85	1155.77	1225.05
			3)		+0.6	-	4.68	-	37.90	1246,09	1229.53	1206.68	1221.7
T-Si	Act	uarie	350	Indu	stry	Besk	ets	_				wines	
leasty	Open	1,60	18.98	11.06	12.00	12.00	14.90	15.00			198 T	ciose	change
antire)	1201.0	1200.7	1222.6		1240.1	1242.9	1941.7	1241.0				207.1	+36.8
nath & fi	1284.3	12823	1983.9	1207.9	1286.7	1276.0	1277.2	1273.0				297,0	-32,4
fater	1244.5	1241.2	1248.1	1247.9	1244.8	1247.8	1240.4	1248.6	1244	\$ 124		245.9	-1.0
anks.	1311.2	1302.3	1329.1		1349,0	1353.4	1850.2	13442	1339	133	17.9	304.8	+33.8
delitional i translat TI Ad paper-I T-BE Actual Irons Limb	information mae Limite based prode arise 350 in and, both in if Stock Pa	on the FT d. One Sou Atta relation disease are conjunction disease of	-BE Actuaries through Bridge to these in complied by on with the the United 1 are joint tre	s Share in e, London i Gese, is to the Londo numbute of Ongdom =	rdicee in p SE1 BHL. T ralleble fro n Szeck El Actuaries nd Recubi	be FT-65 / m FD4STA charge in and the f le of Insia	in Seturi Actuaries IT at the o and the FT Feculty of and Limite	Share ind share ind witte addr Actuaries of 1992, C	Liets of loss Servi was. The All-Shea under a The Fin	ponetias ice, which FY-BE 10 a Index i standard gnoisi 11s	ents are covers of D, the FT- s compli- l set of p	available trange of die MRC Wind the The pround rule to 1982.	from The electropi to and the Financia so, 9 The All right
served.	FT-SE" and	"Footele"	are joint tre	de martes s	and perviou	merks o	the Lond	don Stock	Exchange	end The	Pinenti	ei Times i	Limited.

FT-SE Actuaries Share Indices

1278.7

Gross dividend yield (ACT at 25%) FT-SE 100:4.53

FT-Actuaries All-Share

EQUITY GROUPS

& SUB-SECTIONS

2.08

18.00

2658.1 +12.4

FT-SE 100

FT-SE MM 250

FT-SE-A 358

FT-SE MID 250 2494.6 +30.4

2494.6 2464.2 2410.4 2380.3 2385.9 2504.0 2825.0 2157.8

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Thursday October 22 1992

Est. Gross
Earnings Div.
Yield% Yield%
(Max.) (Act at (25%)

Year Dec 20 Dec 19 Oct 15 ago

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FT-SE 180 2542.8 2653.0 2652.0 2661.0 2674.1 2676.5 2673.5 2661.8 2659.5 2681.9 FT-SE 180 258 2465.4 2471.8 2477.4 2482.9 2494.4 2501.6 2501.5 2496.2 2494.1 2502.1 FT-SE-A 350 1289.8 1274.4 1274.6 1278.6 1284.8 1288.5 1285.3 1280.3 1279.2 1288.4

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1	Trens. 10pc Lo. 199401	186 44	1951	的社	9.52	600	91 <sub>2</sub> pc 2005	165县	44	耐点	86 ji	1.00	8.74		130 4 112 5	101 10
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Talking of money, does £100,000 seem a fair price to pay independent schools for three A levels? Andrew Adonis finds that the best free schools beat many of the fee schools. Makes you think....

# What is the FT getting up to this Weekend?

Then again, if you want to look a million dollars without spending a penny, maybe you should turn out that bottom drawer for the 1970s look, Or maybe not, As Avril Groom explains, the soft loose look probably needs just a good eye and a chequebook.

Soft and loose also describes that much hyped book of Madonna in the nude. Can there be anything interesting to say about it? Well, yes actually. So why don't you slip out and order a copy? Of us, that is, not her. She's cheaper, but we are less expensive.

> Weekend FT Saturday October 24th

38

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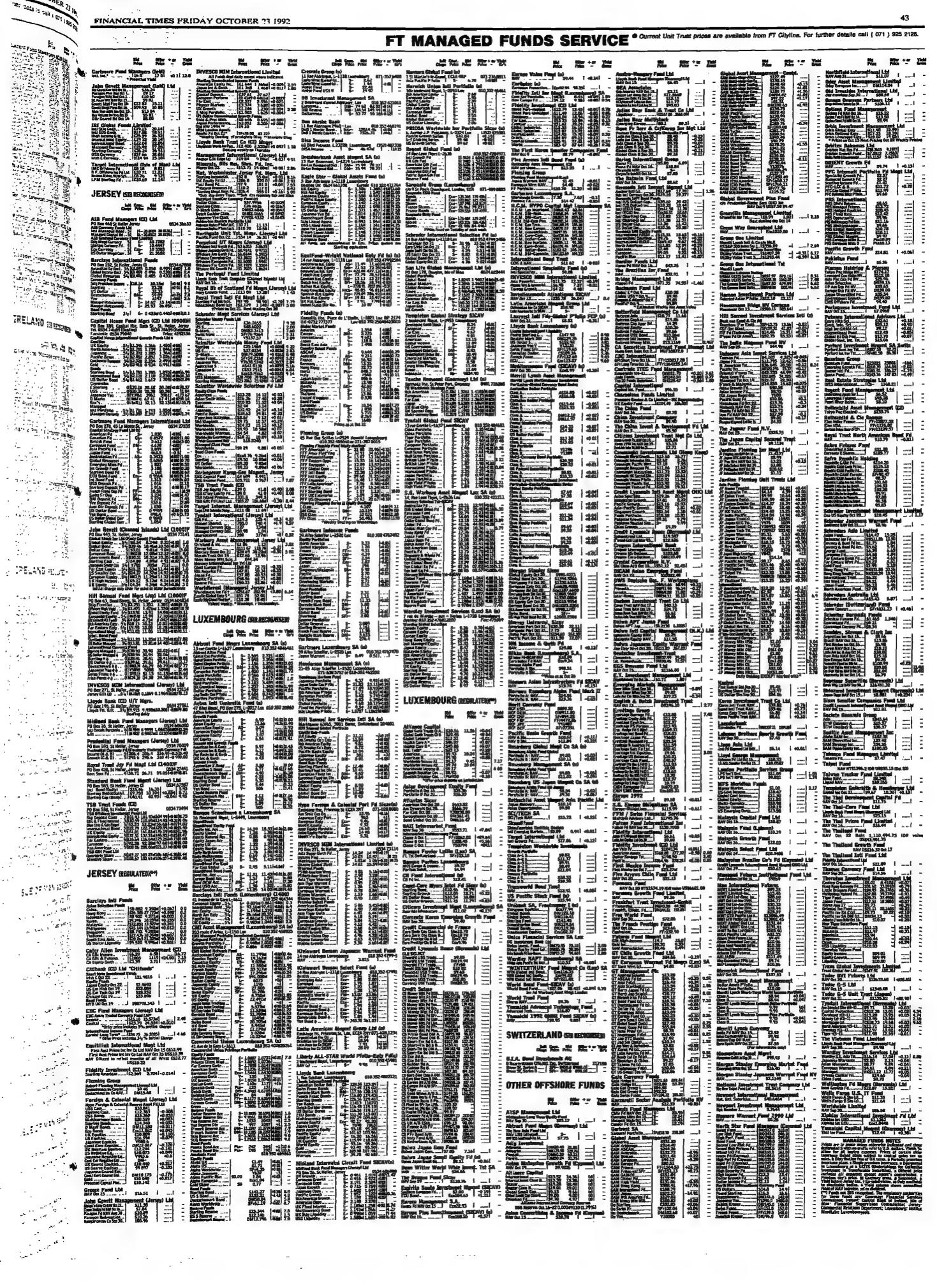
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**Money Market** 

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Trust Funds

MONEY MARKET FUNDS

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# Dollar volatile against DM

THE DOLLAR zig-zagged respond to a surprisingly against the D-Mark on the for-upbeat set of jobless data, with eign exchanges yesterday, staging another rally against the German currency in Thursday's Asian trading but slipping in Europe as dealers took short-term profits, writes James

The D-Mark was stronger against the dollar and European currencies on Wednesday after the Bundesbank engineered a smaller cut in money market rates than expected. However, traders pushed the dollar up to a high of DML5250 in Asia overnight, partly reacting to rumours that Mr Boris Yeltsin was planning to resign as President of Russia.

Yesterday morning, this move was reversed and the dollar moved back to a low of DM1.5035 in Europe. Mr Robert Parry, President of the Federal Reserve Bank of San Francisco, helped the currency down by saying that the Fed could ease interest rates again because of the sluggishness of the US economy. The dollar closed at DM1.5100 against the D-Mark, up nearly a pfennig.

There were signs yesterday that the market is still unsure when the dollar will stage a

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claims for the week to October 10 falling to 368,000 from 383,000.

However, Mr Christian Dunis, an economist at Chemical Bank in London, said that the market remains fundamentally bullish about the US currency. "There is pent-up demand for dollars," he said. claiming that the majority of potential dollar buyers have still not come into the market yet. He believes that a break through DM1.53 would see more substantial investor

interest. Sterling rose against the D-Mark in Asia, partly buoyed by the dollar's rise, but mostly helped by the House of Commons' decision to support the UK government in a vote on the closure of the UK coal mines. The pound closed at DM2.4500 against the D-Mark.

up nearly two pfennigs. Sterling's moves are increasingly difficult to assess because the UK authorities are increasingly committed to cutting interest rates, paying less heed to the exchange rate. Mr Ian Beauchamp, chief economist at Hambros Bank in London, says that the only way of judging it is by its trade weighted value, which he puts at DM2.55. "When it is below that, we have to assess how bad Britain's political situation is, and, right now, it is very bad," he said.

Fears that today's European Monetary Committee meeting in Berlin heralds a realignment of the European exchange mechanism continued to evaporate yesterday, and most European currencies looked firmer against the D-Mark. The Italian lira closed at L877.6 against the D-Mark from a pre-vious L879.6.

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Strike Calls-settlements Pats-settlements Price Dec May Dec May 1925 0.60 1.42 0.07 0.05 9150 1.44 1.20 0.13 0.08 1175 0.27 1.00 11 11 0.13 9200 0.17 0.86 0.39 0.39 9225 0.10 1.00 0.57 0.7 1.80 9220 0.06 0.48 1.70 0.56 9275 0.04 0.37 1.01 0.50 Estemated volume total, Calls 3998 Pars 1125 Previous day's open let. Calls 145673 Pais 88505	Strike Calls-settlements Pre-settlements Note Mar Dec Mar Dec Mar See	Strike   Calb-estitements   Pats-estitement   Pats-estitement   Pats-estitement   Pats-estitement   Pats
LAFFE EURO SWISS FRANC OPTIONS SPR 1m points of 109%	CHICAGO	
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9400 0.21 0.58 0.30 0.27 9425 0.11 0.44 0.45 0.38 Estimated volume total, Carls 200 Pres 50 Previous day's open int. Calls 465 Parts 735	Later High Low Pres. Mar. 107,40 107,41 107,	Cec 0,8256 0,8270 0,8153 0,8 Nar 0,8252 0,8265 0,8004 0,8 Jys 0,8252 0,8265 0,8004 0,8
LONDON (LIFFE)		
9% ROTTONAL BETTISH GELT * ESO,000 32xbs of 100%	Jin 96-03 Sep 95-09 Dec 94-18	BEUTSCHE MARK (IMAD)
LONDON CLIFFE) 9% NOTIONAL SERTISH GLT * 539,869 32ads of 100% Close High Low Pre- Close High Low Pre- Mar 99-12 99-26 99-02 99-18 Mar 99-17 98-26 98-22 98-2 Septemated volume 306.18 (435.2-4) Previous day's open lat. 59808 (57020)	Jan - 94-03 Sep - 95-09 Dec - 94-18  U.S. THEXASURY WILLS COUND Slau points of 100%	DEUTSERE MAIN (DAD)  LIVES High Low 7  Dec. 0.6598 0.6590 0.6500 0.6  Mar 0.6512 0.6512 0.6470 0.6  See - 0.6
PY, MOTRONAL SERTISH CILT *  ESB_BOD 32ads of 100%  Close High Law Pre- plec 9-1.2 99-36 99-02 99-36  Mar 98-27 98-36 98-22 98-2  Stituated volume 30618 (43524)  Previous day's open lat. 99008 (57020)  DS TREASURY BOHUS 8%  **  **ISB_BOD 32ads of 100%  **  **  **  **  **  **  **  **  **	Jun	Dec. 0.6598 0.6590 0.6500 0.6 Mar 0.6512 0.6512 0.6470 0.6 Sen - 0.6 THREE-MONTH EUROPOLIAR (SAM)
9% ROTHOMAL SHITTISH CILT *  \$59,000 32nds of 100%  Close High Low Pres  0et 99-12 99-26 99-02 99-10  Mar 98-27 98-26 98-22 98-22  Stimated volume 30618 M352-0  Previous day's open lat. 99008 (57020)  US TREASURY BORRS 8% \$ \$1,00,000 32nds of 100%  One 102-20 103-01 101-28 102-11  Mar 101-11  Enlanted waters 701 (546)	Sep	Dec 0.6582 0.6590 0.6500 0.6 Mar 0.6512 0.6512 0.4470 0.6 Jan 0.6512 0.6512 0.4512 0.4512 0.4 Jan 0.6512 0.6512 0.4512 0.4 Jan 0.6512 0.6512 0.4 Jan 0.6512
9% ROTHOMAL SHITISH CILT *  \$58,869 \$2ads of 100%  Close High Low Pre- 0cc 94.12 94.25 94.02 94.12  Mar 98.27 98.25 94.02 98.22  Schimated Values 306.18 \$135.49  Previous day's open lot. 59808 \$57020h  US TREASURY BORRS 8% \$ \$108,669 \$2ads of 100%  Dec 102.20 103-01 101-28 102-10  Mar 101-13 101-14  Estimated values 781 \$546  Persons day's open lot. 1777 (1703)  64, ROTHOMAL SERLAH \$507. 8080 *  862.26,009 190% of 100%	Sep	Dec
9% ROTIONAL SECTION CLT *  \$59,809 32nds of 100%  Close High Low Pres  Oct 99-12 99-25 99-02 99-13  Mar 98-27 98-25 98-22 98-2  Stimated volume 306.18 803.40  Previous day's open int. 99008 (57020)  US TREASURY BORRS 8% \$  \$108,089 32nds of 100%  Oct 102-20 103-01 101-28 102-18  Mar 101-13 101-18 101-18  Schissized volume 781 (546)  Previous day's open int. 1777 (1703)  6% ROTIONAL CERBARA GOVT, BOND *  BM250,090 180ths of 100%  Oct 91.51 91.68 91.25 91.58  Oct 91.51 91.68 91.25 91.68	Sep	Dec
9%, ROTHOMAL ENETTER ELLT *  \$59,000 \$20ds of 100%  Close \$190.00 \$94.00 \$94.00  Out \$94.12 \$94.56 \$94.00 \$94.00  Mair \$94.27 \$92.56 \$94.00  Stimated volume \$06.18 \$435.29  Previous day's open lat. \$9908 \$570200  US TREASURY BOURS 8% \$ \$108,000 \$20ds of 100%  Dus \$122.00 \$103.00 \$101.28 \$102.10  Mair \$101.13  Estimated volume 781 \$460  Set NOTHOMAL ELEBRAH \$5971, 80ND \$  BMC250,000 \$109% of 100%.	Sep	Latest   High   Law   1

PROLANILANIA SE LAS BATOLIS 131,250 (costs per £1)

Previous day's open int: Calls 498,58 Previous day's volume: Calls 26,994

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CROSSWORD

No.7,984 Set by GRIFFIN

ACROSS Kind of school flag appropriate whilst in transit (8)
 Pet firm, Southern group (6)
 Bulb started taking shape and

flowering (8)

10 Part-time worker from America retired in California (6) 11 Publican has to come down and look, by the way (8) 12 Where endless sex appeal is

in decline (6) 14 Person doing a balancing act? 18 Star-gazer found no star more confusing (10)
22 First class bolted outside and

didn't pass (6) 23 I'm to account for returning exclusive jacket (8) 24 See warped cover put back over fuel (6) 25 Way one rug is damaged by

26 Rarely illuminated club abandoned fight (6) 27 Note in Latin or badly written Chinese? (8)

DOWN 1 Limp round without Bob in an unattractive place (6) 2 Complains if Nora's around after midnight (6) 3 Jules pointlessly gets doctor

JOTTER PAD

4 Undertaker caught taking farm vehicle (10) 6 So stands around helping to make deliveries (8)
7 Boxer was out but arranged

to accept finance (8)

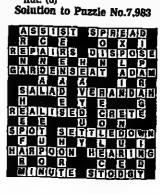
8 Allow to alter wrong note (8)

13 Cold during Easter rings meteorologist (10)

15 Taking back cover off notice bloomer (8)

16 Disagreeably assertive step by conservationists (3)
17 Divine broadcast free to students (8)
19 Intense fire ruined engineer

20 Powerful company gent (6) 21 Officer said to be a bit of a nut! (6)



# MONEY MARKETS **Improved liquidity**

week eased yesterday after most of the shortage forecast by the Bank of England was removed in the early round. rorites James Blitz

For most of this week, the sterling market has been very illiquid. This is partly because of the reluctance of dealers to offer bills to the Bank at current dealing rates, fearing that there will be another base rate cut to follow last Friday's.

UK cleating bank base leading rate 8 per cent from October 16, 1992

Last week, for example, the Bank issued a 26-day repurchase agreement at the 9 per cent structure of base rates, only to signal a cut in base rates two days later. Dealers would not want to be caught out by such a move

There are also big shortages in the market. This is partly due to the tax collection period which begins around now,

leaving banks short of funds. But one discount house dealer said that the market continues to be hampered by the absence of a broad base of liquidity. Discount houses, he said, do not have many bills to

THE LIQUIDITY problem that dogged the sterling cash market in the early part of this minimum proportion of funds with the London discount

market. As a result of the shortage, the overnight rate opened yesterday at 18 per cent, with 1 month money offered 1% per cent above base rate.

The Bank of England forecast a shortage of £1.8bn in the morning. But, to the surprise of some players, £1.3bn of bills were sold to the Bank in the early round.

One commercial bank dealer suggested that the bills had been offered by a UK clearing bank which wanted to get the short-dated rates down to manage its book. The bank could have "locked itself in" to lending money at 9% per cent in the morning, later borrowing money on the interbank market as the rate dropped to 8% per cent.

The move helped to push short-dated rates down. Three-month money closed at 7% per cent offered, down % per cent on the day. The December short sterling contract, which hit a low of 93.25 before the early round in the cash market, rose to a close of 93.36 at the end of trading. Strictly speaking, this assumes that 3-month money will be trading at 6% per cent by

# FT LONDON INTERBANK FIXING CLLOD a.m. Dct.220 3 months US dellars The floting rates are the arithmetic messay rounsied to the neurest over-stateouth, of the hid and offered rates for \$1.00 a.m. seak working day. The basks are Rational Westminster Bank, Gunt of Todyo, Denische Bank, Bank of Todyo, Denische Bank of Todyo, De

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Contracts tracked on APT, Closion priors theory,

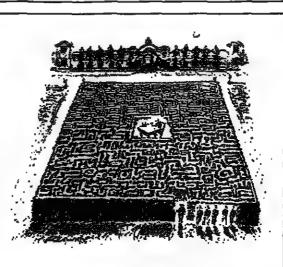
1-orth 3-orth 6-orth 12-orth. 1-0139 1-6046 1-5938 1-5770

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MONEY RATES MEW YORK Treasury Bills and Bonds Oct. 22 8.75-8.85 10'4-10'4, 64-7 8.75-8.81 331-44 141-15 811-811 14-14-2 8.70-8.85 911-911 61-61 8.50-8.60 8.20-8.35 9.60 144-145 84-84 144-15 13-13%

LONDON MONEY RATES One Year 12 912 613 77.0 7.0 3.18 5.5 10.1 91. 3410 512 913 913 3.15 5% 5% 10% 10 3.70 5½ 5½ 9%

Treasury Bill's (sell); one-month 7½ per cent; three months 6½ per cent; six months 6½ per cent; Bank Bill's (sell); one-month 7½ per cent; three months 7 per cent; Treasury Bills; Average teader rate of discount 7.5005. ECBD Fixed Rate Sterling Export Finance. Make up day September 20, 1992. Agreed rates for period Oct. 26, 1992 to November 24, 1992, Scheme I: 11.18 p.c. Reference rate for period August 29, 1992 to September 10, 1992, Scheme II & III: 1), 18 p.c. Reference rate for period August 29, 1992 to September 20, 1992, Scheme II & III: 1), 18 p.c. Reference rate for period August 29, 1992 to September 20, 1992, Scheme IIII and III p.c. Scheme III & III: 1), 18 p.c. Reference rate for period August 29, 1992 to September 20, 1992, Scheme III & III. 1, 1992, Bank Deposit Rates for sums at stren days notice 4 per cent. Certificates of Tex Deposit Series 6); Deposit School, 1900, 1900 and over held under one month 4½ per cent; one-three months 7 per cent; three-six months 6½ per cent; six-nigh months 6½ per cent; one-three months 6 per cent; Under £100,000 4½ per cent from Oct 20, 1992, Deposits withdrawn for cash 4 per cent.



on TAYLOR's 300th Anniversary. Viscount BEWES Invited FRIENDS to JOIN Him for a Glass In the garden ...

> TAYLOR'S PORT BEST taken Seriously

OCLOBER 53 186 "

ET FUNDA

FUNDS							
A Car	FINANCIAL TIMES FRIDAY OCTOBER 23 1992  WORLD ST	OCK MARKETS					
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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

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NYSE COMPOSITE PRICES

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# Conflicting influences put Dow on see-saw

### **Wall Street**

US SHARE prices fluctuated amid the conflicting influences of weaker bond prices, some unexpectedly good jobs news and a mixed batch of corporate earnings reports, writes Patrick Harverson in New York.

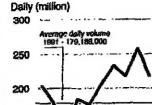
By 1 pm the Dow Jones Industrial Average was down 2.43 at 3,184.67, having moved all morning within 20 points either side of Weunesday's close. The more broadly based Standard & Poor's 500 was also slightly lower, down 1.79 at 413.88, while the Amex composite was off 0.01 at 373.41 and the Nasdaq down 1.52 at 595.63. Turnover on the NYSE was again heavy, at 133m shares by 1 pm, and declines outpaced rises by 944 to 661.

The market opened in a positive mood, buoyed up by the news that weekly state unemployment insurance claims fell by 15,000 in the week ended October 10. Analysts had been expecting a rise in claims.

But the early gains did not last and shares lost ground by mid-morning in the wake of further declines in bond prices. Although the weakness in bonds was primarily due to some unusual trades on the

Chicago futures market trades that later proved to have been a mistake and subsequently unwound - the move in the market was enough to unsettle equities, which moved into negative territory just before mldday.

### NYSE volume



The other influence on market sentiment was corporate earnings, which continued to pour in from some of the biggest blue-chip names. AT&T firmed \$% at \$41% after the telecommunications giant announced third quarter net income of 72 cents a share, a substantial improvement on the \$1.40 loss incurred at the

Oct 1992

BankAmerica, however, failed to impress, the stock dropping \$21/4 to \$411/4 in turnover of 2.3m shares after the west coast banking group reported a modest improvement in net income to \$1.22 a share, but also announced a \$600m rise in problem assets.

Salomon was another big loser, dropping \$3% to \$34% in turnover of 1.4m shares after the group announced a 95 per cent decline in third quarter profits to just \$6m in the wake of a sharp drop in trading profits at its securities subsidiary. Sears Roebuck fell \$% to \$41% after the company unveiled a \$2.25 a share loss for the third quarter following big charges against earnings to cover write-offs and losses at its insurance unit caused by

### Canada

Hurricane Andrew.

TORONTO was slightly weaker at midsession in moderate trading. The TSE 300 composite index was down 2.23 at 3,250.40 in volume of some 14.7m shares.

Among the most actives. Alcan was C\$% firmer at C\$20%, Imperial Oil up C\$% at C\$45% and Northern Telecom C3% higher at C\$41%.

# New Hong Kong high as Japanese stay sidelined

same stage a year ago.

### Tokyo

INVESTORS remained on the sidelines on uncertainties over a factional row within the ruling Liberal Democratic Party and a possible discount rate cut, and the Nikkei average finally closed lower after moving within a narrow range. writes Emiko Terazono in

Tokyo. The Nikkei ended 128.48 lower at the day's low of 17,013.04 after share prices lost ground on late futures-related arbitrage selling. Earlier, the day had been punctuated by falls on profit-taking, an afternoon recovery on foreign interest, and index-linked buying by investment trusts which pushed the index up to the

day's high of 17,178.54. Volume rose to 210m shares from 168m. Losers outnum-bered gainers by 488 to 380, with 218 unchanged, the Topix index of all first section stocks London, the ISE/Nikkei 50 index rose 2.91 to 1042.36.

Traders said that some investors would remain inactive until the US presidential elec-tions in November were over. The possible Clinton victory has not been discounted into share prices," said Mr Ross Purdie at S.G. Warburg. He added that the currency market would be most affected, and that Japanese investors had not hedged their positions

to gain from the outcome. Expectations of lower interest rates buoyed interest ratesensitive, large-capital issues. Nippon Steel rose Y3 to Y295 and Sumitomo Metal Industries added Y1 to Y27L

Dealers again focused on interferon-related stocks. Inabata gained by its daily limit of Y200 to Y1,370, while Dailchi Pharma-

115.75 195.83 61.93 148.46 109.68

NATIONAL AND REGIONAL MARKETS

Figures in parenthese

Finland (15)... France (101).

Italy (77 Japan (472)... Malaysia (69). Mexico (18)....

Hong Kong (53)... Ireland (16).....

Netherland (25).... New Zealand (14).

Norway (22) Singapore (38) South Africa (60) Spain (48) Sweden (31)

ceutical gained Y60 to Y1,680. Financial issues were weaker on profit taking. Dai-Ichi Kangyo Bank fell Y30 to Y1,470 and Mitsubishi Bank lost Y30 to

Uni Charm, the diaper maker, surged Y130 to Y1,610. The company projects a 37 per cent rise in annual pre-tax profits for the year to March next year. Nikkiso also gained Y71 to Y620 on a firm earnings

In Osaka, the OSE average rose 71.75 to 18,798.71 in vol-ume of 11.4m shares. Pharma-ceutical and machinery shares rose on small-lot buying. One Pharmaceutical rose Y100 to

HIGHS in Hong Kong, Malaysia and Thailand enlivened the

region vesterday. HONG KONG saw a torrent of institutional demand which took turnover up from HK\$4.19bn to HK\$6.34bn, just below the record HK\$6.42bn set on May 25. The Hang Seng index ended 128.27 or 2.1 per

gaining HK\$1.90 to HK\$17.80. BANGKOK broke above the 900 mark on the SET index which closed 18.83 or 2.1 per cent higher at a new 18-month

The top five active stocks were all banks, and the banking group accounted for 46 per cent of total market turnover led by Krung Thai Bank, which rose Bt10 to Bt238, and Bang-

## Roundup

cent higher at 6,329.12. Hutchison Whampon fea-tured after a report, denied by the company, that it may close down or sell the overseas investments of its telecommunications arm. Hutchison topped the most active list,

high of 902.76 in turnover of

kok Bank, up Bt7 to Bt93. KUALA LUMPUR closed at

WEDNESDAY OCTOBER 21 1992

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood

Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

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4.33 119.67 2.37 146.64 5.79 136.71 3.41 115.07 1.85 191.38 2.27 60.16 3.79 147.83 2.68 109.06 3.50 251.35 5.00 132.27 3.86 55.06 1.04 105.56 1.23 1383.45 1.23 1383.45 1.24 180.65 3.47 152.25 6.48 180.65 3.47 152.25 6.48 180.65 3.47 152.25 6.48 163.31 3.00 152.47 152.47 167.87 3.00 169.59

buying by both domestic and foreign institutional investors, particularly from Singapore and Hong Kong. The composite index advanced 8.02 to 623.87 as volume rose to 173m shares after Tuesday's 112m.

SEOUL closed firmer in active trading as strong buying outweighed surges of profit-taking. The composite index ended 9.26 higher at 568.97 in turnover of Won517.1bn after Won431.9bn. MANILA slid after Philippine Long Distance Telephone fell back in the US. The composite index lost 26.47 to 1,327.68 in combined turnover of some 263m pesos, PLDT

fell 25 pesos to 920. AUSTRALIA saw heavy turnover in Foster's rights as the All Ordinaries index rose 4.3 to 1,448.2. Some 100m Foster's rights changed hands at. between 14 and 16 cents each and the brewer's shares closed 5 cents higher at A\$1.24 in vol-

ume of 5.8m shares. Stocks with exposure to Papua New Guinea were calmer: they were affected recently after the government there said it might re-negotiate mining contracts. Placer Pacific and Highlands Gold each rose 1 cent to A\$1.75 and 85 cents respectively.

NEW ZEALAND, pleased Natural Gas, a division of Fletcher Challenge, saw the NZSE-40 index gain 7.89 to 1,381.21 in turnover of some

Natural Gas, which had an issue price of 90 cents, closed the day at 98 cents, while Fletcher Challenge closed

down 4 cents at NZ\$1.76. BOMBAY recovered on the last day of trading in the Hindu year, the BSE Index peaking at 3,002.16 before 52.63 higher at 2,987.29 after Wednesday's fall of 116.24.

# Euroinsurers suddenly come to life

But, says Richard Lapper, there are serious doubts about their sustaining this recovery

sector is suddenly showing signs of life after a year in which it has seriously underperformed the markets as a whole.

The shares of the French companies Axa, Assurances Générales de France (AGF) and Union des Assurances de Paris (UAP) rose by around 10 per cent in the first half of the week, for example, while UK companies Royal and Sun Alliance and Sweden's Skandia

were also up sharply. Analysts have put forward the possibility of shifts in German economic policy and lower interest rates to explain the shift in sentiment. However, the scope for recovery appears to be limited. In the longer term, fears about asset deflation, increased competition and higher claims are likely to undermine investor

There is growing unease about the trend towards an asset deflationary environment," says Mr Angus Runciman, an analyst with BNP Securities, whose insurance index shows that insurance

he European insurance shares, until just over a week ago, had underperformed the broader European markets by 27 per cent since August 1991. We doubt that the sector is on course to repeat the very strong performance of the mid-

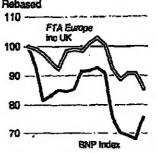
> The severity of the insurance sector's underperformance has been heavily influenced by events in Scandinavia where the failure of ambitious takeover plans has led to turmoil on the markets.

But German, Spanish, Italian

and French insurance shares have also been hit, falling by between 15 and 20 per cent in the third quarter alone. A fall in asset prices is one of the main reasons. Over the past few years a number of

major European companies have spent heavily on overseas acquisitions, dissipating a hitherto unused pool of investment assets. French companies, in particular, have been hit by a fall in property prices. Their investments in property account for about 75 per cent of shareholders' funds, according to Mr Bob Yates, an analyst with Fox Pitt Kelton.

# **European Insurers**



Aug 91 92

Falls in property values of up to 30 per cent have reduced the scope for realised capital gains, which have traditionally bolstered bottom-line profitability, and left insurance comnanies'- hanking subsidiaries with losses on property-related

Many continental European companies account for their assets at historic rather than market cost, limiting the real damage to balance sheets from the fall in asset values. Even so investors' percep-

affected. "Events in Scandinavia have prompted people to ask whether the assets are really there. Markets are beginning to realise how quickly assets can be eroded," says Mr

Runciman. Mr Yates agrees: "It's psychological. People are aware that assets are falling and they lose interest in insurers. There is a 'feel bad' factor at work.' Whereas in the bull markets of the 1980s investors were attracted by the rapidly rising asset values of insurers, in the

1990s they are looking increas-

ingly at earnings. Yet this is at a time when profitability is being squeezed. While falling interest rates have depressed investment income, rising claims and continuing competition are hitting underwriting results.

Insurers have been taken by surprise by the increase in claims frequencies this year, savs Mr Tim Dawson, an analyst with Lehman Brothers, citing the sharp increase in car thefts in France, Italy, Germany and the UK.

"The earnings quality of Ger-

tions have been adversely man and French companies has been seriously groded because of the rise in non-life claims," he adds.

At the same time, overcapacity and the continuing threat of rate competition is undermining the scope for rate

In threat

This is particularly the case in markets like Germany and the Italy, where rates for personal lines insurance have been maintained at artificially high levels.

lthough the new European framework for a cross-border trading has only just been agreed, many companies are only beginning to adapt their strategies, and capital is still trapped inside national boundaries.

However, the supply of capi tal into the industry could be increased by the entry of banks into insurance, especially in the home, motor and life insurance markets. "I'm not sure that rate increases are sustainable," says Mr Runciman. "New capital will come in as soon as there is any upturn, blunting recovery.

for the full year encouraged

the market, which had been

fearing a loss.

COPENHAGEN put banks

under pressure following

reports of big losses at two

regionals. Varde and Sydjyske,

writes Hilary Barnes. Danske Bank fell DKr7 to DKr214 and

Unidanmark by DKr2 to DKr102. The all-share index fell

BRUSSELS closed firmer, but

steel stocks fell on dividend cut

fears, with Arbed losing BF165

to BFr2,225. Glaverbel fell

BFr250 to BFr3,490 on a report.

denied by the company, that it

would make a capital increase

by 0.43 to 257.44.

# Bérégovoy remarks tease Paris bourse

BOURSES shed more of their enthusiasm, contemplating a sharp deterioration in economic expectations and the limited consolation of interest rate prospects, writes Our Mar-

PARIS rose on remarks by the prime minister, Mr Pierre Bérégovoy, that he hoped he would be able to cut French interest rates quite soon, but fell back when the central hank failed to deliver. After a high of 1,750.42 the CAC-40 index ended 8.50 higher at 1,730.74 in turnover of

The biggest moves came in Matra and Hachette, as Wednesday's merger terms appeared to favour Matra shareholders. Trading in both shares resumed yesterday and Matra rose FFr20.10 or 11.2 per cent to FFr198.90 while Hachette dropped FFr24.40 or 18.9 per cent to FFr104.60.

Oil shares held on to their gains with Elf adding FFr3.80 to FFr349 and Total rising FFr4.80 to FFr235.80. Lafarge gained another FFr6.40 to FFr302.40 while Eurotunnel fell FFr1 or 3.2 per cent to

FRANKFURT saw the day's biggest price changes coming in second-line stocks. The DAX index rose 7.21 to 1.510.11 as turnover fell from DM6.3bn to

Among senior blue chips, there was no consistency of performance. Lower down the order, KHD and Continental responded to job cutbacks, the engineer falling DM2.90 to DM87 and the tyremaker by DM7 to DM194.

Retailers were mostly lower but Kaufhof put on another DM9 to DM439. Lufthansa rose DM6 to DM102.50. Mr Alex Magona of MAP Securities said that its recently announced cut

## SOUTH AFRICA

WESTERN Deep levels, a gold producer, featured in otherwise dull trading as its shares rose R3.50 or 6.8 per cent to R54.50 on the back of good interim results. The overall index put on 1 to 3,034 while golds lost 4 to 864 and industrials gained 5 to 3,993.

1992 Low

155.43 163.20 128.04 139.23 252.54 84.69 137.54 106.21 165.41 157.25 58.66 140.89 1315.04 140.05

140.05 46.62 190.86 200.61 256.62 152.50 180.57 94.49 175.06

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EIGHTH

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	Eurotrack Eurotrack	1015 1067		1021.70 1090.40		11.00 3.16	996.54 1066.2		86.39 61.28

of 400 pilots' jobs, from a total of 3,200, were probably keeping recovery prospects in mind after a more than halved share price at one point this year.

AMSTERDAM saw another bad day for DAF and Philips, which led the CBS Tendency index 0.8 lower to 104.5.

The truck maker announced it would defer paying a dividend this year on its convertible cumulative preference shares and they slipped to

close Fl 1.80 lower at Fl 12.00 while the ordinaries lost Fl 2.00 or 14 per cent to Fl 11.50.

Reports in the local press that Philips might seek wage cuts left the shares down Fl 1.00 at Fl 19.80. Earnings downgrades upset DSM and Akzo which fell Fi 1.50 and Fl 2.40 respectively to FL 87.00 and Fl 128.90 while rumours that Fokker was facing cash flow problems weakened the

shares by 50 cents to FL 16.80.

MILAN firmed further but trading was uneventful. The Comit index rose 3.74 to 412.42 in turnover estimated at around Wednesday's L155.9bn.

Credito Italiano steadied after Wednesday's heavy fall, closing L10 higher at L2,035. Fiat, which announced production and jobs cutbacks, rose MADRID's general index

rose 1.38 to 200.05 as financials and utilities registered good gains. A fall in bond yields in the last few days also sup-

STOCKHOLM registered its third consecutive gain, as lower interest rates continued to support the market. The Affärsvärlden general index rose 8.8 to 701.0 in turnover of SKr459m after SKr466m. B shares in SCA rose SKr2 to SKr73 in spite of a 96 per cent

plunge in eight-month pre-tax cent to 675.9.

by year-end. The Bel-20 index inched 3.51 higher to 1,121.68. HELSINKI saw a 9.8 per cent rise in bank shares on the fall in domestic interest rates. The Hex index rose 14.1, or 2.1 per

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## **EUROPE'S OIL REFINING** PROCESS INDUSTRIES

PetroTech 92

109.15	92.25	94.54	111.31	163.68	118.97
135.57	114.58	117.42	116.76	186.70	139.27
124.69	105.58	108.00	105.35	152.27	135.87
174.99	147.90	151.57	152.59	273.94	191.86
154.86	46.37	47.52	60.28	89.80	52.84
199.48	84.08	86.16	85.16	122.69	106.62
199.48	84.08	86.16	86.16	122.69	106.62
199.48	94.08	86.16	86.16	122.69	106.62
199.48	113.95	104.41	106.54	173.71	130.87
196.52	201.09	245.97	255.66	212.49	
196.31	61.40	83.43	81.40	140.95	87.27
196.32	201.09	245.97	255.66	212.49	
143.83	121.56	124.58	123.11	169.70	147.88
143.83	121.56	124.58	123.11	169.70	147.88
143.83	121.56	120.27	144.84	253.60	144.29
164.78	139.27	142.72	134.28	229.53	179.72
170.35	87.35	89.52	92.80	161.72	110.05
139.06	117.53	120.45	129.22	200.28	149.69
154.68	130.74	133.98	189.59	173.39	160.92
123.60	104.66	107.06	115.54	155.88	135.02
123.50	104.66	107.06	115.54	155.88	135.02